

Standing Committee on Alberta's Economic Future

Final Report - Review of the *Lobbyists Act*

Thirtieth Legislature
Third Session
May 2022



COMMITTEES
OF THE LEGISLATIVE ASSEMBLY

Standing Committee on Alberta's Economic Future

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STANDING COMMITTEE ON ALBERTA'S ECONOMIC FUTURE

May 2022

**To the Honourable Nathan Cooper
Speaker of the Legislative Assembly
of the Province of Alberta**

I have the honour of submitting, on behalf of the Standing Committee on Alberta's Economic Future, its final report in respect of its review of the *Lobbyists Act*, pursuant to Government Motion 86 (agreed to by the Assembly on June 15, 2021).

Sincerely,

[original signed]

Nathan Neudorf, MLA
Chair, Standing Committee
on Alberta's Economic Future

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**MEMBERS OF THE STANDING COMMITTEE ON ALBERTA'S ECONOMIC FUTURE
30th Legislature**

Nathan T. Neudorf, MLA
Chair
Lethbridge-East (UC)

Nicole Goehring, MLA
Deputy Chair
Edmonton-Castle Downs (NDP)

Jackie Armstrong-Homeniuk, MLA
Fort Saskatchewan-Vegreville (UC)

Miranda D. Rosin, MLA
Banff-Kananaskis (UC)

Drew Barnes, MLA
Cypress-Medicine Hat (IND)

Garth Rowswell, MLA
Vermilion-Lloydminster-Wainwright (UC)

Hon. Deron Bilous, MLA
Edmonton-Beverly-Clareview (NDP)

Heather Sweet, MLA
Edmonton-Manning (NDP)

Michaela L. Frey, MLA^{*}
Brooks-Medicine Hat (UC)

Glenn van Dijken, MLA
Athabasca-Barrhead-Westlock (UC)

Janis Irwin, MLA
Edmonton-Highlands-Norwood (NDP)

Jordan Walker, MLA
Sherwood Park (UC)

Roger W. Reid, MLA[†]
Livingstone-Macleod (UC)

Substitutions Pursuant to Standing Order 56(2.1-2.4):

Hon. Tracy L. Allard, MLA[‡]
Grande Prairie (UC)

Rod Loyola, MLA^{‡‡}
Edmonton-Ellerslie (NDP)

Mickey K. Amery, MLA[§]
Calgary-Cross (UC)

Christian E. Nielsen, MLA^{§§}
Edmonton-Decore (NDP)

David B. Hanson, MLA^{**}
Bonnyville-Cold Lake-St. Paul (UC)

Mark W. Smith, MLA^{***}
Drayton Valley-Devon (UC)

Jacqueline Lovely, MLA^{††}
Camrose (UC)

Searle Turton, MLA^{†††}
Spruce Grove-Stony Plain (UC)

Members Also in Attendance:

Hon. Leela Sharon Aheer, MLA^{†††}
Chestermere-Strathmore (UC)

Thomas Dang, MLA^{§§§}
Edmonton-South (IND)

^{*} Committee Member from October 25, 2021

[†] Committee Member until October 25, 2021

[‡] Substitution for Garth Rowswell on March 30, 2022

[§] Substitution for Glenn van Dijken on March 2, 2022

^{**} Substitution for Jordan Walker on April 26, 2022

^{††} Substitution for Jackie Armstrong-Homeniuk on March 2, 2022

^{‡‡} Substitution for Nicole Goehring on October 21, 2021

^{§§} Substitution for Janis Irwin on February 23, 2022

^{***} Substitution for Miranda Rosin on September 13, 2021

^{†††} Substitution for Roger Reid on September 13, 2021, and for Nathan Neudorf on March 2, 2022

^{†††} On February 23, 2022

^{§§§} On September 13, 2021

1.0 EXECUTIVE SUMMARY

The Standing Committee on Alberta's Economic Future deliberated on March 30, April 26, and May 3, 2022, and made the following resolutions pertaining to the *Lobbyists Act*, S.A. 2007, c. L-20.5 (the "Act").

1. That the Committee direct the Committee Clerk to provide the Ministry of Justice and Solicitor General with a copy of written stakeholder submissions received by the Committee with respect to its review of the *Lobbyists Act*.
2. That any amendments made to the *Lobbyists Act* take into account the importance of public transparency with respect to the practice of lobbying.

2.0 COMMITTEE MANDATE

On June 15, 2021, the Legislative Assembly passed Government Motion 86, which deemed the Standing Committee on Alberta's Economic Future the special committee for the purpose of conducting a comprehensive review of the *Lobbyists Act*.

The scope of the Committee's review with respect to the *Lobbyists Act* is mandated by section 21 of that Act:

Within 2 years after this Act comes into force and every 5 years after that, a special committee established by the Legislative Assembly shall begin a comprehensive review of this Act and shall submit to the Legislative Assembly, within one year after beginning the review, a report that includes any amendments recommended by the committee.

The Committee began its review of the Act on September 13, 2021.

3.0 INTRODUCTION

The *Lobbyists Act* governs the registration of lobbyists in Alberta. It defines what is and is not lobbying and who and what the Act applies to and sets out restrictions and prohibitions for lobbyists, the process for registering, the operation of the lobbyists registry, offences and penalties, and the appointment, duties, and powers of the lobbyist registrar, who, under the authority of the Ethics Commissioner, administers the *Lobbyists Act*.

The *Lobbyists Act* was enacted in 2007 and was proclaimed in force September 28, 2009.

This report is the result of the review of the Act by the Standing Committee on Alberta's Economic Future, which began in September 2021. It contains recommendations that were agreed to during the Committee's deliberations. For a complete record of the Committee's deliberations please consult the transcripts of the Committee's meetings, which are posted online at assembly.ab.ca.

4.0 ACKNOWLEDGEMENTS

The Committee wishes to acknowledge the contributions of the individuals and organizations who provided written submissions and/or appeared before the Committee.

The Committee also wishes to acknowledge the assistance of the technical support staff and Legislative Assembly Office support staff.

Technical Support Staff

Office of the Ethics Commissioner

Hon. Marguerite Trussler, QC, Ethics Commissioner
Mr. Josh de Groot, Lobbyist Registrar and General Counsel
Ms Lara Draper, Lobbyist Registrar and General Counsel

Ministry of Justice and Solicitor General

Ms Joan Neatby, Barrister and Solicitor, Legislative Reform

Legislative Assembly Office Support Staff

Ms Shannon Dean, QC, Clerk
Ms Teri Cherkewich, Law Clerk
Mr. Trafton Koenig, Senior Parliamentary Counsel
Dr. Philip Massolin, Clerk Assistant and Director of House Services
Ms Nancy Robert, Clerk of *Journals* and Committees
Dr. Sarah Amato, Research Officer
Dr. Melanie Niemi-Bohun, Research Officer
Mr. Warren Huffman, Committee Clerk
Ms Jody Rempel, Committee Clerk
Mr. Aaron Roth, Committee Clerk
Ms Rhonda Sorensen, Manager of Corporate Communications
Ms Janet Laurie, Supervisor of Corporate Communications
Ms Jeanette Dotimas, Communications Consultant
Mr. Michael Nguyen, Communications Consultant
Ms Tracey Sales, Communications Consultant
Ms Janet Schwegel, Director of Parliamentary Programs
Ms Amanda LeBlanc, Deputy Editor of *Alberta Hansard*
Hansard staff
Security staff

5.0 CONSULTATION AND REVIEW PROCESS

The Committee's review of the *Lobbyists Act* involved a series of meetings that were streamed live on the Legislative Assembly website and broadcast on Alberta Assembly TV. These meetings took place on September 13 and October 21, 2021, as well as on February 23, March 2, March 30, April 26, and May 3, 2022.

As part of the review process the Committee received a technical briefing on the *Lobbyists Act* from the Ethics Commissioner, the lobbyist registrar and general counsel, and a representative from the Ministry of Justice and Solicitor General on October 21, 2021.

The Committee invited written submissions from identified stakeholders and advertised for written submissions from the public on its website, through social media, and via other web-based initiatives. Stakeholders included registered lobbyists, municipal organizations, advocacy groups, ethics associations, research institutes, academics, volunteer service organizations, and Members of the Legislative Assembly of Alberta.

The Committee received 26 written submissions from identified stakeholders and 121 written submissions from members of the public. On February 23, 2022, the Committee heard oral presentations from the Ethics Commissioner and lobbyist registrar and general counsel, from representatives of the Calgary Chamber of Voluntary Organizations and Edmonton Chamber of Voluntary Organizations, and the Muttart Foundation. On March 2, 2022, the Committee heard oral presentations from the Independent Power Producers Society of Alberta, Suncor Energy, and the Alberta Chambers of Commerce. Appendices A, B, and C are lists of the individuals and organizations that provided written submissions and oral presentations to the Committee.

The Committee met on March 30, April 26, and May 3, 2022, to deliberate on the issues and proposals arising from the written submissions and oral presentations. Representatives from the office of the Ethics Commissioner and from the Ministry of Justice and Solicitor General attended the meetings and supported the Committee by providing technical expertise.

This report is the result of the Committee's deliberations and contains its recommendations in relation to the Act.

6.0 COMMITTEE RECOMMENDATIONS

6.1 Provide Stakeholder Submissions to the Ministry of Justice and Solicitor General

The Committee expressed gratitude for the submissions it received from stakeholders and from members of the public. The Committee noted that submissions from stakeholders have complex implications that may best be considered by the Ministry of Justice and Solicitor General. The Committee therefore recommended that stakeholder submissions be provided to the Ministry of Justice and Solicitor General for its consideration.

In its discussion of this recommendation the Committee focused on two issues raised by stakeholders. The first pertained to exemptions in the Act for nonprofit organizations. Section 3(1) of the Act states:

This Act does not apply to any of the following when acting in their official capacity: ...

(i) directors, officers or employees of an organization referred to in section 1(1)(g)(iv) [a nonprofit organization, association, society, coalition or interest group] not constituted to serve management, union or professional interests nor having a majority of members that are profit-seeking enterprises or representatives of profit-seeking enterprises.

During its deliberations the Committee noted that nonprofit organizations were opposed to changing exemption requirements in the Act. These organizations expressed concern that small organizations would be subject to increased administrative burdens should they no longer be exempted from the Act. The Committee agreed with these arguments and suggested that exemption requirements not be amended at this time.

The second issue discussed by the Committee pertained to lowering or otherwise changing the minimum hourly threshold for organization lobbyists. The *Lobbyists Act* requires a consultant lobbyist to register for each undertaking regardless of the amount of lobbying he or she carries out. An organization lobbyist, in contrast, is required to register if its in-house lobbying activities meet a threshold of 50 hours annually. During its deliberations Committee Members expressed opposition to changing the hourly minimum threshold of 50 hours for organization lobbyists. The Committee expressed the view that reducing the 50-hour threshold could be burdensome for small organizations interested in undertaking lobbying activities and put them at a disadvantage. In the opinion of the Committee, the current 50-hour threshold establishes a reasonable level of transparency and accountability for organization lobbyists.

During its deliberations the Committee requested that its discussion of exemption requirements and the 50-hour threshold be included alongside its recommendation to provide stakeholder submissions to the Ministry of Justice and Solicitor General.

The Committee directs

- 1. The Committee Clerk to provide the Ministry of Justice and Solicitor General with a copy of written stakeholder submissions received by the Committee with respect to its review of the *Lobbyists Act*.**

6.2 Importance of Transparency

During its deliberations the Committee discussed the importance of ensuring that lobbying activity is transparent and that any amendments to the Act should improve transparency. In this discussion the Committee noted that it had received several submissions requesting “increased transparency” with respect to lobbying activities. The view was expressed that transparency is the guiding “intent and the principle” of the Act and that all changes to the Act should be made accordingly, that is with the intent of improving transparency.

The Committee therefore recommends:

- 2. That any amendments made to the *Lobbyists Act* take into account the importance of public transparency with respect to the practice of lobbying.**

APPENDICES

Appendix A: Minority Report, NDP Caucus

The NDP Caucus Members of the Standing Committee on Alberta's Economic Future (the "Committee") believe that ensuring that the *Lobbyist Act* supports and encourages transparency and accountability regarding lobbying.

We are proud of the process that took place five years ago which recommended the threshold of hours to be considered a lobby be reduced to 50 as well as other recommendations that strengthened the legislation. These recommendations were implemented by an NDP government.

We are grateful for the opportunity to review the *Lobbyists Act* again as opposition members and hear directly from stakeholders and receive written submissions from the public regarding changes to the legislation. We are glad that the Ministry of Justice will be receiving all the recommendations brought forward to study them in further detail. There are many questions of what implementation of the recommendations brought forward would look like, so we hope the ministry does a thorough analysis of them for future consideration.

When possible, we believe that processes put in place through lobbyist legislation are easy to use and to be complied with. However, all changes must support transparency and accountability. Unfortunately, in too many instances, we have seen the UCP government listen to lobbyists and not even take the time to talk to Albertans.

We were glad to support a number of the recommendations brought forward by an Independent member of the committee, but are disappointed that all but one were rejected by UCP members who make up a majority of the committee. This is troubling, given many concerns from Albertans about lobbying are specifically related to practices of the UCP government to only listen to concerns that come from select firms that have a pre-existing and political relationships with the UCP.

One of the worst examples of this was the UCP meeting with coal mining lobbyists through 2019 and 2020 and then selling off coal mining licences along the Eastern Slopes to Australian mining companies for pennies.

As members of the committee, we heard the requests from non-profits to continue the current exemption from the act loud and clear. Non-profits are facing many challenges right now and the value in supporting them by continuing the current exemption is clear. We are glad the committee was in support of this.

We are grateful for the chance to engage with Albertans on such a critical topic. Alberta's NDP will always be committed to ensuring that engaging policy and government is accessible to all Albertans to ensure that no matter who brings a concern or idea forward, it is listened to.

Nicole Goehring, MLA, Edmonton-Castle Downs
Hon. Deron Bilous, MLA, Edmonton-Beverly-Clareview
Janis Irwin, MLA, Edmonton-Highlands-Norwood
Heather Sweet, MLA, Edmonton-Manning

Appendix B: Minority Report, MLA Barnes

On June 15, 2021, the Legislative Assembly approved Government Motion 86, which referred the *Lobbyists Act* to the Standing Committee on Alberta's Economic Future for review.

As one of the 12 members of this Committee and the lone Independent, I, perhaps naively, saw this as an opportunity to cut through the often too-partisan nature of the committee process.

Like Many Canadians, I fondly remember back in 2006, the very first bill introduced by former Prime Minister Stephen Harper after his historic defeat of the Liberals - the *Accountability Act*. The Conservative Party of Canada came into power in the wake of numerous federal Liberal scandals, and this bill was an essential piece of much-needed reform. In part, this law banned former ministers, their aides, and senior public servants from lobbying immediately after their employment ceased.

I hoped that under the new UCP government, similar changes would be coming to Alberta and that this review of the *Lobbyist Act* would not be taken lightly. In that spirit, I put forward more than a dozen resolutions to the Standing Committee on Alberta's Economic Future. Over half of these resolutions were explicitly designed to implement changes requested by Ethics Commissioner Marguerite Trussler during her public testimony to the Committee.

During the Committee's review of the *Lobbyists Act*, it however became apparent that both the Government and Official Opposition would neglect to seize this opportunity, seemingly favouring continuing to seek partisan advantages over each other.

All but one of my thirteen resolutions was rejected. Only one resolution was even proposed by a member other than myself, which simply called for the stakeholder submissions to be provided to the Ministry of Justice.

Albertans want the powers of shadowy lobbying groups over our political process to be diminished. They also want a transparent system that ensures special interests do not have undue influence on political parties or the government. For this reason, I feel it is necessary to provide my own Minority Report with supplemental recommendations for amendments to the *Lobbyist Act*.

These changes are designed to improve transparency and to help to prevent special interests from exercising influence within our democracy that is denied to regular citizens.



Drew Barnes, Independent MLA
Cypress-Medicine Hat

1. Avoiding and Preventing Conflicts of Interest:

It is not acceptable for individual lobbyists or lobbying firms to leverage personal relationships to ensure special interests have undue influence within our democratic system. As currently written, the *Lobbyist Act* opens the doors to many real and perceived conflicts of interest. As a result, the public has grown distrustful of the entire lobbying system.

- **"Real cooling-off periods."** This was an essential part of former Prime Minister Stephen Harper's federal *Accountability Act*, and it is sorely needed in Alberta. The revolving door between the government and lobbying firms must be closed and sealed. Currently, there is (at best) a one-year cooling-off period in Alberta, which may be waived upon request. By contrast, Harper's federal *Accountability Act* set cooling-off periods at five years, equating to the maximum length of a government's term. It is not unreasonable to expect that former Ministers, senior political staff, senior public servants, or political party campaign staff be prevented from leveraging personal relationships for a single term of government. More than any other, this change would signal a significant change in the way "politics as usual" is done in Alberta.
- **"It's all in the family."** It is never appropriate for direct family members of Ministers, MLAs, or their staff to be lobbied by their spouse, interdependent partner, parent, or child. This represents an apparent conflict of interest. While some provisions in the *Conflicts of Interest Act* prohibit such lobbying, these provisions do not extend to political staff. This apparent loophole was successfully exploited during the recent COVID-19 pandemic. The *Lobbyist Act* must be amended to prevent this from ever happening again. During the review of the *Lobbyist Act*, my motion to do so was supported by the Official Opposition, with Government MLAs voting to keep this loophole open.
- **"Keep gifts above board."** As currently written, the *Lobbyist Act* does little to ensure transparency or accountability regarding gifts, favours, or benefits that may be offered by lobbyists. The Ethics Commissioner specifically raised this issue in her submission to the Committee. Government members of the Committee voted against a motion to tighten rules concerning gifts, with one staffer referring to such measures as "burdensome red tape." This argument does not pass the smell test. All gifts, favours or other benefits ought to be tracked to prevent the appearance of bribery, influence peddling, or other quid pro quo arrangements.
- **"No more Double Agents."** Under the current lobbying rules, this government has maintained a close association with many registered lobbyists, many with ties inside the UCP party. For example, a lobbyist sits on the UCP's provincial party board, and another served as returning officer for the UCP's leadership review. This rightfully concerns the public, as it potentially allows lobbyists to exercise undue influence that is denied to regular citizens. The simplest way to address this is to prevent provincial and constituency board members, campaign staff, and other active party officials from registering as lobbyists.

- **"Keep parties and government separate."** There are currently lobbying organizations with direct ties to the government that explicitly offer professional campaign services. It is an apparent conflict of interest for elected officials to accept such services. While the *Conflict of Interest Act* wards against them accepting services, there is nothing explicitly in the *Lobbyist Act* to prevent registered lobbyists from offering such services.

Why does this matter? The prospect of lobbyists taking sides in nomination races or Citizens Initiative campaigns to benefit the government or party leadership is very real. Albertans rightfully want a thick red line separating government business and party business. The simplest way to do this is by banning registered lobbyists from providing political campaign services.

2. Strengthening accountability:

To restore public trust, proper enforcement of the *Lobbyist Act* is paramount and must be executed on a timely basis. Ultimately, the Ethics Commissioner (an independent Officer of the Alberta Legislature) administers and enforces the *Lobbyists Act*. The current Ethics Commissioner has raised concerns regarding the lack of tools to investigate and enforce compliance with the Act.

- **"Audit Powers."** Too often, the Ethics Commissioner and the Alberta Lobbyist Registrar are dependent on whistleblowers to become aware of Lobbyist Registry inaccuracies or other violations of the Act. This can be addressed by providing the Registrar with the power to take proactive action. The *Lobbyist Act* must be amended to give the Registrar the power to audit filings to the registry, compel additional information from filers upon request, and impose administrative penalties when necessary. The Ethics Commissioner has specifically requested this approach. The Official Opposition supported my motion to this effect, with only government MLAs voting against these basic accountability measures.

- **"Tougher fines."** Without enforcement and meaningful penalties, Alberta's lobbying rules are meaningless. Given the current lack of proactive investigative tools, it is extremely unlikely for violations of the *Lobbyist Act* to be corrected. If the Act is to have any teeth, violations must be met with stiffer penalties. The fine for a first offence should be raised to a minimum of \$25,000, with fines for subsequent violations raised to a minimum of \$100,000. In addition, repeat offenders should be banned from registering as a lobbyist for a term determined by the Ethics Commissioner.

3. Improving transparency:

Albertans deserve to know who is trying to influence our elected officials and senior bureaucrats, how much time lobbyists are spending to do so, and when these efforts are successful. Contrary to the Government's messaging, sunshine laws and other proper transparency measures do not constitute "red tape." The public is right to question any government that resists efforts to ensure basic transparency.

Within any democratic government, the bright light of sunshine — public scrutiny — is the best disinfectant against corruption. While Freedom of Information laws have opened many doors to

public scrutiny, lobbying regulations have not kept pace. Currently, Alberta's *Lobbyist Act* does not require lobbyists to disclose whom they lobby, when lobbying has taken place, or any communications with the people they attempt to influence. This must change.

- **"Monthly disclosures"** It's time to crack open those smoke-filled back rooms once and for all by requiring lobbyists to file a monthly disclosure. These disclosures should indicate the number of hours they have engaged in lobbying. Furthermore, this information must be available to the public in a timely fashion, ensuring Albertans and the media have the opportunity to track all lobbying efforts. The Ethics Commissioner has requested this approach, and my motion to this effect was endorsed by the Official Opposition, with only government MLAs voting against these basic transparency measures.

- **"Closing loopholes for lobbying organizations."** There are several loopholes that lobbying organizations may exercise to circumvent transparency measures required by the *Lobbyist Act*. To fill these loopholes, the threshold for disclosure for lobbying organizations should be reduced from 50 hours to 20 hours; the Act should specifically state that prep work counts as part of this threshold, and the Act should prohibit the hiring of outside consultants for prep work to circumvent the threshold.

Lobbying organizations are currently required to disclose the lobbying efforts of all lobbyists who spend more than 50 hours per year lobbying. To remain under this threshold, lobbying organizations may refuse to track the hours spent scheduling or hire outside consultants to conduct prep work. The Ethics Commissioner is aware of such loopholes and is requesting changes. The Official Opposition supported my motion to this effect, but government MLAs voted to keep these loopholes open.

- **"Hidden Lobbying."** The very purpose of Alberta's Lobbyist Registry is to ensure Albertans know who is lobbying our public officials. However, loopholes within the *Lobbyist Act* open the door to the possibility of a lobbying organization avoiding disclosure of its efforts by hiding them under the umbrella of another organization. This is easy to fix. Lobbying organizations should be required to provide the Lobbying Registrar with the names and business addresses of all subsidiaries or controlling organizations with which they are affiliated. The Ethics Commissioner supports this approach, and the Official Opposition endorsed my motion to this effect. However, Government MLAs voted against this basic transparency measure.

- **"Scheduling language."** The Ethics Commissioner has identified some awkward wording in the *Lobbyist Act* that may allow lobbyists to avoid including time spent arranging meetings as time spent lobbying. This may create confusion for lobbyists and may also create an inconsistency within the Act. The most straightforward fix is to adopt the Ethics Commissioner's recommendation and correct this loophole.

Appendix C: Written Submissions from Invited Stakeholders

Individual/Title	Organization
--	Highway 3 Twinning Development Association
Tanille Shandro, President	Graduate Students' Association, University of Calgary
Sheila Miller, Executive Director	Faculty Association of the University of Calgary
Hon. Marguerite Trussler, QC, Ethics Commissioner, and Lara Draper, Lobbyist Registrar and General Counsel	Office of the Ethics Commissioner and Lobbyist Registrar
Lisa Kowalchuk, Executive Director	Medicine Hat and District Chamber of Commerce
Michelle Alexander, Vice-president, and Jack Rando, Managing Director	Investment Industry Association of Canada
David Webb, Marketing and Communications Manager	Egg Farmers of Alberta
Evan Bahry, Executive Director	Independent Power Producers Society of Alberta
Robert Hornung, President and Chief Executive Officer	Canadian Renewable Energy Association
Bob Wyatt, Executive Director	Muttart Foundation
Taleesha Thorogood, President	Public Affairs Association of Canada, Alberta Chapter
Jason Kerr, President	Government Relations Institute of Canada
Geoffrey Hale, Professor, Department of Political Science, University of Lethbridge	--
Dan Rude, Chief Executive Officer	Alberta Municipalities
Ron Glen, Chief Executive Officer	Alberta Roadbuilders and Heavy Construction Association
Elizabeth Hammell	Merit Contractors Association
Stacy MacFarlane, Director	Lougheed House Conservation Society
--	Alberta Teachers' Association
Jennifer Garries, Executive Director	Leduc, Nisku and Wetaskiwin Regional Chamber of Commerce
Pascal Ryffel, Director of Government Relations	Alberta Counsel

Individual/Title	Organization
Curtis Crouse, Volunteer Chair	St. Albert and District Chamber of Commerce
Jacqueline Moore, Vice-president, External Relations	Suncor Energy
Heather Bitz, Executive Director	Drumheller and District Chamber of Commerce
Tim McMillan, President and Chief Executive Officer	Canadian Association of Petroleum Producers
Jeff Sterzuck, President and Chief Executive Officer	Prairie Sky Strategy
Karen Ball, President and Chief Executive Officer	Calgary Chamber of Voluntary Organizations
Gemma Dunn, Executive Director	Edmonton Chamber of Voluntary Organizations
Ken Kolby, President and Chief Executive Officer	Alberta Chambers of Commerce

Appendix D: Written Submissions from Members of the Public

Individual
Peter Carlson
Larry Friesen
James Siebert
Valerie Sheppard
Shay Flyer
Bradley Jones
Stephen Harding
Frank Frey
Darrin Pitts
Douglas Sheppard
Mark McCullough
Cliff Tomkulak
Doug Humeny
Patricia Burton
Kathy Armstrong
Cathy Perry
Juli Bowey
Ed Vanderveen
Laurel Roberts
Jonathan Spence
Richard Holt
Al Musser
Kelly Dueck
Myrna Bentilla
George Frost
Brent Heinrichs
Bill Edwards
David Atmore
Andy Verheyden
Dee Coorey
Neil Batchelor
Tara Shipman
James Schmid
Shirley Stirling
Michael LaTour
Gary Thomas
Gary Bredeson
Pat Peterson
Andrew Walmsley
Gary Gamble
Andrew Gordey
Ian Wilson
Eric Ruppel
Shauna Mireau
Elaine Garrow
Jim Hughes
John Frank
Randy Helmer
Paul Buhler
Dawn Woolsey
Malcolm Crick

Individual
Pat Hanney
Adam Brown
J.J. Olson
Pat Chizek
Lola Stewart
Corinne Leeco
Peter Connolly
Elizabeth Roberts
Ken Theodore
Diana Ogilvie
Gordon Treadwell
Shelby J. MacLeod
Dan Majocho
Eugene Blanchard
Dave Alexandrovich
Gary E. Hebson
Janet Driedger
Michael Szpreglewski
Joseph Fournier
Drew Marceon
Jeanette Hall
Barry Gore
Marcie Clare
Ralph Sliger
Gordon Wolters
Shelley Parent
Randy Hellmer
Francois DuBois
Chris Nelson
Vera-Lynn Smella
Andrew Giles
Allan Farley
Carol Nadon
Ian Patton
Eric Goodfellow
Patricia Bertrand
Kim Dyck
Rick Smith
Anita MacLean
Jasmin McBeth
Dolaine Koch
Jay Morris
Lindsey Campbell
Amy Evans
Brian Jordan
Glen Moss
Kim Epp
Robert Svoboda
Tom Moffatt
Thomas Bartoli
Diane Werenka

Individual
Natalie Hamilton
Laura Myers
Sue Ruddy
Keith Sumner
Ernest Bothi
Kathleen Hancock
Chris Pitman
Alex Wolodko
Dominic Thompson

Individual
Bruce Clarke
Ashley Van Brabant
Charles Cousins
Nancy Lowry
Brent Hamilton
Ken Sonnenberg
Lesley Saxby
Heike Wierenga
Brenda L. McKenzie
Echo Quick

Appendix E: Oral Presentations to the Committee

Individual/Title	Organization
Hon. Marguerite Trussler, QC, Ethics Commissioner, and Lara Draper, Lobbyist Registrar and General Counsel	Office of the Ethics Commissioner
Karen Ball, President and Chief Executive Officer	Calgary Chamber of Voluntary Organizations
Gemma Dunn, Executive Director	Edmonton Chamber of Voluntary Organizations
Geoff Braun, Director of Policy and Bob Wyatt, Executive Director	Muttart Foundation
Evan Bahry, Executive Director and Tim Boston, Board Chair	Independent Power Producers Society of Alberta
Craig Tomalty, Director, Legal Affairs	Suncor Energy
Ken Kobly, President and Chief Executive Officer	Alberta Chambers of Commerce