
Memorandum

AR 195780

Date:

From: Jason Copping
Minister of Health

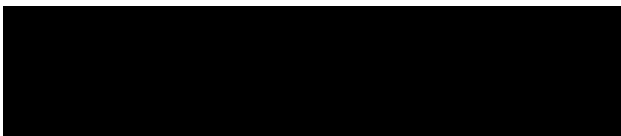
To: Committee Chair
Standing Committee on Public Accounts
c/o Committee Clerk (Aaron.Roth@assembly.ab.ca)

Subject: Outstanding Questions from Standing Committee on Public Accounts

Committee Chair, please refer to the attached written responses from the Ministry of Health to MLA questions arising from the Standing Committee on Public Accounts meeting on November 23, 2021.

Note that some responses utilize attachments to expand on the responses provided.

Please contact my office or me if you have any questions.



Jason Copping

Attachment

cc: Paul Wynnyk, Deputy Minister

The Ministry of Health's Written Responses to Outstanding Questions from the November 23, 2021 Public Accounts Committee Meeting

Question/Request

Who in the leadership within Alberta Health gave this explicit direction not to do modelling projections to be ready for the second wave?

Response

- Projections have been used throughout the response to COVID-19 to help predict what the expected impact on the acute care system might be.
- Modelling work that projects out for many months at a time involves many assumptions built into a long-term projection, which makes it less reliable and challenging to interpret.
- At the time being referenced, Alberta Health had opted for projections over shorter time periods, instead of long-range projections, to reduce the uncertainty of long range modelling.

Question/Request

The outcome 1 of the business plan on page 23 of the annual report reads: "health care system ... that provides effective and timely health care services and leads to improved health outcomes."

To Dr. Hinshaw: How can you meet this objective when Alberta Health was actually taking deliberate action not to do projections, and that was a purposeful choice because leadership would not support it? How could you have met that outcome result?

Response

- The Department has conducted modelling that projected cases and hospitalizations under a variety of scenarios.
- There was no ban on looking ahead, but the Department was not doing long-range, multi-month forecasts because these offer more uncertainty than shorter-term modelling.
- Models were regularly updated with new emerging evidence and contexts.
- Throughout the pandemic, we continued to focus on delivering timely care to Albertans to the greatest extent possible based on our case projections and hospitalization modeling.

Question/Request

How far out were projections acceptable? We know that both the federal government and Ontario published medium- to long-range projections at this time. How far out was acceptable for Alberta Health?

Response

- The projection time frame depended on the purpose of the modelling being done.

- The early warning system used to estimate impact on the acute care system projected out for two weeks (14 days). Longer range, multi-month projections were not undertaken in the Ministry at that time given the uncertainties associated with such models.

Question/Request

Why did the Government of Alberta do nothing to protect Albertans and the health system in November when your own warning system told you that it was time to act?

Response

- All public health orders have always sought a balance between introducing those measures that would be sufficient to lower the rate of transmission, without disproportionately affecting the lives and livelihoods of Albertans.
- Measures were adjusted based on the risk of the evolving situation and effectiveness in reducing transmission.
- Overall actions taken in the second wave, beginning in October and including November, were taken in a stepwise approach, beginning with least restrictive and moving into more restrictive.
- Actions began as targeted to geographic areas with highest case numbers and then were expanded to provincewide measures between October and December.
 - This began with voluntary measures, moving to mandatory measures.
 - Measures expanded over time in both the geography to which they applied, as well as the number of required measures in place.
 - In late November and early December there were a significant number of measures put in place that led to the reversal of the growth trend and the decline of that second wave.
- Specific measures included:
 - Mid-October: Prior to Thanksgiving, voluntary public health measures to limit gathering sizes, indoor masking and cohorting were recommended for Edmonton and the surrounding communities, as new cases were concentrated in this region of the province.
 - By late October, these measures became mandatory for the Edmonton and Calgary Alberta Health Services (AHS) Zones as community transmission continued to increase.
 - In early November, mandatory measures were expanded to all communities with high transmission activity.
 - By mid-November, certain activities became prohibited in Calgary, Edmonton, Fort McMurray, Grande Prairie, Lethbridge and Red Deer. These activities included indoor high intensity group fitness classes and team sports, and group singing, dancing and performance.
 - Further, liquor sales ceased by 10 p.m., and restaurants and pubs closed at 11 p.m. Capacity limits were implemented for weddings and funerals.
 - On November 24, Alberta declared a state of public health emergency. Indoor private social gatherings of any size were prohibited, outdoor

- gatherings were limited to people within the same household and events and festivals were cancelled.
- Capacity limits for retail settings and places of worship were applied to areas with the highest transmission rates.
 - Mandatory masking was implemented at all indoor workplaces in Edmonton and Calgary.
 - Schools implemented cohorting, and other public health measures, including offering online learning as an option, and shifting to online learning when staffing was inadequate due to isolation requirements or outbreaks occurring.
 - On November 27, the targeted measures (as announced on November 24) were expanded to become provincewide.
 - On December 11, additional public health measures were introduced, including restrictions on indoor dining. The first mandatory work from home measure was implemented.
 - These measures were kept in place throughout all of December and into January.

Question/Request

Thank you, Dr. Hinshaw. When did you raise with the Premier and cabinet that it was time to implement health measures? On what date? If Dr. Hinshaw could table the dates that she had these meetings with the Premier and cabinet to tell about the implementation of health measures, I would appreciate it.

Response

- Discussions with the Minister and the Priorities Implementation Cabinet Committee (PICC) on Alberta's COVID-19 situation, and options to address emerging issues were ongoing, including throughout the fall of 2020 and winter of 2021.
- At PICC meetings, decisions were made on all restrictions to control the second wave. MK – please see page 22 – you did ask if these dates are publicly known on that page but not here – please see my thoughts on that page.
- The Chief Medical Officer of Health attended briefing meetings with the Premier on the following dates in fall 2020 and winter 2021:
 - September 1, 4, 8, 15, 22 and 29, 2020
 - October 7, 9, 13, 14 and 19, 2020
 - November 3, 5, 10, 17, 19, 22 and 26, 2020
 - December 1 and 29, 2020
 - January 24, 2021
 - February 12, 2021
 - March 8, 18 and 26, 2021
- Below is a list of PICC meeting dates between October and December 2020 where the Chief Medical Officer of Health attended to provide advice on COVID-19 public health measures:

Priorities Implementation Cabinet Committee

- October 26, 2020
- November 11, 19, 23, 24, 26 and 30, 2020
- December 4, 7, 10, 14, 17, 22 and 29, 2020

Question/Request

What lessons did you learn from failing to act early enough to prevent the second wave that could have been implemented to prevent future waves?

Response

Lessons that were learned throughout every wave were applied to planning and conversations about responding to future waves.

- We learned that the seasonality of the virus was something that we needed to watch closely.
- Our ability to balance the health, social and economic impacts on Albertans required a continual recalibration of measures, including during the second wave.
- The virus continued to evolve and shift, at times unexpectedly throughout the pandemic, challenging our ability to accurately project all scenarios.

Question/Request

Did any school boards during fiscal '20-21 ask your office for modelling or projections since it was your direction that they should manage their plans locally, and if so, did you or the ministry provide that modelling or projection to school boards?

So my question is: did the school boards reach out to your department, or to your office to ask for any modelling or projections so they could best make decisions locally? Dr. Hinshaw, if you would agree to table for the committee any documentation received from any of the school boards requesting projections, that would be most appreciated. Thank you.

Response

- No requests from school boards specific to modelling or projections (or that mention modelling or projections) were received by the department.

Question/Request

Do you have a breakdown of how many surgeries were delayed in wave one and wave two?

Response

- The backlog of surgeries due to COVID-19 was estimated to be 30,000 procedures by the end of March 2021.
- In wave one (March – May 2020), surgical activity was restricted to emergent and urgent care only. This resulted in 25,000 scheduled surgeries being delayed.

- In wave two (October 2020 – February 2021), there were targeted surgical activity decreases that varied by zone and by site in response to COVID-19 capacity demands and staffing needs.
- Postponing surgeries during this period occurred throughout Canada.
- During the first wave, all provinces cut surgeries by 40 per cent or more; however, Alberta was able to use chartered surgical facilities to prevent similar reductions in the second wave, which were witnessed in other provinces.
- In the second wave, 5 to 10 per cent of surgeries were delayed in Alberta compared with between 30 and 60 per cent of surgeries postponed in Ontario, British Columbia and Quebec.
 - Wave two – 2,500 surgeries.
- Overall, between April 2020 and March 2021, Alberta provided close to 268,000 surgeries, or 93 per cent of the number of surgeries performed in the same period the previous year.
- Surgeries resumed in May 2020, starting with day surgeries (May – June 2020). Inpatient surgeries resumed by July with extended hours to exceed 100 per cent of Alberta’s baseline surgical activity to reduce the pandemic backlog.
 - 96 per cent of wave one surgical postponements were completed by August, 2021.
 - 80 per cent of wave one and two surgical postponements were completed by August 2021.

Question/Request

Does either Alberta Health Services or Alberta Health have any projections as of March 31, 2021, on how many additional surgeries will be required because of a lack of early diagnosis when regular care was unavailable or not being sought? How many additional surgeries would be required because of a lack of early diagnosis? You know, somebody could have been diagnosed with something that could have been prevented but left it too long, now has to have surgery, that kind of thing. Do you have any projections on that up to the end of March of 2021?

Response

- AHS is unable to determine how many additional surgeries might be required as some patients may not have yet sought care.

Question/Request

Number one: On the AB TraceTogether app, since it was operational and over the course of this fiscal year, can you provide the committee by month how many people had downloaded the app, how many active users on average per day, how many cases identified because of the app, and how many people directed to isolate?

Response

- The AB TraceTogether Downloads document (Attachment 2) shows a monthly breakdown of AB TraceTogether app downloads from May 2020 to December 7, 2021.
- The AB TraceTogether app daily average users from May 2020 to December 2021 is 1.23k per day.
- The AB TraceTogether app is a contact tracing application and is intended to provide information to AHS contact tracers to assist them in identifying potential close contacts and providing recommendations to isolate and/or get tested for COVID-19.
- 1,570 close contacts have been identified via AB TraceTogether app.
- AB TraceTogether app does not capture if the exposed individual needed to be tested or if someone was required to isolate. This information was handled by AHS during the contact tracer process.
 - As an example, if a close contact is wearing personal protective equipment during the exposure, isolation would not be required. Therefore, an AHS contact tracer is required to assess whether isolation is required.

Question/Request

Number two: Can you please provide a cost estimate for this fiscal year of the total spent by the ministry on the ABTraceTogether app both in terms of contracts awarded and internal Alberta Health resources?

Response

- The total contract cost for AB TraceTogether app for 2020/2021 was \$2,282,281.62.
- The total contract costs paid for AB TraceTogether app to date for 2021-2022 is \$258,288.60.
- Ministries do not track the percentage of time employees spend working on individual projects. Staff supporting AB TraceTogether app supported and continue to support multiple COVID-19 priorities concurrently. Alberta Health is unable to provide an estimate of resources spent solely on the AB TraceTogether app.

Question/Request

Number three: Can the ministry identify on a per capita basis how much was spent on the app per case of COVID-19 formally identified?

Response

- The AB TraceTogether app does not track the number of individuals who later tested positive for COVID-19 after being identified as a close contact via the app.
- Total amount spent on AB TraceTogether app to date has been \$2,540,570.22. The cost per capita of AB TraceTogether app for Albertans is \$0.57.

- 1,570 close contacts have been identified via AB TraceTogether app. The cost per capita, based on Alberta's population, to identify a close contact was less than one cent.

Question/Request

Number four: The Health Advocate reports to the Minister of Health, and she was operating during the pandemic. Can the ministry please identify the total number of reports to improve the pandemic response passed on to the minister or the ministry from the advocate? Likewise, can the ministry identify the total number of recommendations to improve the pandemic response made by the advocate and any reports, briefings, or recommendations by the advocate during that fiscal year related to the pandemic?

Response

- The Office of Alberta Health Advocates (OAHA) provided recommendations to the Minister's Office and Chief Medical Officer of Health related to visitation in palliative care and hospices in one specific memo.
- Another memo was provided to the Chief Medical Officer of Health recommending that the Chief Medical Officer consider a balance of safety and well-being for all those in Supportive Living and Long Term Care.
- The OAHA sent monthly reports (12) to the Minister in the 2020/2021 fiscal year.
- Each monthly report included the number of complaints/concerns/questions the OAHA received from Albertans re: COVID and COVID-related issues. Every month it was noted that COVID concerns were in the top four issues raised by Albertans to the OAHA.
- Recommendations based on patient input comments were included in comments within monthly reports:
 - Issues around COVID continue to be the primary trend that is impacting the office ranging from issues in continuing care around visitation restrictions to issues around testing for COVID and getting medical clearance from AHS to provide to employers and in other settings. This issue was brought to the attention of the Chief Medical Officer of Health and Communications for consideration.
 - Although COVID-related issues continue to dominate the workload, the key issue for concerns in January were related to COVID-19 vaccinations. Concerns expressed primarily revolved around prioritizing the roll-out of vaccinations. The office received several concerns from families of seniors living in private supportive living sites. Concerns were also received from patients who had received their first dosage in an out-of-province location and were looking for direction for their second vaccination, and patients who were unsure of the method of notification of vaccination appointments.
 - There were also COVID-19 related concerns about vaccination issues including prioritization of specific groups, concerns/complaints about booking immunizations and immunization appointments.

- Also, there were an increase in calls looking for clarity about a requirement by employers for employees to have written confirmation of safe return to work.
- The OAHA had regular meetings that included discussion and reporting of COVID issues, trends gaps and roadblocks in the system. Meetings were regularly held with the Assistant Deputy Minister responsible for Continuing Care (monthly), AHS Provincial Seniors Health (quarterly), AHS Patient Concerns Officer (monthly) and AHS VP Quality (quarterly), Advocate for Persons with Disabilities (monthly), and Continuing Care Collaborative (bi-monthly).
- The OAHA had meetings and discussions on an ad hoc basis including but not limited to:
 - COVID Concerns Process Working Group: The OAHA recognized early in the pandemic that concerns and questions about all aspects of COVID impacting health care were being expressed to its office and several other offices. The OAHA brought together AHS Patient Relations leadership and representation from Alberta Health early in pandemic to discuss processes for Albertans to report concerns in home care and continuing care settings.
 - Met with the Assistant Deputy Ministers from Seniors and Housing to discuss issues OAHA was hearing related to COVID-19.
 - Met with Alberta Health Manager and Director, Immunization and the Assistant Deputy Minister of Public Health and Compliance to provide patient/family feedback on COVID vaccination roll-out.
 - Met with Emergency Operations Committee on concerns re: COVID/Return to Work.
 - Met with Alberta Health Continuing Care leadership and AHS Provincial Medical Director Seniors Health re: visitation in continuing care.
 - Several consultations with Chief Medical Officer of Health staff regarding numerous issues including patient input on messaging, recommendations on improving clarity of public health orders, recommendations on working together with Labour ministry to clarify orders.
 - The OAHA participated in COVID-19 – Continuing Care Concerns Consortium Touchpoint Meetings, Neurosciences, Rehabilitation & Vision COVID-19 Taskforce, and online town halls hosted by the Chief Medical Officer of Health with focus on visitation rules in Continuing Care.

Question/Request

Number five: Can the ministry please identify how it responded to each recommendation made by the Health Advocate during fiscal year 2020-21 related to the pandemic?

Response

- The COVID-19 response significantly affected all Albertans, but it was especially challenging for residents of continuing care facilities due to their greater vulnerability. The Ministry heard from residents, their families,

operator associations and the OAHA on how restricting visitors to continuing care facilities affected residents' social and emotional well-being.

- The Ministry first imposed these visitor restrictions on March 15, 2020, shortly before the start of the 2020/2021 fiscal year. The Ministry continually reviewed all public health measures and, once the COVID-19 risk decreased, and with input from continuing care stakeholders, eased these visitor restrictions in the summer of 2020. In addition, the following changes were made:
 - On April 9, 2021, Alberta eased previous provincewide measures for continuing care settings due to high vaccination coverage, deferring to Zone Medical Officers of Health to implement local measures for outbreaks.
 - On May 10, 2021, Alberta permitted continuing care residents to name up to four designated family/support persons for unrestricted access, permitted indoor social visits with up to four visitors from the same household and allowed outdoor social visits to expand to up to 10 people.

Question/Request

Number six: Of the 30,000 surgical procedures backlogged as of March 31, 2021, can the ministry break that down by type of surgery and provide a cost estimate by procedure to get caught up, including the supplemental cost of overtime and additional staffing required?

Response

- Backlogged procedures varied across all scheduled surgery service types including orthopedics, general surgery, gynecological surgery and cancer.
- However, no emergent surgery was delayed/postponed throughout any of the pandemic waves.
- The majority of cases that are backlogged and need recovery are inpatient cases that require overnight stay.
- The estimated cost to reduce the 30,000 backlog as of March 2021 is \$258 million. These are additional costs. To eliminate the COVID accumulated backlog and address those patients that were delayed we must go above 100 per cent of average activity baselines for several months. This will require additional OR time and health human resources.
- The estimated clinical AHS full-time equivalent required to eliminate the COVID accumulated backlog is approximately 1,000.
 - AHS clinical full-time equivalent includes nursing, allied health, pathology and other surgery support staff, but does not include surgeon or anesthesiology staffing costs.

Question/Request

In fiscal year 2020-21, how many general practitioner resignations, retirements, relocations were there from the Chinook primary care network, and what was the ministry's recruitment and retention strategy and cost of recruitment in Chinook PCN as of March 31, 2021?

Response

- The Chinook Primary Care Network (CPCN) went live in 2005 and serves both urban and rural communities of Southwestern Alberta – south to U.S. border, north to Claresholm, east to Vauxhall and west to the British Columbia border. This area has a population of approximately 205,969.
- The CPCN had 173 registered general practitioners as of April 1, 2020. On March 31, 2021 there were a total of 166 registered general practitioners.
- The CPCN continues to work with AHS and community partners, including Choose Lethbridge and the Chamber of Commerce, on physician recruitment strategies.
- While Alberta has seen years of growth in the number of physicians, the growth is slowing. The Government of Alberta is closely monitoring this situation throughout the province. The distribution of the physician workforce also remains imbalanced across different regions in Alberta.
- The PCN Nurse Practitioner Support Program started in 2019 as a way to mitigate challenges related to primary care access for Albertans. Government is committed to adding more nurse practitioners in Alberta to improve access to primary care for people in rural and remote communities. The CPCN currently has 4.32 full-time equivalent nurse practitioners registered with the Primary Care Network.
- AHS has 32 active recruitment positions, including both specialists and family physicians. AHS is anticipating another 10 positions to post, which are currently in the review and approval process.
 - The majority of applicants for the positions are International Medical Graduates requiring AHS sponsorship as part of a College of Physicians & Surgeons of Alberta assessment.
 - International recruitments generally take longer to finalize. The likely timeframe for a sponsored practitioner to commence in individual practice from time of interview is about 7-10 months.
 - AHS South Zone Medical Affairs is also exploring collaborative agreements with community clinics on cost sharing of sponsorship fees.
- Alberta Health continues to support recruitment and retention of physicians and health care providers in rural areas: including; financial incentives, attraction and retention initiatives through the Rural Health Professions Action Plan, health experience opportunities for youth through CAREERS at careersnextgen.ca, and rural medical education programs, such as the Rural Integrated Community Clerkship and rural residency programs.
- Approximately \$90 million is being spent by the government in 2021-22 to address rural physician recruitment and retention:
 - Rural Remote Northern Program (RRNP) – \$57 million
 - Rural Medical Education (RME) – \$6 million
 - Rural Integrated Community Clerkship program (RICC) – \$4 million
 - Rural Health Professions Action Plan (RhPAP) – \$9 million
 - Locum Program – \$3 million (Rural Locum – \$1.4M, Specialist Locum Program for regional centres outside Edmonton and Calgary – \$1.5M)

- Rural Physician On Call program (POC) – \$12 million.
- The Rural Health Professions Action Plan (RhPAP) works with rural communities (via local recruitment and retention committees) to attract, recruit and retain physicians and other health care professionals.
 - RhPAP will administer the Rural Education Supplement and Integrated Doctor Experience (RESIDE) program that provides financial incentives to 20 new family physicians in each of the next three years for practising in identified rural or remote communities of need.
 - RhPAP funding for 2021-22 was increased by \$2 million to \$8.7 million per year to include the new return of service program.

Question/Request

As we entered the second wave of COVID-19, the Premier and the Minister repeatedly stated that restaurants and bars were safe. On November 12 it was announced that for 14 days bars would be required to end liquor sales by 10 p.m. and close by 11 pm within regions that were given an enhanced status. As of November 11, how many total cases of COVID-19 were formally linked to bars and restaurants and what percentage of cases did that represent? As of November 11, how many cases were formally linked to group performance and indoor sports/fitness activities, and what percentage of total cases in all regions did that represent?

Response

- As of November 11, 2020 there were:
 - 18 outbreaks linked to restaurants/bars and 232 cases; and
 - 13 outbreaks linked to fitness activities and 148 cases.
- As of November 11, 2020, there had been 36,143 total cases (including active, recovered and died).
- It is important to note that the majority of positive cases were not definitively traced to a specific setting, and transmission was occurring beyond the identified outbreaks.
- During the height of the second wave, there were over 1,500 cases per day – with 1,872 cases on December 4, 2020.
 - In December 2020, there were approximately 1,250 case investigators and contact tracers working.

Question/Request

How many people have died from COVID in long-term care facilities, continuing care, and emergency shelters? Please break down the numbers by facility.

Response

- Between March of 2020 and December 10, 2021, the date this response was prepared:
 - 1,440 deaths from COVID-19 were associated with continuing care facilities.

- Of these, 812 deaths from COVID-19 were associated with long-term care facilities (a sub-category of continuing care facilities).
- Five deaths from COVID-19 were associated with shelters.
- It is important to note that the total deaths reported at shelters includes a number of different shelter types, including emergency, addiction recovery facilities and women's shelters, among others.
- A breakdown of deaths by continuing care facility is attached (Attachment 3). The number of deaths linked to a particular facility should be interpreted with caution. To remove the potential for identifiability, the list only includes facilities with five or more COVID-19 deaths. Further, these include deaths where COVID-19 was either a main or contributing cause, and where the case was linked to an outbreak classified as a continuing care facility by outbreak investigators.

Question/Request

How many health care workers contracted COVID while on the job? How many AHS employees, care workers in long-term care, continuing care, and home care? Please break down by each case, by site and employer.

Response

- As per the latest (November 30, 2021) update of the AHS Health Care Worker COVID-19 Dashboard, there have been 702 occupational infections among AHS Health Care Workers since the start of the pandemic (679 employees, and 23 physicians).
- A breakdown of all these occupational cases is not yet available beyond February 2021.
- However, to provide additional context, we are including below the breakdown and percentages by zone and facility type for the 318 cases determined to be occupationally-acquired between December 1, 2020 and February 28, 2021 (note these figures are limited to AHS and Alberta Precision Laboratories employees):

Occupational Cases by Zone and Employer:

- AHS North: 29 (9.11 per cent)
- AHS Edmonton: 175 (55.03 per cent)
- AHS Central: 30 (9.43 per cent)
- AHS Calgary: 69 (21.69 per cent)
- AHS South: 8 (2.51 per cent)
- Alberta Precision Laboratories: 0 (0 per cent)
- Physicians: 7 (2.20 per cent)

Occupational Cases by Facility Type:

- Tertiary Hospital 167 (52.51 per cent)
- Regional Hospital 63 (19.81 per cent)
- Rural Community Hospital (Over 150 Workers) 29 (9.11 per cent)
- Rural Community Hospital (Under 150 Workers) 3 (0.94 per cent)
- Community Health Clinic (Over 50 Workers) 9 (2.83 per cent)

- Community Health Clinic (Under 50 Workers) 8 (2.51 per cent)
- Continuing Care Facility 13 (4.08 per cent)
- Administration Building 3 (0.94 per cent)
- Correctional Centre 1 (0.31 per cent)
- Other Type of Facility or Unknown Type of Facility 22 (6.91 per cent)

Question/Request

Page 52, outcome 4.2, mental health and addictions, notes \$25 million for 231 community projects focused on mental health and addiction. Break down each of the projects' locations, anticipated outcomes, and names of organizations, the total the amount granted by Health.

Response

- Successful applicants received funding through three calls for proposals. A further breakdown of targeted supports consists of:
 - Indigenous communities and organizations, with up to \$5.4 million through 35 grants;
 - seniors, with up to \$2.2 million through 18 grants;
 - youth, with up to \$4.2 million through 41 grants;
 - cultural and ethnic communities, with up to \$2.7 million through 27 grants; and
 - other broader community populations, with approximately \$12.1 million through 109 grants.
- A spreadsheet with detailed breakdown is available in Attachment 4.

Question/Request

Question 13: Spending related to the COVID-19 pandemic response accounts for the increased expense, which totaled approximately \$1.5 billion. Can the ministry disaggregate the provincial and federal funding allocated to each of these initiatives?

Response

Funding recognized by Health

Covid-19 - 2021/22 Actuals
(millions)

Initiative	Expenses			Federal Funding		
	AHS	Department	Total	Recognized by Health/AHS		
				Border Testing	Pan-Canadian Virtual Care	Protective Personal Equipment
Acute Care	134	-	134	-	-	-
Continuing Care (incl. Operator Funding & CCAs)	261	49	310	-	-	-
Drugs and Supplemental Health Benefits	-	46	46	-	-	-
Mental Health and Addiction	3	37	40	-	-	-
PPE (Consumption of Inventory Expense)	379	-	379	-	-	68
Testing (\$223M) & Contact Tracing (\$44M)	265	2	267	12	-	-
Wage Top-ups (incl. Critical Care Worker Benefit)	113	46	159	-	-	-
Vaccine Distribution	15	2	17	-	-	-
Other (AHS Staffing; Department Operations)	116	29	145	-	4	-
Total Expenses	1,286	211	1,497	12	4	68

- Border Testing Pilot Program – Funding was received by Health. \$12 million was recognized as revenue in 2020/2021 while \$8 million was deferred to 2021-2022 (total agreement was \$44 million).
- Pan-Canadian Virtual Care – Funding was received by Health. \$4 million was recognized as revenue in 2020/2021 while \$12 million was deferred to 2021-2022 (Total agreement was \$16 million).
- Personal Protective Equipment - AHS recognized \$68 million as revenue for in-kind transfer and consumption of personal protective equipment.

Funding received by Treasury Board and Finance

Safe Restart – Health was allocated \$926 million for the following categories:

Covid-19 - Safe Restart Agreement

(millions)

Allocation	Totals
Health Care Capacity	82
Mental Health and Problematic Substance Use	58
Vulnerable populations	86
Testing, Contact Tracing & Data Management	350
Personal Protective Equipment	350
Total	926

- Critical Worker Benefits – Health reported expenses of \$159 million.

Question/Request

How is the Minister tracking the health impacts of patients who are affected by delays in receiving home care? Has the ministry undertaken a regional analysis to understand where in the province Albertans were most impacted by reduced home care service levels, and if so, what were the results of that analysis?

Response

- AHS provided intermittent updates on the impacts of COVID-19 on home care services, by zone.
- Early in the pandemic, home care delays were tracked across zones and included feedback provided by home care agencies. Overall, approximately 20 per cent of services were reduced or removed.
- AHS monitored utilization of acute care services by home care clients and ensured high risk clients and caregivers continued to receive pre-pandemic service levels.
- The urban and metropolitan areas of Calgary and Edmonton were the most heavily impacted in terms of temporary home care service reductions to protect home care capacity during COVID. Many rural areas and communities in North, Central and South Zones experienced no reductions to home care service levels.
- As of spring 2021, home care services across four of five zones were operating at near or equal to pre-COVID levels (North/Central/South all at pre-COVID levels, Edmonton at 96 per cent of pre-COVID levels).
 - Calgary has resumed home care service delivery based on an updated review of clients' assessed unmet needs, rather than a return to pre-COVID service levels.
 - This was a purposeful review intended to bring Calgary Zone service authorizations in alignment with what is done in other zones.
 - As a result, the overall service level across the zone has been reduced compared to pre-COVID levels, with the largest decreases in authorized services related to homemaking supports.
 - Home care case managers have been in direct contact with all clients and families whose home care services have been impacted by COVID-19. They will continue to follow up to reassess clients' evolving care needs and to update care plans as needed to reflect changes in needs or health status that have occurred during the pandemic.
- The most significant impact was on informal family caregivers of home care clients who were required to assume greater responsibility for their loved ones' care.
- Alberta Health and AHS jointly worked to address:
 - Staffing concerns across both home care and facility-based continuing care (designated supportive living and long-term care);
 - Safety concerns related to the provision of home care services, including PPE usage by staff and clients, reduction of numbers of staff entering homes and ensuring consistent professional monitoring for at-risk clients and caregivers throughout the pandemic.

Question/Request

The ministry states that home care is a critical support for hospitals during a pandemic, but staffing levels were reduced due to COVID-19 and requirements under the public health orders. What steps did the ministry take to address the challenges presented by staffing levels?

Response

- Early in the pandemic, staffing levels were reduced as a proactive response in the event that facility-based continuing care sites faced a staffing crisis due to an outbreak affecting both residents and staff. This was done based on experiences being observed in other jurisdictions. The effect of the single site order was unknown in terms of the impact on staff availability. Home care services were decreased to free up agency staff in the event they were needed to respond to a designated supportive living/long-term care site.
- As AHS, continuing care operators and the Department stabilized staffing levels across facility-based continuing care sites, home care service levels were reinstated.
- AHS monitored utilization of acute care services and ensured high risk home care clients and caregivers continued to receive pre-pandemic service levels to ensure acute care capacity could be maintained.
- With cancellation of surgeries, home care saw a significant reduction of referrals from acute care for post-surgery care. The cancellations provided capacity for both acute care and home care.

Question/Request

The ministry reported a \$50 million decrease in spending on home care due to significantly fewer contracted home care hours provided through AHS. How did the ministry ensure that patients requiring care still received care? How did the Ministry monitor the health outcomes of patients? How does the Ministry plan to take this spending variance into account for future budget planning?

Response

- Home care clients are a diverse population and range from those that require intensive supports to those who receive preventative services to enable continued independence.
- Alberta Health and AHS ensured high-risk clients and caregivers continued to be supported throughout the pandemic. While personal care services were reduced, professional case managers continued to provide services and monitor health status and outcomes.
- Flexibility was provided to case managers to reinstate services as needed based on their assessments.
- Home care clients cannot be treated with a standardized/homogenous response. The assessment of services is based on unmet need and requires a partnership between clients/families and home care to provide holistic care in the community. All clients upon admission are required to determine a backup plan for services in the event of unforeseen circumstances (snow

storm, flood, tornado, pandemic, etc.). Those with intensive care needs or without backup supports are considered “required essential services” and efforts are made to ensure services are provided regardless of the circumstances. Home care case managers utilized knowledge of the plans for each of their clients to determine service needs.

Question/Request

Over fiscal 2020-21, did AHS assess the morale and/or mental health of its staff or contracted employees? If so, can you please table that information with the committee along with any comparator years – say, 2018-19, 2019-20 – to provide context.

Response

- The health and safety of the workforce is a top priority as AHS considers how to bring operations back to some semblance of normal.
- In 2020, AHS deployed a series of three short COVID-19 pulse survey check-ins to employees, medical staff and volunteers.
- These surveys provided AHS Executive Leadership with information to take actions that would help its people feel supported during the pandemic.
- In the first two AHS COVID-19 pulse surveys, AHS heard that people know what’s expected of them and how to handle risk, feel confident to achieve expectations, and have clear direction from leadership.
- AHS’ increased visible leadership with a focus on well-being. In response to the first two surveys:
 - Dr. Verna Yiu, AHS CEO, along with Executive Leadership and SLT members, held virtual town halls to connect with AHS’ workforce and to demonstrate their support and the importance of caring for individuals’ well-being.
 - A vlog about COVID-19 fatigue and wellness was made available to staff hosted by Dr. Yiu, and featuring AHS’ Dr. Laura McDougall, Senior Medical Officer of Health, and Susan McGillivray, Senior Program Officer, HR Talent and Workforce Strategies.
 - Senior Leaders were encouraged to increase the frequency of their communication and opportunities to connect with staff at both the site and program level.
- AHS saw a decline in results for the third COVID-19 pulse survey, and this was a common experience for the majority of Gallup clients worldwide.
- While at the start of the pandemic organizations were able to have a singular focus with all effort directed to address the crisis; employees, particularly those in health care organizations, were feeling the toll of sustaining a prolonged and unprecedented level of stress.
- With the ongoing stress of COVID-19, support from and engagement with AHS leaders became increasingly important to members of AHS’ workforce.
- While people continued to look to their immediate AHS leaders for direction and support throughout the pandemic, there was additional focus on senior leaders.

- Throughout COVID, Executive Leadership continued to support efforts to promote visible leadership and communicate clearly, with a focus on well-being. They will continue to support frontline leaders to ensure they continue their efforts to form a deeper connection with their people.
- A People Strategy Webinar focusing on Mental Health relating to COVID-19 and mental health and psychological safety at AHS was held in April 2021 with record attendance.
- AHS continues to monitor and evaluate metrics through its employee programs and services to determine how the pandemic is impacting its employees well-being.

Question/Request

Page 66 of the Health annual report, performance measure 5(b), shows how poorly Alberta fares when it comes to child immunization rates relative to the public. Knowing that getting people vaccinated would be a challenge, what work happened in advance of vaccine delivery to set the stage to active vaccine update when doses arrived?

Response

- Further to all the efforts to support the COVID-19 response, AHS is prioritizing infant (2, 4, 6, 12 and 18 month) **non-COVID-19 vaccine** immunization appointments. When a child's immunization schedule is delayed, reminder calls are made.
- AHS has plans in place to catch up with all school-based immunization programs by the end of 2022. School-based immunizations were suspended as a result of the COVID-19 response and the shift from in-school to online learning.
- Alberta Health receives student enrolment data from Alberta Education. Alberta Health cross-references student enrolment data with immunization records from the provincial immunization repository and sends the information to AHS Public Health.
 - This helps AHS Public Health to identify school-aged children with incomplete or missing immunization information. Public Health nurses can then contact parents of children with incomplete or missing immunization status.
 - By providing parents with more opportunities to connect with Public Health nurses, the nurses can address concerns, discuss benefits and risks and provide information on accessing immunization services.

Question/Request

I'm going to ask that both the Ministry and AHS receive a copy of the excellent research briefing, dated November 9, '21, by the Legislative Assembly of Alberta officials and to provide answers in writing to each question in that document to this committee.

Response

- Please see Attachment 5 for the list of questions drafted by the Legislative Assembly of Alberta with answers provided by Alberta Health and AHS.

Question/Request

We saw a high level of external review conducted by KPMG, but I would like to hear from the chief medical officer of health. Can she provide in writing her top three lessons learned from the first wave of the pandemic and some very brief commentary? Can she also provide in writing her top three lessons learned from the second wave of the pandemic and some brief commentary?

Response

First wave:

- The response to COVID needs to consider both impacts of COVID infection and impacts of public health measures. This includes evaluation of broader impacts on the health of Albertans and emphasis on supports and minimizing impacts, particularly for Albertans vulnerable to poor health outcomes.
- It is critically important to have a provincial lab with expertise and capacity to test rapidly – local lab capacity and expertise is absolutely essential. Lab testing supports the importance of having robust data and surveillance systems coordinated across Alberta Health and AHS to monitor daily and system level trends, and to enable transparent public communication.
- The importance of working closely with cross-ministry partners and stakeholders like small retail, municipal leaders, First Nations, Métis and Inuit leaders was noted, as their input informed subsequent measures.

Second wave:

- Challenges of enforcement were noted and the need to have clear, coordinated response between Justice and Solicitor General, municipalities and AHS. The more consistent the public messaging and response was, the more effective the collaboration.
- Highly targeted local measures were not as successful at controlling spread as provincewide measures.
- It was possible to control significant community transmission without closing elementary schools at the peak of the second wave – schools were impacted by community transmission but were not driving the spread. This reinforced the focus in subsequent waves on keeping activities for young children as minimally impacted as possible.

Question/Request

For fiscal 2020-2021, can the ministry tell the committee the dates on which either the department or the CMOH briefed the Premier and/or cabinet and/or cabinet committee? I appreciate cabinet confidentiality. I don't need topics. I'm only looking for dates.

Response

- Discussions with the Minister and the PICC on Alberta's COVID-19 situation, and options to address emerging issues were ongoing throughout the fall of 2020, and informed decisions to implement progressively stronger restrictions to control the second wave.
- Below are the dates of all meetings that included advice from the Chief Medical Officer of Health to Cabinet, the Emergency Management Cabinet Committee, and the PICC for fiscal year 2020/2021.

Cabinet

- April 21, 2020
- April 27, 2020
- May 12, 2020
- September 8, 2020
- March 15, 2021

Emergency Management Cabinet Committee

- April 1, 3, 6, 15, 17, 21, 24 and 28, 2020
- May 1, 5, 8, 12, 15, 19, 22 and 26, 2020
- June 2, 5 and 9, 2020
- March 29, 2021

Priorities Implementation Cabinet Committee

- October 26, 2020
- November 11, 19, 23, 24, 26 and 30, 2020
- December 4, 7, 10, 14, 17, 22 and 29, 2020
- January 7, 11, 14, 18, 21, 25 and 28, 2021
- February 1, 4, 8, 11, 16, 18 and 22, 2021
- March 8 and 22, 2021

Briefings to Premier

- April 6, 8, 14 and 15, 2020
- May 12, 2020
- June 5 and 8, 2020
- July 14, 22 and 30, 2020
- August 3, 18 and 26, 2020
- September 1, 4, 8, 15, 22 and 29, 2020
- October 7, 9, 13, 14 and 19, 2020
- November 3, 5, 10, 17, 19, 22 and 26, 2020
- December 1 and 29, 2020
- January 24, 2021
- February 12, 2021
- March 8, 18, and 26, 2021

Are these dates already provided publicly? The PO does release a weekly public itinerary of meetings. Exact PJK meeting dates with the CMOH would not be published. Ultimately, a political decision would need to be made on whether or not we disclose the dates requested and/or just provide the first bullet as our response? I have mixed feelings in that it does demonstrate how engaged PJK/Cabinet was on this issue (particularly as these meetings ran for several

hours!!); on the other hand, it could lead to FOIP requests for documents and/or committee member calendars.

Question/Request

Can the ministry provide a more detailed explanation of what was done in 2020-2021 to reduce chronic illnesses referenced on pages 59 and 60?

Response

- In 2020/2021, the Department provided AHS with a \$6,850,000 grant for the Cancer Screening and Innovation project. This project provides coordination and supports innovative actions for cancer prevention and screening that created healthy individual behaviours, enhanced community and organizational supportive environments, and strengthened policy and systems. Activities undertaken in 2020/2021 included:
 - The Community Support Model was implemented in five Metis settlements that are participating in the Alberta Healthy Communities Approach. Implementation included the completion of Readiness Training, and Cancer Prevention and Screening Action and Evaluation Plans were drafted;
 - Alberta Screening and Prevention (ASaP)+ was fully integrated in the workflows and routines of four primary care clinics; and
 - A needs assessment was implemented to help inform the co-design and preliminary planning of active outreach initiatives that target underserved populations.
- Alberta Health supports not-for-profit organizations that work to reduce the risks of chronic illness. For example, Alberta Health provides funding to the Alberta Recreation and Parks Association for Communities ChooseWell. Communities ChooseWell is a community development initiative that enables communities to take actions that support their community members in healthy eating, active living and social inclusion activities that enhance wellness. In 2020/2021, Communities ChooseWell engaged with 168 municipalities and 59 unique Indigenous groups to support community-driven initiatives.
- The Ministry continues to provide operational funding to the Injury Prevention Centre to provide communities, practitioners and decision-makers with resources, tools and education to reduce injuries. Currently, this work is focused on reducing falls among older adults and seniors, accidental poisoning and transportation-related injuries.
- The Injury Prevention Centre is also focussing on emerging trends, such as cannabis poisoning and concussions.
 - Preventable brain injuries, including concussions, represent a high proportion of emergency department and health care costs. One activity aimed at preventing brain injuries among Albertans is the School Physical Activity, Health & Education Resource for Safety. This resource assists schools in developing site-specific safety guidelines for physical activity, including concussion prevention.

Question/Request

Pages 62 and 63 outline what the ministry did to improve and to support maternal-infant health and early childhood development. Can the ministry provide more details on the six programs that it invested \$2 million in, in making prenatal care accessible?

Response

As part of its ongoing commitment to improve maternal-infant health, Alberta Health provides approximately \$2 million in grant funding annually to five programs that support vulnerable mothers and their babies. This includes funding for programs in Calgary, Edmonton, Grande Prairie, Medicine Hat and Red Deer.

- All five programs focus on non-judgmental, low-barrier approaches to support vulnerable pregnant and childbearing-age women to optimize their health and well-being. The provision of intensive supports, along with assistance to navigate access to health and social services, results in improved health outcomes for women in the programs, as well as their babies.
 - In 2020/2021, these programs provided intensive supports to 348 vulnerable women who were pregnant or of childbearing age. Approximately 150 additional vulnerable women received ad-hoc outreach supports to address gaps in supports resulting from the COVID-19 pandemic.

Question/Request

Pages 63 and 64 of the annual report highlight the work done with First Nations, Métis and Inuit communities to improve their health outcomes. Can the ministry provide an overview of the progress made last year?

Response

- Alberta Health partnered with Siksika Nation, Aboriginal Friendship Centre of Calgary Seven Brother's Circle, and OKAKI on a specialized COVID-19 immunization clinic in Calgary to provide a culturally safe space for urban-dwelling First Nations, Métis, and Inuit persons to receive the COVID-19 vaccine. This model offered a unique and innovative opportunity to improve vaccine uptake for First Nations, Métis, and Inuit persons and other vulnerable populations, who may generally be vaccine hesitant. Over 8,700 doses were administered.
- In 2020/2021, Alberta Health improved coordination with the federal government and AHS to better support First Nations and Métis through the establishment of the Indigenous Coordination Committee and the Indigenous Health Planning Committees as part of Alberta's COVID-19 response. Two Health Advisory Committees – one for First Nations, and one for Metis Settlements – were created to advise the Assistant Deputy Minister on health gaps and services needed by First Nations and Métis peoples.
- Alberta Health continued to work on Alberta's Protocol Agreement Health Sub-Tables to collaborate on addressing the health gaps identified by members of the Blackfoot Confederacy and the Stoney Nakoda Tsuut'ina Tribal Council.

- Alberta Health similarly worked with the Métis Nation of Alberta under their Framework Agreement with the Government of Alberta. In 2020/2021, Alberta Health signed a Memorandum of Understanding with Siksika Nation to address the health needs of their members.
- Alberta Health continues to lead the Government of Alberta's approach to Jordan's Principle. In 2020/2021, Alberta Health established the Jordan's Principle Cross-Ministry Assistant Deputy Minister Committee to streamline information-sharing, improve communication, and to ensure efficient implementation.
- Six First Nations received grants from Alberta Health in 2020/2021 to develop their business cases on Chartered Surgical Facilities. One First Nation has submitted a business case for a Chartered Surgical Facility; additional First Nations are expected to apply to future request for proposals.
- Alberta Health and AHS also provided funding to support the University of Alberta's ENRICH Maskwacîs Kokums and Mosoms Elders Mentoring Program.
 - This program is a partnership between the University of Alberta and the four First Nations from Maskwacîs.
 - The program is designed to increase access to high-quality, culturally appropriate care, and to support pregnant women and their families.

Question/Request

Thank you, Chair, and thank you to the department again. I'm just going to read in the question, which I was in the middle of. It's about the annual report, which mentions a number of capital investments in continuing care facilities. Can the ministry provide the committee with an update on the progress of these new continuing care centres?

Response

- Budget 2021 includes more than \$500 million in capital spending to create more continuing care spaces across the province.
- This includes:
 - \$154 million committed over three years to develop continuing care capacity with Indigenous groups and organizations, increase continuing care capacity in identified priority communities and modernize existing sites;
 - \$115 million to complete the Bridgeland Continuing Care Centre in Calgary; and
 - \$246 million to finish construction of the Gene Zwozdesky Centre at Norwood in Edmonton.

Question/Request

Pages 19 and 20 of the annual report highlight some IT solutions and support the department initiated in 2021. I just want to focus specifically on ABTraceTogether. Alberta was the first North American jurisdiction to use technology as part of its pandemic response, so I would like to know more about

it. Obviously, with any IT solution making sure that any personal details are secure is vital. Can the ministry tell the committee how it ensured that Albertans' information was secure? What advantages and outcomes were realized through using its own tracing app rather than implementing the federal counterpart? How did the ministry measure the success of AB TraceTogether?

Response

- Alberta Health is committed to protecting Albertans privacy. The AB TraceTogether app includes key privacy features, including:
 - The App does not track geolocation data such as addresses or locations a user has visited.
 - Bluetooth keys are encrypted and stored locally on the user's phone. An individual user has a choice on whether or not they want to provide their information to AHS in the case they test positive for COVID-19.
 - The app does not share mobile numbers or personal information between users.
 - Mobile phone numbers collected via the app were only available to contact tracers who required the information for their role.
 - Alberta Health submitted a Privacy Impact Assessment to the Office of the Information and Privacy Commissioner and received acceptance.
- AB TraceTogether app supports contact tracing.
- The federal COVID Alert app is an exposure notification tool and does not directly involve contact tracers and provides no information to public health officials that would help inform public health measures.
- As a result, the federal COVID Alert App could cause people to isolate unnecessarily, creating undue stress on individuals, their families and the business community.
- Because AB TraceTogether app is integrated with contact tracing activities, a contact tracer can assess the level of exposure to provide guidance to close contacts and prevent unnecessary isolation. Epidemiologists have access to information about sources of exposure to inform public health measures.
- The AB TraceTogether App did accomplish what Alberta Health intended as the technology is able to detect close contacts. As of March, 2021, the AB TraceTogether app detected on average, eight close contacts for every COVID-19 positive case that participated.
- The AB TraceTogether app did provide value for investment as the technology works and is able to detect close contacts. The total cost of the AB TraceTogether app is a very small part of the overall cost of the province's response to COVID-19, which is still ongoing.
- While the number of users adopting the AB TraceTogether app was not as desired, it was an important part of the response to the pandemic to use all the best tools available to protect the health of Albertans and stop the spread of COVID-19. The AB TraceTogether app also provides Albertans with information on case numbers and current public health measures.
- Alberta Health learned valuable lessons in the development of Google and Apple apps and helped expedite the QR code verifier app.

Attachment 2

2020	iOS		Android	
	FIRST TIME DOWNLOADED	TOTAL DOWNLOADED	FIRST TIME DOWNLOADED	TOTAL DOWNLOADED
January	0	0	0	0
February	0	0	0	0
March	0	0	0	0
April	0	0	0	0
May	149,087	149,087	71,723	77,769
June	15,553	15,553	11,930	18,468
July	8,285	8,285	10,002	11,614
August	4,730	4,730	4,133	5,982
September	3,609	3,609	3,242	4,262
October	4,323	4,323	4,271	6,253
November	22,980	22,980	11,111	15,621
December	8,737	8,737	3,757	5,415

2021	iOS		Android	
	FIRST TIME DOWNLOADED	TOTAL DOWNLOADED	FIRST TIME DOWNLOADED	TOTAL DOWNLOADED
January	10,424	10,424	3,052	4,692
February	3,146	3,146	1,238	2,094
March	1,327	1,327	924	1,799
April	1,412	1,412	1,255	2,328
May	953	953	904	1,891
June	405	405	530	1,455
July	341	341	469	1,353
August	355	597	812	1,566
September	517	809	1,691	2,440
October	1,234	1,651	9,256	11,285
November	338	479	6,203	7,798
December	62	95	810	1,162

Attachment 3

Facility	Facility Type	Municipality	Deaths
Total			1440
Colonel Belcher LTC, Carewest [CAL]	Long Term Care Facility	Calgary	0
Our Lady Of The Rosary Hospital [CEN]	Long Term Care Facility	Castor	0
Signal Pointe, Carewest [CAL]	Long Term Care Facility	Calgary	0
Lynnwood - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
Glastonbury Village by Christenson Communities	Supportive Living/Home Living Sites	Edmonton	0
CareWest George Boyak	Long Term Care Facility	Calgary	0
Points West, Supportive Living [NOR]	Long Term Care Facility	Cold Lake	0
Vermilion Continuing Care	Long Term Care Facility	Vermilion	0
Porcupine Hills Lodge [CAL]	Supportive Living/Home Living Sites	Claresholm	0
AgeCare Glenmore	Long Term Care Facility	Calgary	0
Canyon Meadows Retirement Residence, Holiday Homes Inc. [CAL]	Supportive Living/Home Living Sites	Calgary	0
Emmanuel Home [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Grand Manor [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Shangri La Lodge [CEN]	Supportive Living/Home Living Sites	Drayton Valley	0
Millrise Place, Triple A living Communities [CAL]	Supportive Living/Home Living Sites	Calgary	0
Pleasant View Lodge [SOU]	Supportive Living/Home Living Sites	Bow Island	0
Extendicare Fort Macleod [SOU]	Long Term Care Facility	Fort Macleod	0
Wheatland Lodge [CAL]	Supportive Living/Home Living Sites	Strathmore	0
Covenant Health St. Joseph's Edmonton [EDM]	Long Term Care Facility	Edmonton	0
Enviros Wilderness Schools Association Excel Discovery	Supportive Living/Home Living Sites	Calgary	0
Intercare Chinook Care Centre	Long Term Care Facility	Calgary	0
Wentworth Manor Court [CAL]	Supportive Living/Home Living Sites	Calgary	0
Grande Prairie Care Centre, Nursing Home [NOR]	Long Term Care Facility	Grande Prairie	0
Bethany Collegeside Gardens [CEN]	Supportive Living/Home Living Sites	Red Deer	0
Seasons Lethbridge Gardens	Supportive Living/Home Living Sites	Lethbridge	0
Lacombe Hospital and Care Centre [CEN]	Long Term Care Facility	Lacombe	0
Evanston Grand Village	Supportive Living/Home Living Sites	Calgary	0
Mackenzie Place 1 West	Long Term Care Facility	Grande Prairie	0
Lifestyle Options Schonsee	Supportive Living/Home Living Sites	Edmonton	0
Peter Dawson Lodge [CAL]	Supportive Living/Home Living Sites	Vulcan	0
Points West Living [CEN]	Supportive Living/Home Living Sites	Stettler	0
Canterbury Lane [EDM]	Supportive Living/Home Living Sites	Edmonton	0

Carewest George Boyack	Long Term Care Facility	Calgary	0
Garden View Lodge [SOU]	Long Term Care Facility	Lethbridge	0
Keekenow Senior Facility	Supportive Living/Home Living Sites	Wabasca	0
Seasons Retirement Home High River	Long Term Care Facility	High River	0
Crowsnest Pass Health Centre - LTC [SOU]	Long Term Care Facility	Blairmore	0
Parkland Lodge [NOR]	Supportive Living/Home Living Sites	Edson	0
Pioneer Lodge [SOU]	Supportive Living/Home Living Sites	Fort Macleod	0
Drumheller Health Centre - Facility Living [CEN]	Long Term Care Facility	Drumheller	0
Rotary House Seniors Lodge [NOR]	Supportive Living/Home Living Sites	Fort McMurray	0
Lynnwood - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
McConnell Place West - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
Wetaskiwin Hospital and Care Centre	Long Term Care Facility	Wetaskiwin	0
Beaverhill Pioneer Lodge	Supportive Living/Home Living Sites	Lamont	0
Hillcrest Lodge [NOR]	Supportive Living/Home Living Sites	Barrhead	0
York Creek Lodge [SOU]	Supportive Living/Home Living Sites	Blairmore	0
GSS - Park Meadows Village [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Covenant Care St. Teresa	Long Term Care Facility	Calgary	0
Manor Village at Signature Park, The (Statesman Corp) [CAL]	Supportive Living/Home Living Sites	Calgary	0
Bonnyville Healthcare Centre, Auxiliary [NOR]	Long Term Care Facility	Bonnyville	0
Capital Care Grandview	Long Term Care Facility	Edmonton	0
Extendicare Hillcrest	Long Term Care Facility	Calgary	0
Ponoka Hospital And Care Centre - Facility Living	Long Term Care Facility	Ponoka	0
Raymond Health Centre - LTC [SOU]	Long Term Care Facility	Raymond	0
Cedars Villa, Extendicare [CAL]	Long Term Care Facility	Calgary	0
Milk River Health Centre - LTC [SOU]	Long Term Care Facility	Milk River	0
St. Mary's Health Care Centre - Supportive Living [CEN]	Long Term Care Facility	Trochu	0
Centennial Centre - Mental Health and Brain Injury	Supportive Living/Home Living Sites	Ponoka	0
Clover Bar Lodge [EDM]	Supportive Living/Home Living Sites	Sherwood Park	0
Grand Manor [EDM]	Supportive Living/Home Living Sites	Edmonton	0
GSS - Vista Village [SOU]	Supportive Living/Home Living Sites	Pincher Creek	0
Garrison Green, Carewest [CAL]	Long Term Care Facility	Calgary	0
Grandview - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
St. Albert Retirement Residence	Supportive Living/Home Living Sites	St. Albert	0
St. Therese Villa [SOU]	Supportive Living/Home Living Sites	Lethbridge	0

Stettler Hospital and Care Centre	Long Term Care Facility	Stettler	0
Devonshire Care Centre	Long Term Care Facility	Edmonton	0
Providence Care centre	Long Term Care Facility	Calgary	0
River Ridge Seniors Community [EDM]	Supportive Living/Home Living Sites	St. Albert	0
Taber Health Centre - LTC [SOU]	Long Term Care Facility	Taber	0
AgeCare Columbia	Supportive Living/Home Living Sites	Lethbridge	0
Carewest, Glenmore Park	Long Term Care Facility	Calgary	0
Coaldale Health Care Centre - LTC [SOU]	Long Term Care Facility	Coaldale	0
Summerwood Village Retirement Residence [EDM]	Long Term Care Facility	Sherwood Park	0
Peter Coyle Place, Hospice [CAL]	Supportive Living/Home Living Sites	Calgary	0
Providence Place Daysland	Supportive Living/Home Living Sites	Daysland	0
Golden Eagle View Long Term Care (in Canmore Hospital) [CAL]	Long Term Care Facility	Canmore	0
St. Therese Villa [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
The Wellington [SOU]	Supportive Living/Home Living Sites	Medicine Hat	0
Ambrose Place	Supportive Living/Home Living Sites	Edmonton	0
Pines Lodge [CEN]	Supportive Living/Home Living Sites	Red Deer	0
Clifton Manor	Long Term Care Facility	Calgary	0
Autumn Glen Lodge [CEN]	Supportive Living/Home Living Sites	Innisfail	0
Elim Village	Supportive Living/Home Living Sites	Lethbridge	5
Coronation Long Term Care [CEN]	Long Term Care Facility	Coronation	0
Alfred Egan Home [SOU]	Supportive Living/Home Living Sites	Bow Island	0
Elk Point Heritage Lodge [NOR]	Supportive Living/Home Living Sites	Elk Point	0
Legacy Lodge [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Lacalta Lodge [NOR]	Supportive Living/Home Living Sites	Lac La Biche	0
Paintearth Lodge [CEN]	Supportive Living/Home Living Sites	Castor	0
St. Therese Villa [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Bethany, Airdrie [CAL]	Long Term Care Facility	Airdrie	0
Our Lady Of The Rosary Hospital [CEN]	Long Term Care Facility	Castor	0
Wing Kei Care Centre [CAL]	Long Term Care Facility	Calgary	0
AgeCare Sunrise Gardens	Supportive Living/Home Living Sites	Brooks	0
Bar-V-Nook Manor [NOR]	Supportive Living/Home Living Sites	Smoky Lake	0
Pembina Lodge [NOR]	Supportive Living/Home Living Sites	Westlock	0
St. Marguerite Manor & Dulcina Hospice Covenant Care	Supportive Living/Home Living Sites	Calgary	0
The Edward Curated Retirement Living	Supportive Living/Home Living Sites	Calgary	0

Rouleau Manor, Carewest [CAL]	Long Term Care Facility	Calgary	0
Consort Senior Citizen's Lodge [CEN]	Supportive Living/Home Living Sites	Consort	0
Grand Seton Village	Supportive Living/Home Living Sites	Calgary	0
GSS - Prairie Ridge [SOU]	Supportive Living/Home Living Sites	Raymond	0
Kensington Village - HI/SI [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Gardens at Emerald Park (The) [NOR]	Supportive Living/Home Living Sites	Grande Prairie	0
The Wellington [SOU]	Supportive Living/Home Living Sites	Medicine Hat	0
Dickinsfield - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
Harvest Lodge [NOR]	Long Term Care Facility	Fairview	0
Intercare Brentwood Care Centre	Long Term Care Facility	Calgary	0
Vanderwell Heritage Place [NOR]	Long Term Care Facility	Slave Lake	0
Carewest George Boyack	Supportive Living/Home Living Sites	Calgary	0
Mill Woods Centre - Good Samaritan [EDM]	Long Term Care Facility	Edmonton	0
Aspen Ridge by Revera	Supportive Living/Home Living Sites	Red Deer	0
Bonnyville Extendicare [NOR]	Supportive Living/Home Living Sites	Bonnyville	0
Golden Hills Lodge [CEN]	Supportive Living/Home Living Sites	Three Hills	0
Trellis Society for Community Impact - The Maple	Supportive Living/Home Living Sites	Calgary	0
Carewest Sarcee	Long Term Care Facility	Calgary	0
Prairie Rose Lodge [SOU]	Long Term Care Facility	Milk River	0
Piyami Lodge [SOU]	Supportive Living/Home Living Sites	Picture Butte	0
Piyami Place [SOU]	Supportive Living/Home Living Sites	Picture Butte	0
Extendicare Mayerthorpe	Long Term Care Facility	Mayerthorpe	0
Eckville Manor House [CEN]	Supportive Living/Home Living Sites	Eckville	0
Sunny South Lodge [SOU]	Supportive Living/Home Living Sites	Coaldale	0
Bentley Care Centre [CEN]	Long Term Care Facility	Bentley	0
Emmanuel Home [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Extendicare Michener Hill [CEN]	Supportive Living/Home Living Sites	Red Deer	0
Foyer Lacombe [EDM]	Long Term Care Facility	St. Albert	0
Stettler Hospital and Care Centre	Long Term Care Facility	Stettler	0
Youville Home [EDM]	Long Term Care Facility	St. Albert	0
Manor Village at Rocky Ridge, The (Statesman Corp) [CAL]	Supportive Living/Home Living Sites	Calgary	0
Silvera Bow Valley	Supportive Living/Home Living Sites	Calgary	0
The Valleyview [SOU]	Supportive Living/Home Living Sites	Medicine Hat	0
AgeCare Glenmore	Long Term Care Facility	Calgary	0

Allen Gray Continuing Care Centre [EDM]	Long Term Care Facility	Edmonton	0
Generations Calgary	Long Term Care Facility	Calgary	0
Evanston Grand Village	Supportive Living/Home Living Sites	Calgary	0
McKenzie Towne Retirement Residence	Supportive Living/Home Living Sites	Calgary	0
Chartwell St Albert Retirement Residence	Supportive Living/Home Living Sites	St. Albert	0
Copper Sky Lodge	Supportive Living/Home Living Sites	Spruce Grove	0
Sunshine Lodge [CEN]	Supportive Living/Home Living Sites	Drumheller	0
Urban Manor Housing Society	Supportive Living/Home Living Sites	Edmonton	0
Garrison Green, Carewest [CAL]	Long Term Care Facility	Calgary	0
Edgemont, Revera Retirement Residence [CAL]	Supportive Living/Home Living Sites	Calgary	0
The Wellington [SOU]	Supportive Living/Home Living Sites	Medicine Hat	0
Dr. Gerald Zetter Care Centre - Good Samaritan [EDM]	Long Term Care Facility	Edmonton	0
Providence Care centre	Long Term Care Facility	Calgary	0
Westview Continuing Care Centre [EDM]	Long Term Care Facility	Stony Plain	0
Chinook Lodge [SOU]	Supportive Living/Home Living Sites	Cardston	0
Peace Hills Lodge [CEN]	Supportive Living/Home Living Sites	Wetaskiwin	0
Shepherd's Care Millwood's Manor	Supportive Living/Home Living Sites	Edmonton	0
Rosedale Estates [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Whitemud - Lifestyle Options [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Hardisty Care Centre [EDM]	Long Term Care Facility	Edmonton	0
Lewis Estates Retirement Residence [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Michener Services - 3 East - Michener Terrace [CEN]	Supportive Living/Home Living Sites	Red Deer	0
Points West Living [CEN]	Supportive Living/Home Living Sites	Stettler	0
Stone Brook Lodge	Supportive Living/Home Living Sites	Grimshaw	0
Verve Senior Living Lake Bonavista Village	Supportive Living/Home Living Sites	Calgary	0
Lifestyle Options Schonsee	Long Term Care Facility	Edmonton	0
Southwood, Intercare [CAL]	Long Term Care Facility	Calgary	0
Points West Living Lac La Biche (Golden Sands)	Supportive Living/Home Living Sites	Lac La Biche	0
Royal Oak Dev. Lacombe LTD [CEN]	Supportive Living/Home Living Sites	Lacombe	0
Vialta Lodge	Supportive Living/Home Living Sites	Viking	0
Agecare Skypointe	Long Term Care Facility	Calgary	0
Dr. Vernon Fanning Centre, Carewest [CAL]	Long Term Care Facility	Calgary	0
Drayton Valley Hospital & Care Centre [CEN]	Long Term Care Facility	Drayton Valley	0
Seasons Encore OLDS	Supportive Living/Home Living Sites	Olds	0

Hinton Continuing Care Centre	Long Term Care Facility	Hinton	5
Alpha House Society- Aurora on the Park	Supportive Living/Home Living Sites	Calgary	0
Village at Westmount	Supportive Living/Home Living Sites	Edmonton	0
Devonshire Care Center	Long Term Care Facility	Edmonton	0
Pioneer Lodge [SOU]	Long Term Care Facility	Fort Macleod	0
Aspen House [EDM]	Supportive Living/Home Living Sites	Morinville	0
Chartwell - Griesbach	Supportive Living/Home Living Sites	Edmonton	0
Mackenzie Place Continuing Care Centre [NOR]	Long Term Care Facility	Grande Prairie	0
Manning Community Health Centre, Auxiliary [NOR]	Long Term Care Facility	Manning	0
Olds Hospital & Olds Continuing Care Centre [CEN]	Long Term Care Facility	Olds	7
Revera Scenic Acres Retirement	Supportive Living/Home Living Sites	Calgary	0
Rosslyn Place Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	0
The Hamletsof Red Deer	Supportive Living/Home Living Sites	Red Deer County	0
Edson Healthcare Centre, Nursing Home [NOR]	Long Term Care Facility	Edson	0
Evanston Summit Covenant Living	Supportive Living/Home Living Sites	Calgary	0
Bashaw Meadows	Supportive Living/Home Living Sites	Bashaw	0
Beaverhill Pioneer Lodge	Supportive Living/Home Living Sites	Lamont	0
Prairie Lake Seniors Community	Supportive Living/Home Living Sites	Grande Prairie	0
Seasons Ponoka [CEN]	Supportive Living/Home Living Sites	Ponoka	0
Seasons Retirement Community	Supportive Living/Home Living Sites	Drayton Valley	0
wildrose villa	Supportive Living/Home Living Sites	Boyle	0
GSS South Ridge Village	Long Term Care Facility	Medicine Hat	8
Kiwanis Place Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	0
St. Michael's Health Centre [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Sunshine Villa [CEN]	Supportive Living/Home Living Sites	Tofield	0
Westview Care Community	Long Term Care Facility	Linden	0
GSS - Vista Village [SOU]	Supportive Living/Home Living Sites	Pincher Creek	0
Aspen Lodge, MCF Housing [CAL]	Supportive Living/Home Living Sites	Calgary	0
Bethany Didsbury	Supportive Living/Home Living Sites	Didsbury	0
Bethany Meadows	Long Term Care Facility	Camrose	0
Agecare Skypointe	Supportive Living/Home Living Sites	Calgary	0
Chartwell Emerald Hills Retirement Residence Unit 1	Supportive Living/Home Living Sites	Sherwood Park	0
Cypress View Foundation [SOU]	Supportive Living/Home Living Sites	Medicine Hat	8
Victoria Park Lodge	Supportive Living/Home Living Sites	Red Deer	0

Bow-Crest, Revera [CAL]	Long Term Care Facility	Calgary	0
Extencicare Cedars Villa	Long Term Care Facility	Calgary	0
Winnifred Stewart Group Home - Residence 16	Supportive Living/Home Living Sites	Edmonton	0
Dickinsfield - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
Mount Royal, Revera [CAL]	Long Term Care Facility	Calgary	0
Battle River Lodge [CEN]	Supportive Living/Home Living Sites	Wainwright	0
AgeCare Seton	Long Term Care Facility	Calgary	0
Carewest George Boyack	Long Term Care Facility	Calgary	0
Strafford Foundation Tudor Manor	Supportive Living/Home Living Sites	Okotoks	0
Norwood - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
Bethany Didsbury	Supportive Living/Home Living Sites	Didsbury	0
AgeCare Glenmore	Long Term Care Facility	Calgary	0
Hardisty Care Centre [EDM]	Long Term Care Facility	Edmonton	0
Revera Inglewood	Supportive Living/Home Living Sites	Red Deer	0
Sunset Manor [CEN]	Supportive Living/Home Living Sites	Innisfail	0
Chinook Lodge [SOU]	Supportive Living/Home Living Sites	Cardston	0
Heimstaed Seniors Lodge [NOR]	Supportive Living/Home Living Sites	La Crete	0
Mountain View Seniors Housing	Supportive Living/Home Living Sites	Sundre	0
Seasons Olds	Supportive Living/Home Living Sites	Olds	0
Golden Acres Lodge [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Willow Creek Lodge [CEN]	Supportive Living/Home Living Sites	Stettler	0
Carewest Sarcee	Long Term Care Facility	Calgary	0
Covenant Health St. Joseph's Edmonton [EDM]	Long Term Care Facility	Edmonton	0
Homestead Senior Citizens Lodge	Supportive Living/Home Living Sites	Vegreville	0
Hythe & District Pioneer Home [NOR]	Supportive Living/Home Living Sites	Hythe	0
Bethany, Calgary [CAL]	Long Term Care Facility	Calgary	0
Dr. Vernon Fanning Centre, Carewest [CAL]	Long Term Care Facility	Calgary	0
Rosefield Care Centre	Long Term Care Facility	Innisfail	0
Taber Health Centre - LTC [SOU]	Long Term Care Facility	Taber	0
United Active Living-Garrison Green	Supportive Living/Home Living Sites	Calgary	0
Peter Coyle Place, Hospice [CAL]	Supportive Living/Home Living Sites	Calgary	0
Pembina Village - Good Samaritan [EDM]	Long Term Care Facility	Evansburg	0
Covenant Care St. Teresa	Supportive Living/Home Living Sites	Calgary	0
Manoir du Lac	Long Term Care Facility	Mclennan	0

Tofield Health Centre	Long Term Care Facility	Tofield	10
Grande Prairie Care Centre, Nursing Home [NOR]	Long Term Care Facility	Grande Prairie	0
Intercare Chinook Care Centre	Long Term Care Facility	Calgary	0
Dr. Vernon Fanning Centre, Carewest [CAL]	Supportive Living/Home Living Sites	Calgary	0
Paragon Place [CEN]	Supportive Living/Home Living Sites	Stettler	0
Sunshine Place [EDM]	Supportive Living/Home Living Sites	Evansburg	0
Whispering Winds Village [SOU]	Supportive Living/Home Living Sites	Pincher Creek	0
Beverly, Lake Midnapore (Agecare) [CAL]	Long Term Care Facility	Calgary	5
Lacombe Hospital and Care Centre	Long Term Care Facility	Lacombe	0
South Ridge Village [SOU]	Supportive Living/Home Living Sites	Medicine Hat	0
Bonnyville Extencicare [NOR]	Long Term Care Facility	Bonnyville	0
Lynnwood - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
Balwin Villa	Supportive Living/Home Living Sites	Edmonton	0
The Journey Club	Supportive Living/Home Living Sites	Calgary	0
York Creek Lodge [SOU]	Supportive Living/Home Living Sites	Blairmore	0
Intercare Brentwood Care Centre	Long Term Care Facility	Calgary	0
Silver Willow Lodge, Mosquito Creek Foundation [CAL]	Supportive Living/Home Living Sites	Nanton	0
AgeCare Walden Heights	Supportive Living/Home Living Sites	Calgary	0
Bethany Collegesside Gardens [CEN]	Supportive Living/Home Living Sites	Red Deer	0
Masterpiece Southland Meadows	Supportive Living/Home Living Sites	Medicine Hat	0
Mayfair Care Centre, Travois Holdings [CAL]	Long Term Care Facility	Calgary	0
Elim Village	Supportive Living/Home Living Sites	Lethbridge	0
Meadow Ridge Seniors Village	Supportive Living/Home Living Sites	Medicine Hat	0
Westpark Lodge	Supportive Living/Home Living Sites	Red Deer	0
Renoir (Chateau Renoir) Retirement Living, Revera [CAL]	Supportive Living/Home Living Sites	Calgary	0
River Ridge Seniors Village	Supportive Living/Home Living Sites	Medicine Hat	6
GSS - Prairie Ridge [SOU]	Supportive Living/Home Living Sites	Raymond	0
Covenant Care Villa Marie	Supportive Living/Home Living Sites	Red Deer	0
Masterpiece Southland Meadows	Supportive Living/Home Living Sites	Medicine Hat	0
Bethany, Calgary [CAL]	Long Term Care Facility	Calgary	0
Stony Plain Care Centre - Good Samaritan [EDM]	Long Term Care Facility	Stony Plain	0
McKenzie Towne, Revera Retirement Residence	Supportive Living/Home Living Sites	Calgary	0
Whitehorn Village, Origin Retirement Communities [CAL]	Supportive Living/Home Living Sites	Calgary	0
St. Thomas Health Center [EDM]	Long Term Care Facility	Edmonton	0

Carewest George Boyack	Long Term Care Facility	Calgary	0
Bow Crest Care Centre	Long Term Care Facility	Calgary	0
Mckenzie Towne Continuing Care	Long Term Care Facility	Calgary	0
Dr. Vernon Fanning Centre, Carewest [CAL]	Long Term Care Facility	Calgary	0
Wetaskiwin Hospital and Care Centre	Long Term Care Facility	Wetaskiwin	0
Revera Scenic Grande Retirement	Supportive Living/Home Living Sites	Calgary	0
Bow View Manor	Long Term Care Facility	Calgary	0
Bow-Crest, Revera [CAL]	Long Term Care Facility	Calgary	0
Rimbey Hospital & Care Centre - Facility Living [CEN]	Long Term Care Facility	Rimbey	0
Salem Manor [EDM]	Long Term Care Facility	Leduc	0
Carewest Sarcee	Long Term Care Facility	Calgary	0
Aspen Lodge, MCF Housing [CAL]	Supportive Living/Home Living Sites	Calgary	0
Gardens at Emerald Park (The) [NOR]	Supportive Living/Home Living Sites	Grande Prairie	0
Intercare Brentwood Care Centre	Long Term Care Facility	Calgary	0
AgeCare Walden Heights	Supportive Living/Home Living Sites	Calgary	0
Stone Brook Lodge	Supportive Living/Home Living Sites	Grimshaw	0
The Manor Village Varsity	Supportive Living/Home Living Sites	Calgary	0
Vanderwell Heritage Place [NOR]	Supportive Living/Home Living Sites	Slave Lake	0
Carewest, Glenmore Park	Long Term Care Facility	Calgary	0
Manor Village at Huntington Hills, The (Statesman Corp) [CAL]	Supportive Living/Home Living Sites	Calgary	0
Beverly, Lake Midnapore (Agecare) [CAL]	Long Term Care Facility	Calgary	0
Trinity Lodge, Life Style Private Assisted Living [CAL]	Supportive Living/Home Living Sites	Calgary	0
Covenant Health St. Joseph's Edmonton [EDM]	Long Term Care Facility	Edmonton	0
Mckenzie Towne Continuing Care	Long Term Care Facility	Calgary	0
Eckville Manor House [CEN]	Supportive Living/Home Living Sites	Eckville	0
Edmonton People in Need Shelter Society	Supportive Living/Home Living Sites	Edmonton	0
Evanston Grand Village	Supportive Living/Home Living Sites	Calgary	0
Father Lacombe Nursing Home [CAL]	Long Term Care Facility	Calgary	0
Linden Lodge [CEN]	Supportive Living/Home Living Sites	Linden	0
Newbrook Lodge [SOU]	Supportive Living/Home Living Sites	Brooks	0
Seasons Camrose	Supportive Living/Home Living Sites	Camrose	0
Seasons Retirement Home High River	Supportive Living/Home Living Sites	High River	0
United Active Living-Garrison Green	Supportive Living/Home Living Sites	Calgary	0
Wheatland Lodge [CAL]	Supportive Living/Home Living Sites	Strathmore	0

Blue Sky Lodge [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
March of Dimes Supportive Living	Supportive Living/Home Living Sites	Edmonton	0
Bethany, Airdrie [CAL]	Long Term Care Facility	Airdrie	0
Mustard Seed 102 Building	Supportive Living/Home Living Sites	Calgary	0
Points West Living [CEN]	Supportive Living/Home Living Sites	Wainwright	0
Bow View Manor	Long Term Care Facility	Calgary	0
Hardisty Care Centre [EDM]	Long Term Care Facility	Edmonton	0
Southwood, Intercare [CAL]	Long Term Care Facility	Calgary	0
Chartwell Emerald Hills Retirement Residence Unit 1	Supportive Living/Home Living Sites	Sherwood Park	0
Strafford Foundation Tudor Manor	Supportive Living/Home Living Sites	Okotoks	0
Riverview Care Centre [SOU]	Long Term Care Facility	Medicine Hat	0
Whitehorn Village, Origin Retirement Communities [CAL]	Supportive Living/Home Living Sites	Calgary	0
Clifton Manor	Long Term Care Facility	Calgary	0
Generations Calgary	Long Term Care Facility	Calgary	0
Big Hill Lodge, Rocky View Foundation [CAL]	Supportive Living/Home Living Sites	Cochrane	0
Agecare Skypointe	Long Term Care Facility	Calgary	0
Intercare Brentwood Care Centre	Long Term Care Facility	Calgary	0
Leduc - Extencicare [EDM]	Long Term Care Facility	Leduc	0
Century Park	Supportive Living/Home Living Sites	Vegreville	0
CareWest Garrison Green	Long Term Care Facility	Calgary	0
Extencicare Cedars Villa	Long Term Care Facility	Calgary	0
Peace Hills Lodge [CEN]	Supportive Living/Home Living Sites	Wetaskiwin	0
Pioneer Lodge [SOU]	Supportive Living/Home Living Sites	Fort Macleod	0
Tofield Seniors Citizen Lodge	Supportive Living/Home Living Sites	Tofield	0
Beverly, Lake Midnapore (Agecare) [CAL]	Long Term Care Facility	Calgary	0
Innisfail Hospital And Care Centre	Long Term Care Facility	Innisfail	0
Extencicare Fort Macleod [SOU]	Supportive Living/Home Living Sites	Fort Macleod	0
Vialta Lodge	Supportive Living/Home Living Sites	Viking	0
Wild Rose Retirement Residence	Supportive Living/Home Living Sites	Edmonton	0
Bethany Cochrane	Long Term Care Facility	Cochrane	0
Cambridge Manor	Long Term Care Facility	Calgary	0
Barrhead - Dr. W. R. Keir Building Continuing Care Center [NOR]	Supportive Living/Home Living Sites	Barrhead	0
Hawthorne	Supportive Living/Home Living Sites	Cochrane	0
Staywell Manor, Statesman Corp [CAL]	Supportive Living/Home Living Sites	Calgary	0

Extencare Michener Hill [CEN]	Long Term Care Facility	Red Deer	0
Intercare Chinook Care Centre	Long Term Care Facility	Calgary	0
Bethany Riverview	Long Term Care Facility	Calgary	0
Kiwanis Place Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Lacombe Seniors Lodge	Supportive Living/Home Living Sites	Lacombe	0
Carewest Sarcee	Long Term Care Facility	Calgary	0
Meadow Ridge Seniors Village	Supportive Living/Home Living Sites	Medicine Hat	0
Swan Evergreen Village	Supportive Living/Home Living Sites	Calgary	0
Rimbey Hospital & Care Centre - Facility Living [CEN]	Long Term Care Facility	Rimbey	0
Signal Pointe, Carewest [CAL]	Long Term Care Facility	Calgary	0
Riverbend Retirement Residence [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Eau Claire Retirement Residence, Chartwell [CAL]	Supportive Living/Home Living Sites	Calgary	0
L'Arche Group H0me	Supportive Living/Home Living Sites	Lethbridge	0
Dr. Vernon Fanning Centre, Carewest [CAL]	Long Term Care Facility	Calgary	0
Moret'a Life	Supportive Living/Home Living Sites	Calgary	0
Moret'a Life	Supportive Living/Home Living Sites	Calgary	0
Piyami Place	Supportive Living/Home Living Sites	Picture Butte	0
South Ridge Village [SOU]	Supportive Living/Home Living Sites	Medicine Hat	0
Wentworth Manor, The Residence [CAL]	Long Term Care Facility	Calgary	0
Glastonbury Village by Christenson Communities	Supportive Living/Home Living Sites	Edmonton	0
GEF Ottewell Place Lodge	Supportive Living/Home Living Sites	Edmonton	0
Points West Living [CEN]	Supportive Living/Home Living Sites	Stettler	0
Scenic Acres, Revera Retirement Residence [CAL]	Supportive Living/Home Living Sites	Calgary	0
Colonel Belcher LTC, Carewest [CAL]	Long Term Care Facility	Calgary	0
Wetaskiwin Hospital and Care Centre	Long Term Care Facility	Wetaskiwin	0
Evergreen Retirement Living by Revera	Supportive Living/Home Living Sites	Calgary	0
Monterey Place, Triple A Living Communities [CAL]	Supportive Living/Home Living Sites	Calgary	0
Mustard Seed 102 Building	Supportive Living/Home Living Sites	Calgary	0
Pleasant Valley Lodge [NOR]	Supportive Living/Home Living Sites	Athabasca	0
Carewest, Glenmore Park	Supportive Living/Home Living Sites	Calgary	0
Holy Cross Manor	Supportive Living/Home Living Sites	Calgary	0
Pleasantview Place	Supportive Living/Home Living Sites	Edmonton	0
Bethany Didsbury	Supportive Living/Home Living Sites	Didsbury	0
Garden Estates, Heritage Heights, Garden Apartments 100 and 200 block	Supportive Living/Home Living Sites	Medicine Hat	0

Inclusio Accessible Housing	Supportive Living/Home Living Sites	Calgary	0
Pioneer Lodge [NOR]	Supportive Living/Home Living Sites	Grande Prairie	0
Strafford Foundation Tudor Manor	Supportive Living/Home Living Sites	Okotoks	0
Agape Hospice [CAL]	Long Term Care Facility	Calgary	0
Sage Hill Retirement Residence	Supportive Living/Home Living Sites	Calgary	0
Shangri-la Lodge	Supportive Living/Home Living Sites	Drayton Valley	0
SOUTHERN ALCARE MANOR	Supportive Living/Home Living Sites	Lethbridge	0
Sunny South Lodge [SOU]	Supportive Living/Home Living Sites	Coaldale	0
GSS - Prairie Ridge [SOU]	Long Term Care Facility	Raymond	0
McQueen Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Sakaw Terrace GEF Seniors Housing	Supportive Living/Home Living Sites	Edmonton	0
Carewest George Boyack	Long Term Care Facility	Calgary	0
Bethany Cochrane	Supportive Living/Home Living Sites	Cochrane	0
Bethesda Care Home [SOU]	Supportive Living/Home Living Sites	Picture Butte	0
Tofield Seniors Citizen Lodge	Supportive Living/Home Living Sites	Tofield	0
Bethany Airdrie	Long Term Care Facility	Airdrie	0
Newport Harbour Care Centre	Long Term Care Facility	Calgary	0
GSS - Lee Crest [SOU]	Supportive Living/Home Living Sites	Cardston	0
The Manor Village at Fish Creek Park	Supportive Living/Home Living Sites	Calgary	0
Bow View Manor	Long Term Care Facility	Calgary	0
Points West Living [CEN]	Supportive Living/Home Living Sites	Wainwright	0
Agecare Seton	Long Term Care Facility	Calgary	0
Bethany, Harvest Hills [CAL]	Long Term Care Facility	Calgary	0
Mary Immaculate Care Centre	Long Term Care Facility	Mundare	0
McKenzie Towne Care Centre, Revera [CAL]	Long Term Care Facility	Calgary	0
Rehoboth Starlight House	Supportive Living/Home Living Sites	Lethbridge	0
AgeCare Glenmore	Long Term Care Facility	Calgary	0
Robin Hood Association Aspen Village	Long Term Care Facility	Sherwood Park	0
AgeCare Walden Heights	Supportive Living/Home Living Sites	Calgary	0
George Henning Place - Good Samaritan [EDM]	Supportive Living/Home Living Sites	Stony Plain	0
St. Theresa Place	Supportive Living/Home Living Sites	Calgary	0
Wheat Country Homes	Supportive Living/Home Living Sites	Vulcan	0
Garrison Green, Carewest [CAL]	Long Term Care Facility	Calgary	0
Grande Avenue Village Retirement Home	Supportive Living/Home Living Sites	Cochrane	0

Cambridge Manor	Supportive Living/Home Living Sites	Calgary	0
Edmonton General Care Centre [EDM]	Long Term Care Facility	Edmonton	0
Pioneer Lodge [SOU]	Supportive Living/Home Living Sites	Fort Macleod	0
South Ridge Village - LTC [SOU]	Long Term Care Facility	Medicine Hat	0
GSS - Park Meadows Village [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
AgeCare Sagewood	Supportive Living/Home Living Sites	Strathmore	0
Core Association	Supportive Living/Home Living Sites	Medicine Hat	0
Scenic Acres, Revera Retirement Residence [CAL]	Supportive Living/Home Living Sites	Calgary	0
Good Samaritan Cottages Stony Plain [EDM]	Long Term Care Facility	Stony Plain	0
Norwood - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
Shepherd's Gardens Heritage Eden House	Long Term Care Facility	Edmonton	0
Ridgestone Lodge	Supportive Living/Home Living Sites	Black Diamond	0
Staywell Manor, Statesman Corp [CAL]	Supportive Living/Home Living Sites	Calgary	0
Covenant Care St Thomas	Supportive Living/Home Living Sites	Edmonton	0
The West Park Lodge	Supportive Living/Home Living Sites	Red Deer	0
Canyon Meadows Retirement Residence, Holiday Homes Inc. [CAL]	Supportive Living/Home Living Sites	Calgary	0
Glastonbury Village by Christenson Communities	Supportive Living/Home Living Sites	Edmonton	0
Athabasca Healthcare Centre, Auxiliary [NOR]	Long Term Care Facility	Athabasca	0
Manor Village at Garrison Woods	Supportive Living/Home Living Sites	Calgary	0
Origin at Spring Creek	Supportive Living/Home Living Sites	Canmore	0
Revera The Scenic Grande	Supportive Living/Home Living Sites	Calgary	0
Rozen Family Hospice Centre	Supportive Living/Home Living Sites	Edmonton	0
United Active Living Garrison Green	Supportive Living/Home Living Sites	Calgary	0
Riverview Care Centre [SOU]	Long Term Care Facility	Medicine Hat	0
Hythe & District Pioneer Home [NOR]	Supportive Living/Home Living Sites	Hythe	0
Intercare Brentwood Care Centre	Long Term Care Facility	Calgary	0
Westview Continuing Care Centre [EDM]	Long Term Care Facility	Stony Plain	0
Aspen Lodge, MCF Housing [CAL]	Supportive Living/Home Living Sites	Calgary	0
Peter Coyle Place	Supportive Living/Home Living Sites	Calgary	0
Bow Crest Care Centre	Long Term Care Facility	Calgary	0
Willow Creek Continuing Care [CAL]	Long Term Care Facility	Claresholm	0
Lifestyle Options - Leduc [EDM]	Supportive Living/Home Living Sites	Leduc	0
Wentworth Manor, The Residence [CAL]	Supportive Living/Home Living Sites	Calgary	0
Bethany Riverview	Long Term Care Facility	Calgary	0

Monterey Seniors Village	Supportive Living/Home Living Sites	Calgary	0
Vanguard Shepherds Care	Supportive Living/Home Living Sites	Edmonton	0
St. Therese Villa [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Touchmark At Wedgewood-HI/SI [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Agecare Skypointe	Long Term Care Facility	Calgary	0
Gardens at Emerald Park (The) [NOR]	Supportive Living/Home Living Sites	Grande Prairie	0
GSS West Highlands	Supportive Living/Home Living Sites	Lethbridge	0
Covenant Care St. Teresa	Supportive Living/Home Living Sites	Calgary	0
Oyen Lodge [SOU]	Supportive Living/Home Living Sites	Oyen	0
Silverbirch Lodge [EDM]	Supportive Living/Home Living Sites	Sherwood Park	0
Clearview Lodge [SOU]	Supportive Living/Home Living Sites	Taber	0
Valley Ridge Lodge, Life Style Private Assisted Living [CAL]	Supportive Living/Home Living Sites	Calgary	0
Cloverleaf Manor Lodge [EDM]	Supportive Living/Home Living Sites	Warburg	0
AgeCare Glenmore	Long Term Care Facility	Calgary	0
Staywell Manor, Statesman Corp [CAL]	Supportive Living/Home Living Sites	Calgary	0
Wing Kei Greenview	Supportive Living/Home Living Sites	Calgary	0
Bethany, Calgary [CAL]	Long Term Care Facility	Calgary	0
Clifton Manor	Long Term Care Facility	Calgary	0
St. Michael's Health Centre [SOU]	Long Term Care Facility	Lethbridge	0
The Manor Village at Fish Creek Park	Supportive Living/Home Living Sites	Calgary	0
Covenant Health St. Joseph's Edmonton [EDM]	Long Term Care Facility	Edmonton	7
Extencicare Fort Macleod [SOU]	Long Term Care Facility	Fort Macleod	0
Scenic Acres, Revera Retirement Residence [CAL]	Supportive Living/Home Living Sites	Calgary	0
Strafford Foundation Tudor Manor	Supportive Living/Home Living Sites	Okotoks	0
Kelly Steeg Group Home	Supportive Living/Home Living Sites	Red Deer	0
Seasons Retirement Home	Supportive Living/Home Living Sites	High River	0
St. Therese Villa [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Alberta Rose Lodge [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Hanna Lodge [CEN]	Supportive Living/Home Living Sites	Hanna	0
Seasons Retirement South (Sunrise Village)	Supportive Living/Home Living Sites	Lethbridge	0
Garrison Green, Carewest [CAL]	Long Term Care Facility	Calgary	0
Parkvale Lodge [CEN]	Supportive Living/Home Living Sites	Red Deer	0
Evergreen Retirement Living by Revera	Supportive Living/Home Living Sites	Calgary	0
Dr. Vernon Fanning Centre, Carewest [CAL]	Long Term Care Facility	Calgary	0

Rimbey Hospital & Care Centre - Facility Living [CEN]	Long Term Care Facility	Rimbey	0
Piper Creek Lodge [CEN]	Supportive Living/Home Living Sites	Red Deer	0
St. Albert Retirement Residence	Supportive Living/Home Living Sites	St. Albert	0
Mustard Seed - 1010 Building	Supportive Living/Home Living Sites	Calgary	0
Auburn Heights Retirement Residence	Supportive Living/Home Living Sites	Calgary	0
GSS - Park Meadows Village [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Wild Rose Manor [NOR]	Supportive Living/Home Living Sites	Grande Prairie	0
Points West Living	Supportive Living/Home Living Sites	Red Deer	0
Silvera Bow Valley Lodge	Supportive Living/Home Living Sites	Calgary	0
Keekenow Senior's Facility	Long Term Care Facility	Wabasca	0
Lynnwood - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
Bow-Crest, Revera [CAL]	Long Term Care Facility	Calgary	0
Aspen Ridge Lodge, Mountain View Seniors Housing [CAL]	Supportive Living/Home Living Sites	Didsbury	0
Churchill Manor [EDM]	Supportive Living/Home Living Sites	Edmonton	16
Manor Village at Rocky Ridge, The (Statesman Corp) [CAL]	Supportive Living/Home Living Sites	Calgary	0
Grimshaw/Berwyn and District Community Health Centre Continuing Care	Long Term Care Facility	Grimshaw	0
Edmonton People In Need Society	Supportive Living/Home Living Sites	Edmonton	0
Brentwood, Intercare [CAL]	Long Term Care Facility	Calgary	0
Monterey Place, Triple A Living Communities [CAL]	Supportive Living/Home Living Sites	Calgary	0
Aspen Lodge, MCF Housing [CAL]	Supportive Living/Home Living Sites	Calgary	0
Lacombe Hospital and Care Centre [CEN]	Long Term Care Facility	Lacombe	0
Atria Retirement Canada Arbour Lake	Supportive Living/Home Living Sites	Calgary	0
Covenant Care Villa Marie	Supportive Living/Home Living Sites	Red Deer	0
QUEST House 2	Supportive Living/Home Living Sites	Lethbridge	0
Crystal Lily Homes	Supportive Living/Home Living Sites	Edmonton	0
Michener Services - 11 A2 Michener Way [CEN]	Supportive Living/Home Living Sites	Red Deer	0
Trinity Lodge, Life Style Private Assisted Living [CAL]	Supportive Living/Home Living Sites	Calgary	0
Bethany, Harvest Hills [CAL]	Long Term Care Facility	Calgary	0
Ridgestone Lodge	Supportive Living/Home Living Sites	Black Diamond	0
Shawnessy Lodge, MCF Housing [CAL]	Supportive Living/Home Living Sites	Calgary	0
Signature Support Services	Supportive Living/Home Living Sites	Grande Prairie	0
Intercare Brentwood Care Centre	Long Term Care Facility	Calgary	0
Boardwalk Retirement Community Living	Supportive Living/Home Living Sites	Calgary	0
Cold Lake Lodge [NOR]	Supportive Living/Home Living Sites	Cold Lake	0

Silver Willow Lodge, Mosquito Creek Foundation [CAL]	Supportive Living/Home Living Sites	Nanton	0
Wentworth Manor, The Residence [CAL]	Supportive Living/Home Living Sites	Calgary	0
Dr. Vernon Fanning Centre, Carewest [CAL]	Long Term Care Facility	Calgary	0
McKenzie Towne Care Centre, Revera [CAL]	Long Term Care Facility	Calgary	0
Sunset Manor [CEN]	Supportive Living/Home Living Sites	Innisfail	0
Royal Park, Carewest [CAL]	Long Term Care Facility	Calgary	0
Origin at Spring Creek	Supportive Living/Home Living Sites	Canmore	0
Bow-Crest, Revera [CAL]	Long Term Care Facility	Calgary	0
Country Lodge	Long Term Care Facility	Innisfail	0
AgeCare Seton	Supportive Living/Home Living Sites	Calgary	0
Chinook Lodge [SOU]	Supportive Living/Home Living Sites	Cardston	0
St. Michael's Health Centre [SOU]	Long Term Care Facility	Lethbridge	0
Keekenow Senior Facility	Long Term Care Facility	Wabasca	0
Adaptacare (13 St N) [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Sage Hill Retirement Residence	Supportive Living/Home Living Sites	Calgary	0
St. Paul Extendicare [NOR]	Long Term Care Facility	St. Paul	0
Points West Living Peace River	Supportive Living/Home Living Sites	Peace River	0
Father Lacombe Nursing Home [CAL]	Long Term Care Facility	Calgary	0
Wing Kei Greenview	Long Term Care Facility	Calgary	0
Evergreen Retirement Living by Revera	Supportive Living/Home Living Sites	Calgary	0
Strafford Foundation Tudor Manor	Supportive Living/Home Living Sites	Okotoks	0
Colonel Belcher LTC, Carewest [CAL]	Long Term Care Facility	Calgary	5
Extendicare Eaux Claires [EDM]	Long Term Care Facility	Edmonton	0
Providence Care centre	Long Term Care Facility	Calgary	0
South Terrace Continuing Care [EDM]	Long Term Care Facility	Edmonton	0
Bonnyville Extendicare [NOR]	Long Term Care Facility	Bonnyville	8
Good Samaritan Society Clearwater Centre	Supportive Living/Home Living Sites	Rocky Mountain House	0
Gardens at Emerald Park (The) [NOR]	Supportive Living/Home Living Sites	Grande Prairie	0
Mount Royal, Revera [CAL]	Long Term Care Facility	Calgary	0
Signal Pointe, Carewest [CAL]	Long Term Care Facility	Calgary	0
Bethany	Supportive Living/Home Living Sites	Didsbury	0
Bethany, Harvest Hills [CAL]	Long Term Care Facility	Calgary	0
Points West Living Cochrane	Supportive Living/Home Living Sites	Cochrane	0
Summerwood Village Retirement Residence [EDM]	Supportive Living/Home Living Sites	Sherwood Park	12

Aventa centre of Excellence for Women with Addictions Site #1 MAIN	Supportive Living/Home Living Sites	Calgary	0
Bar-V-Nook Manor [NOR]	Supportive Living/Home Living Sites	Smoky Lake	0
Prince Of Peace, The Harbour [CAL]	Long Term Care Facility	Calgary	0
Points West Living	Supportive Living/Home Living Sites	Wetaskwin	0
Prince Of Peace Manor [CAL]	Supportive Living/Home Living Sites	Calgary	0
Robin Hood Association Residence 9	Supportive Living/Home Living Sites	Sherwood Pk	0
Intercare Chinook Care Centre	Long Term Care Facility	Calgary	0
Peace Hills Lodge [CEN]	Supportive Living/Home Living Sites	Wetaskiwin	0
Pioneer Lodge [NOR]	Supportive Living/Home Living Sites	Grande Prairie	0
Evanston Summit Covenant Living	Supportive Living/Home Living Sites	Calgary	0
Millrise Place, Triple A living Communities [CAL]	Supportive Living/Home Living Sites	Calgary	0
Providence Center [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Father Lacombe Nursing Home [CAL]	Long Term Care Facility	Calgary	0
Good Samaritan Society- Primrose	Supportive Living/Home Living Sites	Edmonton	0
Kingsland Terrace Supportive Living	Supportive Living/Home Living Sites	Calgary	0
Monterey Place, Triple A Living Communities [CAL]	Supportive Living/Home Living Sites	Calgary	0
St. Michael's - Millennium Pavilion [EDM]	Supportive Living/Home Living Sites	Edmonton	0
The View at Lethbridge [SOU]	Supportive Living/Home Living Sites	Lethbridge	7
GSS - Park Meadows Village [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Lamont Health Care Centre	Supportive Living/Home Living Sites	Lamont	0
Wentworth Manor, The Residence [CAL]	Supportive Living/Home Living Sites	Calgary	0
Whitehorn Village, Origin Retirement Communities [CAL]	Supportive Living/Home Living Sites	Calgary	0
Cedars Villa, Extendicare [CAL]	Long Term Care Facility	Calgary	0
Garrison Green, Carewest [CAL]	Long Term Care Facility	Calgary	0
Jubilee Lodge Nursing Home [EDM]	Long Term Care Facility	Edmonton	9
Millwoods Shepherds Care Centre [EDM]	Long Term Care Facility	Edmonton	0
George Henning Place - Good Samaritan [EDM]	Supportive Living/Home Living Sites	Stony Plain	0
Rehoboth Christian Ministries (Chinook House)	Supportive Living/Home Living Sites	Lethbridge	0
Edmonton General Care Centre [EDM]	Long Term Care Facility	Edmonton	0
Rouleau Manor, Carewest [CAL]	Long Term Care Facility	Calgary	0
Tabitha Place-Catholic Social Services (Group home)	Supportive Living/Home Living Sites	Edmonton	0
Ambrose Place	Supportive Living/Home Living Sites	Edmonton	0
Stone Brook Lodge	Supportive Living/Home Living Sites	Grimshaw	0
Cambridge Manor	Long Term Care Facility	Calgary	0

URSA Bob Ward 111	Supportive Living/Home Living Sites	Calgary	0
Mount Royal, Revera [CAL]	Long Term Care Facility	Calgary	0
Good Shepherd Lutheran Home [CEN]	Supportive Living/Home Living Sites	Wetaskiwin	0
Lacalta Lodge [NOR]	Supportive Living/Home Living Sites	Lac La Biche	0
Newport Harbour, Summit Care Corp. [CAL]	Long Term Care Facility	Calgary	0
Grand Seton Village	Supportive Living/Home Living Sites	Calgary	0
Bethany, Airdrie [CAL]	Long Term Care Facility	Airdrie	9
Evergreen Retirement Living by Revera	Supportive Living/Home Living Sites	Calgary	0
Prairie Lake Seniors Community	Supportive Living/Home Living Sites	Grande Prairie	7
Robin Hood Association - Residence 7	Supportive Living/Home Living Sites	Sherwood Park	0
Wing Kei Greenview	Long Term Care Facility	Calgary	0
Etana Wells Group Home	Supportive Living/Home Living Sites	Red Deer	0
Manor Village at Garrison Wood, The (Statesman Corp) [CAL]	Supportive Living/Home Living Sites	Calgary	0
Seasons Ponoka [CEN]	Supportive Living/Home Living Sites	Ponoka	0
Coaldale Health Care Centre - LTC [SOU]	Long Term Care Facility	Coaldale	0
Catholic Social Services St Andre	Supportive Living/Home Living Sites	Edmonton	0
Robin Hood Association Residence 23	Supportive Living/Home Living Sites	Sherwood Park	0
URSA Group Home 27th Ave	Supportive Living/Home Living Sites	Calgary	0
Robin Hood Association Residence 44	Supportive Living/Home Living Sites	Sherwood Park	0
AgeCare Seton	Long Term Care Facility	Calgary	0
Chartwell Hawthorne retirement residence	Supportive Living/Home Living Sites	Edmonton	0
Meadowlark Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Points West Living	Supportive Living/Home Living Sites	Wetaskiwin	0
Robin Hood Association - Residence 28	Supportive Living/Home Living Sites	Sherwood Park	0
Robin Hood Residence 37	Supportive Living/Home Living Sites	Sherwood Park	0
Consort Hospital [CEN]	Long Term Care Facility	Consort	0
Edmonton General Care Centre [EDM]	Long Term Care Facility	Edmonton	0
Edmonton General Care Centre [EDM]	Long Term Care Facility	Edmonton	0
Silver Willow Lodge, Mosquito Creek Foundation [CAL]	Supportive Living/Home Living Sites	Nanton	0
Spruce Grove Centre - Good Samaritan [EDM]	Supportive Living/Home Living Sites	Spruce Grove	0
Vegreville Homestead Senior Citizens' Lodge	Supportive Living/Home Living Sites	Vegreville	0
Whitehorn Village, Origin Retirement Communities [CAL]	Supportive Living/Home Living Sites	Calgary	0
Winnifred Stewart Adult Group Home Residence 1	Supportive Living/Home Living Sites	Edmonton	0
5 Gables House- Rehoboth Christian Ministries.	Supportive Living/Home Living Sites	Edmonton	0

Chartwell Royal Park Retirement Residence	Supportive Living/Home Living Sites	Calgary	0
Rosslyn Place Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	0
McKenzie Towne Care Centre, Revera [CAL]	Long Term Care Facility	Calgary	0
Meadowlands [SOU]	Supportive Living/Home Living Sites	Medicine Hat	6
Louise Jensen Care Centre	Long Term Care Facility	Camrose	0
Wing Kei Care Centre [CAL]	Long Term Care Facility	Calgary	0
Benevolence Care Centre	Supportive Living/Home Living Sites	Edmonton	11
GSS - Lee Crest [SOU]	Supportive Living/Home Living Sites	Cardston	0
Seasons Olds	Supportive Living/Home Living Sites	Olds	0
Timberstone Mews	Supportive Living/Home Living Sites	Red Deer	0
Transitions Rehabilitation Association of St. Albert	Supportive Living/Home Living Sites	St. Albert	0
Good Samaritan Society Clearwater Centre	Supportive Living/Home Living Sites	Rocky Mountain House	0
Holy Cross Manor	Supportive Living/Home Living Sites	Calgary	0
New Delton Community Home	Supportive Living/Home Living Sites	Edmonton	0
Wentworth Manor Court [CAL]	Long Term Care Facility	Calgary	0
Beaver Dam Lodge, MCF Housing [CAL]	Supportive Living/Home Living Sites	Calgary	0
LoSeCa Foundation-Beverly	Supportive Living/Home Living Sites	Edmonton	0
AgeCare Sagewood	Supportive Living/Home Living Sites	Strathmore	8
Ironwood Estates [EDM]	Supportive Living/Home Living Sites	St. Albert	0
Beverly, Lake Midnapore (Agecare) [CAL]	Long Term Care Facility	Calgary	0
Keekenow Senior Facility	Long Term Care Facility	Wabasca	0
Robin Hood Association Residence 38	Supportive Living/Home Living Sites	Edmonton	0
Spruce Lodge 1700 [CAL]	Supportive Living/Home Living Sites	Calgary	0
Templewood House	Supportive Living/Home Living Sites	Calgary	0
Whitemud - Lifestyle Options [EDM]	Supportive Living/Home Living Sites	Edmonton	5
Covenant Care Villa Marie	Long Term Care Facility	Red Deer	0
St. Therese ? St. Paul Healthcare Centre, Auxiliary [NOR]	Long Term Care Facility	St. Paul	0
Golden Age Manor [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Hope Cottage Limited - Residence 2 and 3	Supportive Living/Home Living Sites	Edmonton	0
Mirka Care Services Ozerna II	Supportive Living/Home Living Sites	Edmonton	0
Robin Hood Association Residence 24	Supportive Living/Home Living Sites	Sherwood Park	0
The Manor Village at Fish Creek Park	Supportive Living/Home Living Sites	Calgary	0
Victoria Park Lodge	Supportive Living/Home Living Sites	Red Deer	0
Evanston Grand Village	Supportive Living/Home Living Sites	Calgary	0

Intercare Chinook LTC	Long Term Care Facility	Calgary	0
Mannville Care Centre	Long Term Care Facility	Mannville	0
Holyrood Group Home	Supportive Living/Home Living Sites	Edmonton	0
Breton Care Centre	Long Term Care Facility	Breton	0
Mayfair Care Centre, Travois Holdings [CAL]	Long Term Care Facility	Calgary	0
Mount View Lodge [CEN]	Supportive Living/Home Living Sites	Olds	0
Unlimited Potential Community Services HALO House	Supportive Living/Home Living Sites	Edmonton	0
Valleyview Lodge, MCF Housing [CAL]	Supportive Living/Home Living Sites	Calgary	0
Glamorgan Care Centre, Travois Holdings [CAL]	Long Term Care Facility	Calgary	5
Hanna Health Centre - Supportive Living [CEN]	Long Term Care Facility	Hanna	0
Silvera for Seniors Westview	Supportive Living/Home Living Sites	Calgary	0
Strafford Foundation Tudor Manor	Supportive Living/Home Living Sites	Okotoks	0
valley view manor	Supportive Living/Home Living Sites	Rimbey	0
Stone Brook Lodge	Supportive Living/Home Living Sites	Grimshaw	0
Churchill Manor [EDM]	Long Term Care Facility	Edmonton	0
Silvera for Seniors Shouldice	Supportive Living/Home Living Sites	Calgary	0
Valley Ridge Lodge, Life Style Private Assisted Living [CAL]	Supportive Living/Home Living Sites	Calgary	0
Vialta Lodge	Supportive Living/Home Living Sites	Viking	0
Extendicare Hillcrest	Long Term Care Facility	Calgary	0
Balwin Villa	Supportive Living/Home Living Sites	Edmonton	0
Chartwell Emerald Hills Retirement Residence Unit 1	Supportive Living/Home Living Sites	Sherwood Park	0
Chartwell St Albert Retirement Residence	Supportive Living/Home Living Sites	St. Albert	14
Silvera for Seniors Aspen Lodge	Supportive Living/Home Living Sites	Calgary	0
Whispering Winds Village [SOU]	Supportive Living/Home Living Sites	Pincher Creek	0
Winnifred Stewart Adult Home - 8	Supportive Living/Home Living Sites	Edmonton	0
Bethany Sylvan Lake [CEN]	Long Term Care Facility	Sylvan Lake	0
Bethany, Cochrane [CAL]	Long Term Care Facility	Cochrane	0
Urban Manor Housing Society	Supportive Living/Home Living Sites	Edmonton	0
AgeCare Seton	Long Term Care Facility	Calgary	0
Carewest Sarcee	Supportive Living/Home Living Sites	Calgary	0
Chartwell Heritage Valley Retirement Residence	Supportive Living/Home Living Sites	Edmonton	5
Greater Edmonton Foundation (GEF) Seniors Housing Sakaw Terrace	Supportive Living/Home Living Sites	Edmonton	0
Hillside Lodge	Supportive Living/Home Living Sites	Two Hills	0
Westwinds Communities Sandstone Lodge	Supportive Living/Home Living Sites	Okotoks	0

Brentwood, Intercare [CAL]	Long Term Care Facility	Calgary	0
Points West Living	Supportive Living/Home Living Sites	Red Deer	5
Miller Crossing Care Centre [EDM]	Long Term Care Facility	Edmonton	23
Vegreville Care Centre	Long Term Care Facility	Vegreville	0
Edgemont, Revera Retirement Residence [CAL]	Supportive Living/Home Living Sites	Calgary	6
Vermilion Valley Lodge	Supportive Living/Home Living Sites	Vermilion	0
Academy of Aging	Supportive Living/Home Living Sites	Calgary	10
Eagle Hill Lodge	Supportive Living/Home Living Sites	Willington	0
Jasper Alpine Summit Seniors Lodge [NOR]	Supportive Living/Home Living Sites	Jasper	5
Ottwell Place Lodge	Supportive Living/Home Living Sites	Edmonton	0
Signal Pointe, Carewest [CAL]	Long Term Care Facility	Calgary	0
Southwood, Intercare [CAL]	Long Term Care Facility	Calgary	16
Castlewood Care Homes	Supportive Living/Home Living Sites	Edmonton	0
Robin Hood Association Residence 31	Supportive Living/Home Living Sites	Sherwood Park	0
Skills Society Housing 22	Supportive Living/Home Living Sites	Edmonton	0
Two Hills Health Centre [CEN]	Long Term Care Facility	Two Hills	0
Good Samaritan Society Clearwater Centre	Supportive Living/Home Living Sites	Rocky Mountain House	0
Graduated Supports-Suite A	Supportive Living/Home Living Sites	Calgary	0
Inclusio	Supportive Living/Home Living Sites	Calgary	0
Lacalta Lodge [NOR]	Supportive Living/Home Living Sites	Lac La Biche	0
Nickle House, Carewest [CAL]	Supportive Living/Home Living Sites	Calgary	0
Points West Living Heritage House	Supportive Living/Home Living Sites	Vegreville	0
Covenant Care Villa Marie	Long Term Care Facility	Red Deer	0
Chinese Seniors Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	21
McConachie Gardens Retirement Living	Supportive Living/Home Living Sites	Edmonton	6
Rosedale Estates [EDM]	Supportive Living/Home Living Sites	Edmonton	17
Shangri La Lodge [CEN]	Supportive Living/Home Living Sites	Drayton Valley	0
Wild Rose Manor [NOR]	Supportive Living/Home Living Sites	Grande Prairie	0
Father Lacombe Nursing Home [CAL]	Long Term Care Facility	Calgary	0
Rivercrest Care Centre [EDM]	Long Term Care Facility	Fort Saskatchewan	18
Rouleau Manor, Carewest [CAL]	Long Term Care Facility	Calgary	0
Beverly Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	5
Churchill Retirement Community [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Eau Claire Retirement Residence, Chartwell [CAL]	Supportive Living/Home Living Sites	Calgary	0

Extencicare Fairmont Park [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Shepherd's Care Foundation- Kensington Village	Long Term Care Facility	Edmonton	0
St. Michael's Long Term Care Centre [EDM]	Long Term Care Facility	Edmonton	5
Accredited Supports to the Community- Residence 4	Supportive Living/Home Living Sites	Olds	0
Bar-V-Nook Manor [NOR]	Supportive Living/Home Living Sites	Smoky Lake	0
Devonshire Village [EDM]	Supportive Living/Home Living Sites	Edmonton	9
GSS - Park Meadows Village [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
McConnell Place West - Capital Care [EDM]	Supportive Living/Home Living Sites	Edmonton	0
St. Teresa Place - Covenant Care	Supportive Living/Home Living Sites	Calgary	0
Dr. Gerald Zetter Care Centre - Good Samaritan [EDM]	Supportive Living/Home Living Sites	Edmonton	9
The Manor Village at Fish Creek Park	Supportive Living/Home Living Sites	Calgary	0
Allen Gray Continuing Care Centre [EDM]	Long Term Care Facility	Edmonton	0
Riverbend Lifestyle Options [EDM]	Long Term Care Facility	Edmonton	0
Nihgi Metis Senior Lodge	Supportive Living/Home Living Sites	Edmonton	0
The Hamlets of Red Deer	Supportive Living/Home Living Sites	Red Deer	0
Trinity Lodge, Life Style Private Assisted Living [CAL]	Supportive Living/Home Living Sites	Calgary	0
Seasons Camrose	Supportive Living/Home Living Sites	Camrose	12
Devon Hospital Continuing Care Centre [EDM]	Long Term Care Facility	Devon	0
Salem Manor [EDM]	Long Term Care Facility	Leduc	15
Pleasantview Place Lodge	Supportive Living/Home Living Sites	Edmonton	0
Cambridge Manor	Long Term Care Facility	Calgary	0
Riverbend Retirement Residence [EDM]	Supportive Living/Home Living Sites	Edmonton	0
AgeCare Sagewood	Long Term Care Facility	Strathmore	0
Centennial Centre - Mental Health and Brain Injury	Long Term Care Facility	Ponoka	0
Cold Lake Lodge [NOR]	Long Term Care Facility	Cold Lake	0
Shepherd'S Care Greenfield [EDM]	Long Term Care Facility	Edmonton	0
Drumheller Health Centre - Facility Living [CEN]	Supportive Living/Home Living Sites	Drumheller	0
Kiwanis Place Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	13
Spruce Grove Centre - Good Samaritan [EDM]	Supportive Living/Home Living Sites	Spruce Grove	0
Bethany Riverview	Long Term Care Facility	Calgary	15
Clifton Manor	Supportive Living/Home Living Sites	Calgary	24
Sir Douglas Bader Towers [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Prince Of Peace, The Harbour [CAL]	Long Term Care Facility	Calgary	0
Egmont, Revera Retirement Residence [CAL]	Supportive Living/Home Living Sites	Calgary	0

Shepherds Care - Vanguard [EDM]	Supportive Living/Home Living Sites	Edmonton	16
St. Michael's Care Facility	Supportive Living/Home Living Sites	Lethbridge	0
Capital Care Grandview	Long Term Care Facility	Edmonton	0
Emmanuel Home [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Miller Crossing Care Centre [EDM]	Long Term Care Facility	Edmonton	0
St. Paul Extendicare [NOR]	Long Term Care Facility	St. Paul	0
Manor Village at Huntington Hills, The (Statesman Corp) [CAL]	Supportive Living/Home Living Sites	Calgary	0
Monterey Place, Triple A Living Communities [CAL]	Supportive Living/Home Living Sites	Calgary	0
Providence Place Daysland	Supportive Living/Home Living Sites	Daysland	0
St. Thomas Health Center [EDM]	Supportive Living/Home Living Sites	Edmonton	12
AgeCare Walden Heights	Long Term Care Facility	Calgary	27
Bethany, Calgary [CAL]	Long Term Care Facility	Calgary	27
Norwood - Capital Care [EDM]	Long Term Care Facility	Edmonton	7
Glamorgan Care Centre, Travois Holdings [CAL]	Supportive Living/Home Living Sites	Calgary	0
Rosealta Lodge	Supportive Living/Home Living Sites	Camrose	5
The Journey Club	Supportive Living/Home Living Sites	Calgary	0
Youville Home [EDM]	Long Term Care Facility	St. Albert	23
Fairview Health Complex, Auxiliary [NOR]	Long Term Care Facility	Fairview	0
William J. Cadzow - Lac La Biche Healthcare Centre, Auxiliary [NOR]	Long Term Care Facility	Lac La Biche	0
Chartwell Harbour Retirement Home	Supportive Living/Home Living Sites	Calgary	0
Lacalta Lodge [NOR]	Supportive Living/Home Living Sites	Lac La Biche	0
Garrison Green, Carewest [CAL]	Long Term Care Facility	Calgary	0
Alfred Egan Home [SOU]	Supportive Living/Home Living Sites	Bow Island	0
AgeCare Midnapore	Long Term Care Facility	Calgary	0
Newport Harbour, Summit Care Corp. [CAL]	Long Term Care Facility	Calgary	0
Brentwood, Intercare [CAL]	Long Term Care Facility	Calgary	0
Intercare Chinook Care Centre	Long Term Care Facility	Calgary	0
Clearview Lodge [SOU]	Supportive Living/Home Living Sites	Taber	0
Ridgevalley Seniors Home	Supportive Living/Home Living Sites	Crooked Creek	0
Whitemud - Lifestyle Options [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Prominence Way Retirement Community	Supportive Living/Home Living Sites	Calgary	0
Village at Westmount	Supportive Living/Home Living Sites	Edmonton	0
Mary Immaculate Hospital [CEN]	Long Term Care Facility	Lamont County	0
Wentworth Manor, The Residence [CAL]	Long Term Care Facility	Calgary	0

Amica Aspen Woods	Supportive Living/Home Living Sites	Calgary	0
Holy Cross Manor	Supportive Living/Home Living Sites	Calgary	0
Sunny South Lodge [SOU]	Supportive Living/Home Living Sites	Coaldale	0
Agecare Seton	Long Term Care Facility	Calgary	0
Diamond Spring Lodge [NOR]	Supportive Living/Home Living Sites	Redwater	0
Prince Of Peace Manor [CAL]	Supportive Living/Home Living Sites	Calgary	0
Dickinsfield - Capital Care [EDM]	Long Term Care Facility	Edmonton	7
Mayerthorpe Auxillary LTC	Long Term Care Facility	Mayerthorpe	0
Millrise Place, Triple A living Communities [CAL]	Supportive Living/Home Living Sites	Calgary	0
Bethany, Calgary [CAL]	Long Term Care Facility	Calgary	0
GSS - West Highlands Centre [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Lynnwood - Capital Care [EDM]	Long Term Care Facility	Edmonton	62
Strathcona - Capital Care [EDM]	Long Term Care Facility	Sherwood Park	8
Providence Care centre	Long Term Care Facility	Calgary	0
Academy of Aging	Supportive Living/Home Living Sites	Calgary	0
Revera Aspen Ridge	Supportive Living/Home Living Sites	Red Deer	0
Rosedale Estates [EDM]	Supportive Living/Home Living Sites	Edmonton	0
The Manor Village at Fish Creek Park	Supportive Living/Home Living Sites	Calgary	0
Villa Marguerite [EDM]	Supportive Living/Home Living Sites	Edmonton	8
Milk River Health Centre - LTC [SOU]	Long Term Care Facility	Milk River	0
St. Michael's Health Centre [SOU]	Long Term Care Facility	Lethbridge	0
Aomega Lodge 10	Supportive Living/Home Living Sites	Calgary	0
St. Marguerite Manor & Dulcina Hospice Covenant Care	Supportive Living/Home Living Sites	Calgary	0
Clifton Manor	Long Term Care Facility	Calgary	0
Wing Kei Care Centre [CAL]	Long Term Care Facility	Calgary	8
Ambrose Place	Supportive Living/Home Living Sites	Edmonton	0
Laurel Heights Retirement Residence	Supportive Living/Home Living Sites	Edmonton	10
Citadel Care Centre [EDM]	Long Term Care Facility	St. Albert	0
Covenant Care Villa Marie	Long Term Care Facility	Red Deer	0
Holyrood - Extencicare [EDM]	Long Term Care Facility	Edmonton	0
Grande Prairie Care Centre, Nursing Home [NOR]	Long Term Care Facility	Grande Prairie	6
Wing Kei Greenview Long Term Care	Long Term Care Facility	Calgary	0
Golden Leisure Lodge	Supportive Living/Home Living Sites	Ponoka	0
Generations Calgary	Long Term Care Facility	Calgary	0

South Terrace Continuing Care [EDM]	Long Term Care Facility	Edmonton	27
Edmonton General Care Centre [EDM]	Long Term Care Facility	Edmonton	38
Chartwell St Albert Retirement Residence	Supportive Living/Home Living Sites	St. Albert	0
Covenant Care Chateau Vitaline	Supportive Living/Home Living Sites	Beaumont	11
Hillcrest Lodge [NOR]	Supportive Living/Home Living Sites	Barrhead	0
Mayfair Care Centre, Travois Holdings [CAL]	Long Term Care Facility	Calgary	0
GSS - Park Meadows Village [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Holy Cross Manor	Supportive Living/Home Living Sites	Calgary	0
Cambridge Manor	Long Term Care Facility	Calgary	0
Piyami Place [SOU]	Supportive Living/Home Living Sites	Picture Butte	0
Newport Harbour, Summit Care Corp. [CAL]	Long Term Care Facility	Calgary	0
Norwood - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
St. Michael's Health Centre [SOU]	Long Term Care Facility	Lethbridge	0
Columbia Assisted Living [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Ironwood Estates [EDM]	Supportive Living/Home Living Sites	St. Albert	0
Mount Royal, Revera [CAL]	Long Term Care Facility	Calgary	13
Mayerthorpe Extencicare [NOR]	Long Term Care Facility	Mayerthorpe	7
Agecare Skypointe	Supportive Living/Home Living Sites	Calgary	46
Whitehorn Village, Origin Retirement Communities [CAL]	Supportive Living/Home Living Sites	Calgary	0
Carewest George Boyack	Supportive Living/Home Living Sites	Calgary	12
Southgate Care Centre - Good Samaritan [EDM]	Long Term Care Facility	Edmonton	16
Canterbury Court [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Extencicare Fairmont Park [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Colonel Belcher LTC, Carewest [CAL]	Long Term Care Facility	Calgary	0
Breton Care Centre	Long Term Care Facility	Breton	0
Carewest Sarcee	Long Term Care Facility	Calgary	0
Our Parents' Home	Supportive Living/Home Living Sites	Edmonton	0
Beverly Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Garneau Hall [EDM]	Supportive Living/Home Living Sites	Edmonton	0
King Edward Park Community Home	Supportive Living/Home Living Sites	Edmonton	0
Whitemud - Lifestyle Options [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Edmonton Chinatown Care Centre - Ccc [EDM]	Long Term Care Facility	Edmonton	43
CapitalCare Adult Duplexes	Supportive Living/Home Living Sites	Edmonton	0
Balwin Villa	Supportive Living/Home Living Sites	Edmonton	0

Chartwell Wescott Retirement Residence	Supportive Living/Home Living Sites	Edmonton	0
Touchmark At Wedgewood - Ccc [EDM]	Long Term Care Facility	Edmonton	0
Clifton Manor	Supportive Living/Home Living Sites	Calgary	0
Miller Crossing Care Centre [EDM]	Long Term Care Facility	Edmonton	0
Hardisty Care Centre [EDM]	Long Term Care Facility	Edmonton	19
Residence 2 - Accredited Supports to the Community Group Home	Supportive Living/Home Living Sites	Olds	0
Southgate Care Centre - Good Samaritan [EDM]	Long Term Care Facility	Edmonton	0
Holy Cross Manor	Supportive Living/Home Living Sites	Calgary	0
Grand Seton Village	Supportive Living/Home Living Sites	Calgary	0
Terra Losa Lifesyle Options [EDM]	Supportive Living/Home Living Sites	Edmonton	16
McConnell Place North - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
Bethany Collegeseide Care Centre [CEN]	Long Term Care Facility	Red Deer	0
Bow View Manor	Supportive Living/Home Living Sites	Calgary	0
Spruce Lodge 1700 [CAL]	Supportive Living/Home Living Sites	Calgary	0
Millwoods Shepherds Care Centre [EDM]	Long Term Care Facility	Edmonton	12
Points West Living Peace River	Long Term Care Facility	Peace River	0
Del-Air Lodge [NOR]	Supportive Living/Home Living Sites	Manning	0
Bethany, Calgary [CAL]	Supportive Living/Home Living Sites	Calgary	0
Lake Bonavista Village, Life Style Private Assisted Living [CAL]	Supportive Living/Home Living Sites	Calgary	0
Dr. Vernon Fanning Centre, Carewest [CAL]	Long Term Care Facility	Calgary	0
Cambridge Manor	Long Term Care Facility	Calgary	0
Prairie Lake Seniors Community	Supportive Living/Home Living Sites	Grande Prairie	0
Edmonton Chinatown Care Centre - Ccc [EDM]	Long Term Care Facility	Edmonton	0
Extendicare Eaux Claires [EDM]	Long Term Care Facility	Edmonton	10
Prince Of Peace Manor [CAL]	Supportive Living/Home Living Sites	Calgary	0
Benevolence Care Centre	Supportive Living/Home Living Sites	Edmonton	0
Strathcona - Capital Care [EDM]	Long Term Care Facility	Sherwood Park	0
Aspen Lodge, MCF Housing [CAL]	Supportive Living/Home Living Sites	Calgary	0
Providence Care centre	Long Term Care Facility	Calgary	0
Catholic Social Services Gabriel Place	Supportive Living/Home Living Sites	Edmonton	0
Brentwood, Intercare [CAL]	Long Term Care Facility	Calgary	0
Meadowlark Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Auburn Heights Retirement Residence	Supportive Living/Home Living Sites	Calgary	0
Beverly Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	0

Grace Manor Salvation Army [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Bow Crest Care Centre	Long Term Care Facility	Calgary	0
Heritage Lodge (Grande Prairie) [NOR]	Supportive Living/Home Living Sites	Grande Prairie	0
Shepherds Care - Vanguard [EDM]	Supportive Living/Home Living Sites	Edmonton	0
St. Thomas Health Center [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Kensington Village - Ccc [EDM]	Long Term Care Facility	Edmonton	0
Providence Care centre	Long Term Care Facility	Calgary	0
Catholic Social Services St. Rita	Supportive Living/Home Living Sites	Edmonton	0
Masterpiece Southland Meadows	Long Term Care Facility	Medicine Hat	0
Intercare Chinook Care Centre	Long Term Care Facility	Calgary	0
La Crete Continuing Care Centre [NOR]	Long Term Care Facility	La Crete	0
Virginia Park - Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Bow-Crest, Revera [CAL]	Long Term Care Facility	Calgary	0
Edgemont, Revera Retirement Residence [CAL]	Supportive Living/Home Living Sites	Calgary	0
Carewest Sarcee	Long Term Care Facility	Calgary	0
Dickinsfield - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
Carewest, Glenmore Park	Supportive Living/Home Living Sites	Calgary	0
Extendicare Eaux Claires [EDM]	Long Term Care Facility	Edmonton	0
Killam Health Care Centre [CEN]	Long Term Care Facility	Killam	0
Prominence Way Retirement Community	Supportive Living/Home Living Sites	Calgary	0
Balwin Villa	Supportive Living/Home Living Sites	Edmonton	0
Ashbourne [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Manor Village at Garrison Wood, The (Statesman Corp) [CAL]	Supportive Living/Home Living Sites	Calgary	0
Rosslyn Place Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Heimstaed Seniors Lodge [NOR]	Supportive Living/Home Living Sites	La Crete	5
Century Park	Supportive Living/Home Living Sites	Vegreville	0
Dr. Vernon Fanning Centre, Carewest [CAL]	Long Term Care Facility	Calgary	0
Westview Care Community	Long Term Care Facility	Linden	0
Alberta Rose Lodge [SOU]	Supportive Living/Home Living Sites	Lethbridge	0
Silverbirch Lodge [EDM]	Supportive Living/Home Living Sites	Sherwood Park	0
Trinity Lodge, Life Style Private Assisted Living [CAL]	Supportive Living/Home Living Sites	Calgary	0
St. Michael's Health Centre [SOU]	Long Term Care Facility	Lethbridge	0
Hardisty Care Centre [EDM]	Long Term Care Facility	Edmonton	0
Colonel Belcher LTC, Carewest [CAL]	Long Term Care Facility	Calgary	0

Chartwell Royal Park Retirement Residence	Supportive Living/Home Living Sites	Calgary	0
Renoir (Chateau Renoir) Retirement Living, Revera [CAL]	Supportive Living/Home Living Sites	Calgary	0
Bethany, Calgary [CAL]	Long Term Care Facility	Calgary	0
Miller Crossing Care Centre [EDM]	Long Term Care Facility	Edmonton	0
Monterey Seniors Village	Long Term Care Facility	Calgary	0
Garrison Green, Carewest [CAL]	Long Term Care Facility	Calgary	0
Kipnes Centre For Veterans [EDM]	Long Term Care Facility	Edmonton	0
Whitehorn Village, Origin Retirement Communities [CAL]	Supportive Living/Home Living Sites	Calgary	0
Carewest Sarcee	Supportive Living/Home Living Sites	Calgary	0
Citadel Care Centre [EDM]	Long Term Care Facility	St. Albert	0
Rotary House Seniors Lodge	Supportive Living/Home Living Sites	Fort McMurray	0
Silvera for Seniors-Bow Valley Community	Supportive Living/Home Living Sites	Calgary	0
Bethany, Calgary [CAL]	Long Term Care Facility	Calgary	0
Bethany Riverview	Long Term Care Facility	Calgary	0
St. Marguerite Manor & Dulcina Hospice Covenant Care	Supportive Living/Home Living Sites	Calgary	0
Capital Care Grandview	Long Term Care Facility	Edmonton	0
Southgate Care Centre - Good Samaritan [EDM]	Long Term Care Facility	Edmonton	33
Waterford of Summerlea [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Miller Crossing Care Centre [EDM]	Long Term Care Facility	Edmonton	0
Chartwell Heritage Valley Retirement Residence	Supportive Living/Home Living Sites	Edmonton	0
Covenant Health St. Joseph's Edmonton [EDM]	Long Term Care Facility	Edmonton	0
Jubilee Lodge Nursing Home [EDM]	Long Term Care Facility	Edmonton	0
Norwood - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
Jasper Place Continuing Care Centre [EDM]	Long Term Care Facility	Edmonton	9
St. Marguerite Manor & Dulcina Hospice Covenant Care	Supportive Living/Home Living Sites	Calgary	0
Colonel Belcher LTC, Carewest [CAL]	Long Term Care Facility	Calgary	0
Dickinsfield - Capital Care [EDM]	Long Term Care Facility	Edmonton	0
Dr. Vernon Fanning Centre, Carewest [CAL]	Long Term Care Facility	Calgary	0
Masterpiece Southland Meadows	Long Term Care Facility	Medicine Hat	0
Kiwanis Place Lodge [EDM]	Supportive Living/Home Living Sites	Edmonton	0
AgeCare Walden Heights	Long Term Care Facility	Calgary	0
Bow View Manor	Long Term Care Facility	Calgary	0
Garrison Green, Carewest [CAL]	Long Term Care Facility	Calgary	0
Youville Home [EDM]	Long Term Care Facility	St. Albert	0

Scenic Acres, Revera Retirement Residence [CAL]	Supportive Living/Home Living Sites	Calgary	0
Wentworth Manor, The Residence [CAL]	Supportive Living/Home Living Sites	Calgary	0
Bethany, Harvest Hills [CAL]	Long Term Care Facility	Calgary	0
Rising Sun LTC (Oilfields General Hospital) [CAL]	Long Term Care Facility	Black Diamond	0
Heartland, The (Revera) [CAL]	Supportive Living/Home Living Sites	Okotoks	0
Sage Hill Retirement Residence	Supportive Living/Home Living Sites	Calgary	0
Valley Ridge Lodge, Life Style Private Assisted Living [CAL]	Supportive Living/Home Living Sites	Calgary	0
Colonel Belcher LTC, Carewest [CAL]	Long Term Care Facility	Calgary	0
Proverbium 3 Homes Inc.	Supportive Living/Home Living Sites	Calgary	0
Southwood, Intercare [CAL]	Long Term Care Facility	Calgary	0
Eau Claire Retirement Residence, Chartwell [CAL]	Supportive Living/Home Living Sites	Calgary	0
Orchard Manor [SOU]	Supportive Living/Home Living Sites	Brooks	0
The Manor Village Varsity	Supportive Living/Home Living Sites	Calgary	0
Father Lacombe Nursing Home [CAL]	Long Term Care Facility	Calgary	0
Aspen Lodge, MCF Housing [CAL]	Supportive Living/Home Living Sites	Calgary	0
Newport Harbour, Summit Care Corp. [CAL]	Long Term Care Facility	Calgary	0
Monterey Seniors Village	Supportive Living/Home Living Sites	Calgary	0
The Journey Club	Supportive Living/Home Living Sites	Calgary	0
Evergreen Retirement Living by Revera	Supportive Living/Home Living Sites	Calgary	0
Seasons High River	Supportive Living/Home Living Sites	High River	0
Swan Evergreen Village	Supportive Living/Home Living Sites	Calgary	0
Sunset Manor [CEN]	Supportive Living/Home Living Sites	Innisfail	0
Intercare Brentwood Care Centre	Long Term Care Facility	Calgary	18
Signal Pointe, Carewest [CAL]	Long Term Care Facility	Calgary	0
Strafford Foundation Tudor Manor	Supportive Living/Home Living Sites	Okotoks	0
Bethany Riverview	Long Term Care Facility	Calgary	0
Bow View Manor	Long Term Care Facility	Calgary	0
Extencicare Hillcrest	Long Term Care Facility	Calgary	21
AgeCare Sunrise Gardens	Supportive Living/Home Living Sites	Brooks	5
Millrise Place, Triple A living Communities [CAL]	Supportive Living/Home Living Sites	Calgary	6
United Active Living at Fish Creek	Supportive Living/Home Living Sites	Calgary	0
Intercare Chinook Care Centre	Long Term Care Facility	Calgary	6
AgeCare Walden Heights	Long Term Care Facility	Calgary	0
Academy of Aging	Supportive Living/Home Living Sites	Calgary	0

Providence Center [EDM]	Supportive Living/Home Living Sites	Edmonton	0
Mayfair Care Centre, Travois Holdings [CAL]	Long Term Care Facility	Calgary	0
Providence Care centre	Long Term Care Facility	Calgary	0
Clifton Manor	Long Term Care Facility	Calgary	7
Mount Royal, Revera [CAL]	Long Term Care Facility	Calgary	0
Agecare Skypointe	Supportive Living/Home Living Sites	Calgary	0
Beverly, Lake Midnapore (Agecare) [CAL]	Long Term Care Facility	Calgary	0
Carewest George Boyack	Long Term Care Facility	Calgary	0
Mary Mount-group home	Supportive Living/Home Living Sites	Calgary	0
AgeCare Glenmore	Long Term Care Facility	Calgary	0
The Manor Village at Fish Creek Park	Supportive Living/Home Living Sites	Calgary	0
Carewest Sarcee	Long Term Care Facility	Calgary	6
Manoir du Lac	Supportive Living/Home Living Sites	Mclennan	10
McKenzie Towne Retirement Residence	Supportive Living/Home Living Sites	Calgary	0
AgeCare Seton	Supportive Living/Home Living Sites	Calgary	0
Dr. Vernon Fanning Centre, Carewest [CAL]	Long Term Care Facility	Calgary	0
Father Lacombe Nursing Home [CAL]	Long Term Care Facility	Calgary	0
Southwood, Intercare [CAL]	Long Term Care Facility	Calgary	0
McKenzie Towne Care Centre, Revera [CAL]	Long Term Care Facility	Calgary	20

Grant	Amount Funded	Extension Amount	Phase	Location	# of Individual Served	# of Staff/Volunteers	Additional Supports Created/Provided	Description
AARC Adolescent Recovery Centre	\$ 99,385.00		1	Calgary	100	n/a	n/a	AARC is an accredited and licensed long-term, family oriented, intensive treatment center for substance addicted youths aged 12 – 21 and their families. AARC operates as a semi-residential treatment center. During COVID-19, AARC has been housing its clients at its Centre to help reduce risk of infection. This has required extra staff, additional PPE and a dedicated isolation area. This request is to assist with these additional costs to continue to operate safely, and to keep up with demand for intakes as a result of the COVID-19 pandemic.
Alberta Chinese Shooting Sports Association	\$ 20,000.00		1	Calgary	40	5	First section is to regroup client together, it is a lecture about emotion intelligence. The second section is called group meeting to discuss social connection and social behavior in related with people who has firearm licenses and weapons	An online mindfulness-based service program was designed to help people recover and improve mental well-being during quarantine. The purpose of this project is to assist the member to understand and familiarize with COVID-19 related education and information, practice mindfulness to promote physical and mental health, and establish a social support network among peers. ACSSA is a registered non-profit organization. It aims to introduce and implement strict legal firearm laws to encourage people to regulate and prevent unnecessary use.
Alberta Huatuo Health Society	\$ 50,000.00		1	Calgary	2000	21 volunteers/8 staff	By integrating WeChat, Zoom, and phone with real-time conversation, together with dedicated staff and volunteers, we are providing an infrastructure familiar to and is easily accessible by the Chinese community. Self-Acupressure, Herb Tea, Baduanjin Exercises and Food Therapy information will be distributed through this integrated channels, so will be follow-ups and reassessment.	By integrating WeChat, Zoom, and phone with real-time conversation, together with dedicated staff and volunteers, we are providing an infrastructure familiar to and is easily accessible by the Chinese community. Self-Acupressure, Herb Tea, Baduanjin Exercises and Food Therapy information will be distributed through this integrated channels, so will be follow-ups and reassessment.
Alberta Somali Community Centre	\$ 70,700.00		1	Edmonton	800 families and seniors	4 staff/10 volunteers	ASCC will create six exercise videos for seniors, 24 hours crisis line and first language text messages to adjust negative thoughts and provide hope.	ASCC will create six exercise videos for seniors, 24 hours crisis line and first language text messages to adjust negative thoughts and provide hope.
Alliance of Calgary Community Ethnic Support Society	\$ 29,500.00		1	Calgary	1230	1.5 FT Staff/18 volunteers	Eliminating the language barrier for ethnic communities to learn about resources Establish a telephone support hotline Sustainable and trustable resources for the community Social inclusion.	Eliminating the language barrier for ethnic communities to learn about resources. Establish a telephone support hotline. Sustainable and trustable resources for the community.
Ardrossan Dream Catcher Nature - Assisted Therapy Association	\$ 20,000.00		1	Ardrossan	1000	40	Equine and Animal Assisted therapeutic interventions; possible future camps for Indigenous youth, wellness on the land activities for inner city attendees (which we are already supporting on the land). If possible, partnerships with community agencies to develop a strategy around transportation so their clients can access these initiatives.	Equine and Animal Assisted therapeutic interventions; possible future camps for Indigenous youth, wellness on the land activities for inner city attendees (which we are already supporting on the land). If possible, partnerships with community agencies to develop a strategy around transportation so their clients can access these initiatives
Association of Central Alberta Youth for Christ Society	\$ 44,746.00		1	Lacombe	75-100+	2	n/a	By offering counselling services to at risk youth, young mom's and young families, some who are from surrounding First Nations communities we wish to expand our ability to reach the vulnerable population as they navigate this pandemic and the on-going mental health issues that arise. With increased depression, suicide, domestic violence, financial stresses etc., we desire to provide continuing services beyond the pandemic to ensure long term mental health supports are available as long as they are needed focusing on low income individuals at a highly reduced rate or at no charge when appropriate.
Association of Communities Against Abuse (ACAA)	\$ 75,000.00		1	Stettler	200	4	Crisis support and system navigation(excluding Camrose and Camrose Co.) Online group counselling programs. Online education and training opportunities for students (k-grade 12) parents, professionals and community members. Access to safe in person support in three offices across the East-Central region (Drumheller, Stettler and Camrose).	Online group counselling program. Access to safe in person support in three offices across the East-Central region Crisis support and system navigation.
Blood Tribe Dept. of Health Inc.	\$ 100,000.00		1	Standoff	13,000	12	In addition to the tele-counselling devices provided for immediate questions relating to signs and symptoms of Covid-19. This service is provided 24n. Furthermore, the Kainai Wellness Centre Crisis Team numbers are 403.331.1591 for immediate connection to a crisis worker, and then referral to mental health or addiction counsellors. Eventual placement of technological devices and aids for tele-health is a necessity for continued support to those in shelters and for educational awareness for both COVID-19 updates as well as mental health/addiction support. We want to reach those who do not have access to technological aids such as phones, and is the reason why TV's and an LED outdoor screen is included in this submission. In this way, vulnerable clients can view information on the LED screen to get information on COVID-19 and mental health resources.	In addition to the tele-counselling devices provided for immediate questions relating to signs and symptoms of Covid-19. This service is provided 24/7. Furthermore, the Kainai Wellness Centre Crisis Team numbers are 403.331.1591 for immediate connection to a crisis worker, and then referral to mental health or addiction counsellors. Eventual placement of technological devices and aids for tele-health is a necessity for continued support to those in shelters and for educational awareness for both COVID-19 updates as well as mental health/addiction support. We want to reach those who do not have access to technological aids such as phones, and is the reason why TV's and an LED outdoor screen is included in this submission. In this way, vulnerable clients can view information on the LED screen to get information on COVID-19 and mental health resources.

Boys and Girls Club of Wetaskiwin Society	\$ 40,870.00		1	Wetaskiwin	Four Staffed Service Providers at twelve hours a week to support individuals. The intensity of services will be proportionate and responsive to the degree and level of the individual's needs. Service Delivery will be adjusted to meet the emergent needs of the community.	This grant will staff four Service Providers at twelve hours a week to support individuals, as well as staff facilitating coordination and supervision time.	The Boys and Girls Club of Wetaskiwin is the Family Resource Network Hub for Early Intervention programming in Wetaskiwin. Individuals contacting the Hub for supports within the community would then be referred to the COVID Community Support Program to provide individuals with responsive connections to staff as well as other applicable community resources. The Boys and Girls Club of Wetaskiwin is currently supporting youth and families within the community experiencing stressors from COVID through direct support, skill development, and basic needs, as well as information and communication. Through accessing this grant, services can be expanded to individuals not eligible for support through existing programs. Through understanding and applying social determinants of health, the Agency will promote a continuity of service, awareness campaigns, and events to support the community to foster a system to promote health in all capacities including economic stability, accessing health care, education, strategies to improve economic stability, and positive connections and supports in their neighborhood. This also includes reducing barriers to participation and a holistic approach that recognizes that health requires focus on mental, physical, spiritual, emotional, social, and cultural spheres.	The Boys and Girls Club of Wetaskiwin is the Family Resource Network Hub for Early Intervention programming in Wetaskiwin. Individuals contacting the Hub for supports within the community would then be referred to the COVID Community Support Program to provide individuals with responsive connections to staff as well as other applicable community resources. The Boys and Girls Club of Wetaskiwin is currently supporting youth and families within the community experiencing stressors from COVID through direct support, skill development, and basic needs, as well as information and communication. Through accessing this grant, services can be expanded to individuals not eligible for support through existing programs. Through understanding and applying social determinants of health, the Agency will promote a continuity of service, awareness campaigns, and events to support the community to foster a system to promote health in all capacities including economic stability, accessing health care, education, strategies to improve economic stability, and positive connections and supports in their neighborhood. This also includes reducing barriers to participation and a holistic approach that recognizes that health requires focus on mental, physical, spiritual, emotional, social, and cultural spheres.
Calgary (Chinatown) Lions Club	\$ 17,500.00		1	Calgary	20,000	2 FTEs/800 volunteers	Establish a trusted source of Covid-19 related information for vulnerable population, providing an up to date listing of information and a handbook of services directory	Establish a trusted source of Covid-19 related information for vulnerable population, providing an up to date listing of information and a handbook of services directory.
Calgary Jiang Zhe Shanghai Association	\$ 50,000.00		1	Calgary	1000	100	Online training courses and workshops and computer access, to help these seniors to keep connected and to improve their well-being and mental health and build up their self-esteem.	10 different online training courses to help these seniors.
Camrose Open Door	\$ 42,920.00		1	Camrose	350	25	Counselling.	Funding will provide counselling sessions to respond to anxiety, to increase coping skills, and to reduce the impact of trauma. Sessions will be for youth and their families, with family counselling and education available where required to prevent family breakdowns, increase connection and mitigate risks to ensure healthy families remain resilient.
CASA Child, Adolescent and Family Mental Health	\$ 86,105.00		1	Edmonton	10,000 +	14	Education, Healthcare, Community Support, and Information.	Education, Healthcare, Community, Support and information
Catholic Social Services	\$ 100,000.00		1	Edmonton	585	n/a	n/a	Funding would enable us to help families put food on their tables and keep a roof over their head during these trying times. We could work with landlords and the City on rent and utilities for individuals who are living on the street or have recently been evicted. Our front line care givers would work with St. Zita's program to identify seniors who are in need of Front line staff would support in house activities such as board games, host in house celebrations that could include ordering food into a residential homes, and delivering small tokens of appreciation to support the ongoing emotional well-being of clients.
Cerebral Palsy Association in Alberta	\$ 86,651.00		1	Calgary	1300	5	Created COVID-19 Resource Guide on Website. Distributed information through our e-journeys newsletter, changed into COVID-19 edition weekly newsletter, promoting resources and information on social media. Joined the Facebook "How Can We Help You?" pages where we post offers offering our supports or services to the disability community. Increased Calgary Social Worker's hours by 30% to accommodate increased demand for support. We have utilized 4 additional staff members to help reach out to all individuals in our database to see if they need supports or to connect with a social worker, which enables our frontline workers to have more time to connect with clients. -Researched and compiled additional resources pertaining to mental health and well-being to provide to clients	Created COVID-19 Resource Guide on Website. Distributed information through our e-journeys newsletter, changed into COVID-19 edition weekly newsletter, promoting resources and information on social media. created the Facebook "How Can We Help You?" pages where we post offers offering our supports or services to the disability community. Increased Calgary Social Worker's hours by 30% to accommodate increased demand for support. We have utilized 4 additional staff members to help reach out to all individuals in our database to see if they need supports or to connect with a social worker, which enables our frontline workers to have more time to connect with clients. Researched and compiled additional resources pertaining to mental health and well-being to provide to clients.
Daybreak Community Church of Airdrie	\$ 22,150.00		1	Airdrie	1051	16	Providing fresh produce at a reduced cost to 138 families twice a month; providing free food hampers to 160 individuals each week; providing free counseling and emotional support to 50 individuals each week; providing free children's stories and activities to 35 families each week.	Providing fresh produce at a reduced cost to 138 families twice a month; providing free food hampers to 160 individuals each week; providing free counseling and emotional support to 50 individuals each week; providing free children's stories and activities to 35 families each week.
Family Christian Centre (Fort McMurray)	\$ 100,000.00		1	Fort McMurray	1800	3 staff/20 volunteers	Podcasts, One-on-one calls, zoom connection counselling services.	This funding support will be designed to address a wide range of mental and emotional, and spiritual health issues, including depression, anxiety, grief, relationship issues, domestic violence, and suicide through Podcasts, One on one phone calls and zoom connection.
Family Ties (1997) Association	\$ 250,000.00		1	Lethbridge	700	8	Individual and Group Counselling: the group members will impact their communities and families with their knowledge and healing Training: The front line staff who are trained will impact the community with their new knowledge	Family Ties Association (FTA) Clinical team is prepared to offer online counselling support to individuals, children and families impacted by COVID-19
Foothills Country Hospice Society	\$ 93,220.00		1	Foothills	400 p/yr	10 volunteers/2 staff	The extended benefits to the volunteer community by participating in building a community-based support structure for bereavement care. To be measured by quarterly volunteer surveys and yearly assessments with our Hospice volunteer coordinator.	The extended benefits to the volunteer community by participating in building a community-based support structure for bereavement care. To be measured by quarterly volunteer surveys and yearly assessments with our Hospice volunteer coordinator.
Foothills Fetal Alcohol Society	\$ 46,200.00		1	Foothills	50	1	One to one virtual support, two new SMART groups.	One to one virtual support, two new SMART groups.
Grande Prairie Friendship Centre	\$ 150,000.00		1	Grande Prairie	500 +	4 MH Navigators/4 Elders	Cultural supports, referrals, peer supports, virtual on-line community	Cultural Supports: referrals, peer supports, virtual On-Line Community

Grande Prairie Volunteer Services Bureau Association	\$ 75,000.00		1	Grande Prairie	35,000	9 volunteers/4 staff	Established liaison between agencies, a referral database, printed material such as brochures pamphlets and social media distribution.	Established liaison between agencies, a referral database, printed material such as brochures pamphlets and social media distribution.
Growing Families Society for East Rural Counties	\$ 85,460.00		1	Strathmore	n/a	n/a	Mental Health Resource Navigation phone line & email - non crisis line - five days a week Anticipate 5 - 10 calls per day when phone line is operational; based on 20 - 30 minutes per call Develop community asset mapping on resources available Provide hard copies of asset mapping to those professionals in rural who may not have unlimited internet data plans Complement current resource handbooks (early childhood and seniors) with updated information Share an update with the AHS Access Mental Health phone line based on the asset mapping results as a sustainability resource	Mental Health Resource Navigation phone line & email – non crisis line – five days a week. Anticipate 5 – 10 calls per day when phone line is operational; based on 20 – 30 minutes per call. Develop community asset mapping on resources available. Complement current resource handbooks (early childhood and seniors) with updated information. Share an update with the AHS Access Mental Health phone line based on the asset mapping results as a sustainability resource.
Hanna Agricultural Society	\$ 25,000.00		1	Hanna	450	50 directly/200 indirectly	Increased support for additional services and supports provided through our partner agencies/organizations. Food Security, social supports, daily living supports, family supports, parent education and child supports	Family and Marriage therapy will provide supports to individuals and families to function within this new environment. Through online counselling and telephone mentoring, emotional mental health support will be provided, including marriage counselling, relationship issues, difficulties coping, trauma, suicide, PTSD and mood disorders. With self isolation family dynamics will be challenged with many lacking the skills or support to respond in a positive manner
Hanna and District Association for Lifelong Learning	\$ 69,420.00		1	Hanna	250	40	The Community Resource Navigation Project will provide barrier and bias-free service to rural Albertans to support equitable access to mental health and addiction services and support. For rural Albertans, this project will provide culturally sensitive support rooted in meaningful relationships. The CRNP will increase fluidity of care between clients being given mental health and addiction information and reaching out to programs and service providers. Clients will feel supported to tell their stories and the CRNP will be well educated in order to connect clients with appropriate services, thus decreasing the likelihood of clients having to unnecessarily share their stories repeatedly. While some Albertans have been forced out of their jobs, others are working harder than they ever have in essential service roles. With the Community Resource Navigation Project all Albertans within our area will be supported to find suitable mental health and addiction supports. Rural remote Albertans who may have never accessed mental health and addiction services will feel encouraged to respond to their own needs in order to develop a sense of empowerment and responsibility. Albertans connections, wellbeing, resilience and mental health will be improved allowing them to fully participate in the civil society.	Our project will create a Community Resource Navigation Project (CRNP) which will be connected to the most current and readily available resources for residents of our rural remote community. The CRNP will be rooted in a strength and empowerment-based perspective. The CRNP will update and maintain a database of reliable and evidence-based resources with various forms of connection (online, self-directed, one to one, phone, texting, etc.).
Jack.org	\$ 250,000.00		1	Toronto	30,000 unique Alberta COVID-19 Youth Mental Health Resource Hub users 810 Alberta Virtual Jack Talks youth viewers 30,000 unique Be There users in Alberta 1,750 youth reached through Jack Chapters digital initiatives	13 volunteers/14 staff	1 Alberta COVID-19 Resource Hub 1 recorded Virtual Jack Talk with Albertan speaker created 40 VJT delivered in AB 20 new digital initiatives delivered by 15 Alberta Jack Chapters 15 new Be There content videos developed	Portion of staff costs related to delivery of Virtual Jack Talks in Alberta; production and promotion of Virtual Jack Talks awareness and education materials in Alberta. Portion of staff costs related to supporting Jack Chapters and Do Something in Alberta; initiative costs; production and promotion of Jack Chapter awareness and education materials in Alberta. Portion of staff costs related to promoting Be There in Alberta; Portion of production costs for new Be There video content, PSA, and digital ads; costs of promoting Be There digital ads and PSA on social media platforms in Alberta. Portion of Web development and maintenance costs for Jack.org and Be There websites based on use by Albertans.
Lacombe & District Family and Community Support Services Society	\$ 44,441.00		1	Lacombe	2000+	50 staff/100 volunteers	Food, Shelter, Financial, Employment Community & Family Supports Intake services, supported referrals to community prevention & early intervention programs & services, medical referrals, community connections and reduction of social isolation Focused Non-Specialized Supports Community awareness & reduce stigma around mental health, building community capacity to support recovery and overall individual & community well-being Specialized Services Treatment for mental health and addictions Support for individuals with complex needs, case management & referrals to professional services Holistic Approach -Strength based approach focusing on overall well-being: physical, emotional, social, workplace and societal well-being. The information and communication work accomplished in Phase I will prepare us to move onto the Response II Phase of this very important COVID-19 Social Recovery for our community.	Basic Services & Supports, Food, Shelter, Financial, Employment, Community & Family Supports. Intake services, supported referrals to community prevention & early intervention programs & services, medical referrals, community connections and reduction of social isolation. Focused Non-Specialized Supports: The information and communication work accomplished in Phase I will prepare us to move onto the Response II Phase of this very important COVID-19 Social Recovery for our community.
Little Warriors	\$ 17,000.00		1	Sherwood Park	400	6	3 online trauma-informed programs created for children, teens and parents/caregivers.	Potential to offer placement supports (physical space, and/or trained child care counsellors with up-to-date Trauma-Informed TCI training, CPR, etc.) for approximately 20-30 children, adolescents as well as family members (depending on level of need). We have capacity to support social isolation of individuals and/or small groups.

Maskwacis Mobile Mental Health Inc	\$ 104,391.00	\$190,000	1	Maskwacis	18,000	50+	Access to assertive community outreach has shown in other regions to increase quality of life for vulnerable individuals struggling with complex psychosocial illness, reduce hospitalization, increase access to services, and reduce the negative outcomes of having these complex issues left unsupported. This type of service delivery will not only improve the quality of life for those engaged with the program, but also their family members, health care providers, and all Albertans by reducing preventable deterioration of high risk mental illness, reducing hospital use, keeping hospital beds more open during the pandemic and onwards, reducing movement in and out of facilities, thereby reducing the spread of illness, reducing the need for law enforcement by preventing high acuity exacerbations of chronic and disabling mental illness, thereby freeing up law enforcement and other emergency services to be more available during the pandemic and on an ongoing basis.	Develop, establish and maintain an assertive community treatment (ACT) in the Maskwacis Territory. This program will connect with high needs community members with a mobile outreach model. This will allow low-threshold service access for individuals without transportation, reliable access to phone or internet, and those who experience housing insecurity, as well as those who historically have experienced significant barriers to accessing services and subsequent exacerbation of comorbid health conditions which have put vulnerable indigenous families at risk for COVID-19 transmission and mortality.
Métis Nation of Alberta	\$ 100,000.00		1	Edmonton	115,00+ Self-Identified Metis Albertans/43,000+ registered MNA citizens	9	Navigation infrastructure will be created and housed within each of the six MNA regional offices in order to provide services to Metis Albertans impacted by COVID-19.	Navigation infrastructure will be created and housed within each of the six MNA regional offices in order to provide services to Métis Albertans Impacted by Covid-19.
MPC Foundation	\$ 30,234.00		1	Calgary	1000 Calgarians	15	n/a	Straight Talk Project is to provide up-to-date, accurate & relevant information about community support and assistance to immigrant seniors and facilitate them to navigate support. Online discussion groups will be held to help seniors understand the information and support them to access the information so that their anxieties, fears and worries are alleviated.
Northwest Central Alberta FASD Services Network	\$ 30,000.00		1	Westlock	14	n/a	n/a	Funds will be used for: Transportation to grocery stores, pharmacies, medical/dental appointments, support services still open. Cover increased cost of groceries and grocery delivery. Purchase sanitization equipment. Purchase recreational items to occupy children and adults. Respite services for caregivers of individuals with FASD.
Opokaa'sin Early Intervention Society	\$ 105,000.00		1	Lethbridge	300	50	1. Navigation Services 2. Wellness Check-ins 3. Twice monthly community wellness activities- either virtual or in person (with adherence to health guidelines)	Funding to support urban Indigenous people within Lethbridge by providing online mental health, social and cultural supports, as well as on call supports, informational technology supports and hardware (for those vulnerable populations that do not have access) and development of prevention and promotional materials about COVID-19 pandemic through an Indigenous lens.
Oxford House Foundation of Canada	\$ 200,000.00		1	Calgary	282	n/a	n/a	The Temporary Monitoring Program is a 10-14 day program that gives men and women a continuum of treatment services while minimizing the risks of COVID-19 to those already part of the Oxford House Program. It also benefits those already in treatment at other centres such as Simon House.
Parents Empowering Parents (PEP) Society	\$ 100,000.00		1	Sherwood Park	1) Family Recovery Support Line - 4-5 calls weekly, averaging 20 minutes in length 2) Average 15-20 people per meeting every week until pandemic/restrictions end	21 includes volunteers and staff	1) Longer duration of calls and volume increase for the Family Support Line 2) Creation of additional Virtual Family Recovery program (Zoom meeting to accommodate new communities across Alberta) bi-weekly on different day of the week. 3) Educational Webinars	Creation of additional Virtual Family Recovery program (Zoom meeting to accommodate new communities across Alberta) bi-weekly on different day of the week. Longer duration of calls and volume increase for the Family Support Line.
Pastew Place Detox Centre Society	\$ 78,375.00		1	Fort McMurray	190	1	n/a	All programming at Pastew Place is designed to bridge gaps and guide individuals through the early stages of recovery. The Client Coordinator position helps clients navigate the different processes for admittance into addiction treatment facilities and in doing so helps to alleviate stress, anxiety and feelings of being overwhelmed in those looking to change their lives.
Potential Place Society	\$ 191,000.00		1	Calgary	350-400	n/a	Engage an outside professional to provide our clients with a CBT (Cognitive Behavioral Therapy) focused webinar on coping strategies related to COVID-19 Provide our mental health clients with referrals to the Calgary Counseling Centre Help our mental health clients return to employment positions by providing a wage subsidy of \$5 per hour to prospective employers (\$5 per hour for 20 hours per week, 52 weeks per year for 5 employment positions) under the Employment Program. Help our mental health clients return to school where other public funding has been exhausted by offering education grants	Hire two additional frontline mental health and addictions support workers to provide support to clients who have increased psychosocial needs due to COVID-19. Continue to increase virtual operational capacity by upgrading computer and IT systems. Engage an outside professional to provide clients with a CBT (Cognitive Behavioral Therapy) focused webinar on coping strategies related to COVID-19. Provide mental health clients with referrals to the Calgary Counseling Centre. Help mental health clients return to employment positions by providing a wage subsidy of \$5 per hour to 6 prospective employers. Help mental health clients return to school where other public funding is unavailable by offering modest education grants.
Pregnancy, Infant & Child Loss Support Centre	\$ 90,000.00		1	Calgary	130	6	Peer Navigators will promote empowerment as they journey alongside families during this difficult time. The individuals they support will increase their knowledge and skills through a safe environment which will increase grief recovery outcomes. We anticipate seeing an increase in self-efficacy and self-management by individuals who learn to ask for what they need by learning copy skills and tools to use in times of anxiety due to mental health, addiction's or grief and loss. This partnership will improve social inclusion and engagement in a time of isolation and uncertainty. This is an opportunity for families to build on their belief that recovery is possible within a supported peer relationship. As the province continues to reduce the restrictions our Peer Navigators will be able to move into Peer Facilitated Support Groups online and in person.	Peer Navigators will promote empowerment as they journey alongside families during this difficult time. The individuals they support will increase their knowledge and skills through a safe environment which will increase grief recovery outcomes. We anticipate seeing an increase in self-efficacy and self-management by individuals who learn to ask for what they need by learning copy skills and tools to use in times of anxiety due to mental health, addiction's or grief and loss. This partnership will improve social inclusion and engagement in a time of isolation and uncertainty. This is an opportunity for families to build on their belief that recovery is possible within a supported peer relationship. As the province continues to reduce the restrictions our Peer Navigators will be able to move into Peer Facilitated Support Groups online and in person.

Recovery Acres (Calgary) Society	\$ 57,267.00		1	Calgary	10-30 women monthly 890 Men and Families 156 Women and Families	2 Core staff: 1 FTE Clinical Counselor, 1 PTE Counselor. 8-10 Volunteers (peers) 1 Intake Coordinator	Content formatted for online delivery, electronic resources, and zoom groups. Tele Counselling supports. Virtual Continuing Care and Relapse Prevention: Virtual Workshops, Virtual Alumni Meetings, Online Peer Counselling, Virtual Outreach and Town Hall Meetings, Online Alumni Fundraising, Virtual Alumni Speaker Meetings, Recovery Resource App, Virtual 12 Step Study Groups	Virtual Continuing Care and Relapse Prevention: Virtual Workshops, Virtual Alumni Meetings, Online Peer Counselling, Virtual Outreach and Town Hall Meetings, Online Alumni Fundraising, Virtual Alumni Speaker Meetings, Recovery Resource App, Virtual 12 Step Study Groups
Residents in Recovery Society	\$ 35,290.00		1	Lloydminster	1000	4	Virtual peer support, facilitated psychosocial education, potential crisis intervention point, opportunity to refer participants to other agencies.	Virtual peer support, facilitated psychosocial education, potential crisis intervention point, opportunity to refer participants to other agencies.
Samson	\$ 150,000.00		1	Maskwacis	8897	316 staff	a)Membership outreach support - Supporting individuals and families discover ways of connection to meet well-being needs b)Virtual training - Supporting staff returning to work with skills to adjusting to work environments. c)Virtual Resource Network Plan - fundamental building block for a community focused network to securely communicate with each other and with the internet. d)Virtual case management platform - PathDMS (Community Wellness Client Service Database) design of an COVID	Membership outreach support – Supporting individuals and families discover ways of connection to meet well-being needs. Virtual training - Supporting staff returning to work with skills to adjusting to work environments. Virtual Resource Network Plan - fundamental building block for a community focused network to securely communicate with each other and with the internet. Virtual case management platform – PathDMS (Community Wellness Client Service Database) design of an COVID
Shalom Counselling Centre of Alberta	\$ 11,365.00		1	Red Deer	948	n/a	n/a	Use of phone/internet to access counselling. May be able to also create of on-line Community Education courses and videos.
Simon House Residence Society	\$ 100,000.00		1	Calgary	20	2 staff/1 volunteer	With staffing, we will be able to offer one on one counselling based on need and stress points for each family. We will develop a referral program to other agencies and a staff member will research and collaborate with other mental health support teams from the person's respective geography. These interim counselling solutions will be free of charge until other solutions for them can be found.	Support families that have someone in their lives struggling with addiction. The program would be delivered virtually. Develop ongoing course work that could downloaded and shared based on the program development. Program is currently for residents of Simon House however wish to branch out to any Albertans who have a family member with addiction struggles
Sino North American Partnership for Traditional Chinese Medicine	\$ 50,000.00		1	Calgary	3600	16 volunteers/3 staff	Establish an information and communication channel to the public and assist in navigating mental health resources and programs, support communities to achieve pre Covid-19 status and beyond. Organize offline events to provide lecture & acupuncture services to the public. Increase awareness and importance of good Mental health and their practices and restore social connections interrupted by Covid-19.	Establish an information and communication channel to the public and assist in navigating mental health resources and programs, support communities to achieve pre Covid-19 status and beyond. Organize offline events to provide lecture & acupuncture services to the public. Increase awareness and importance of good Mental health and their practices and restore social connections interrupted by Covid-19.
Spruce Grove Pentecostal Community Church	\$ 30,000.00		1	Spruce Grove	500+	12	Grief and loss care, crisis recovery, addiction support and education, marriage and family support, depression and anxiety support and education, trauma support and education, community connection through group work and online engagement, diet and food/mood training, financial and job loss recovery supports.	Funding will provide extended and additional practitioner hours for the Parkland Wellness Center and Refugee Welcome Space to provide services online.
Stettler Information and Referral Centre	\$ 63,712.00		1	Stettler	1500	8	n/a	Enhance Systems Navigation/Outreach Program: Provide information and referrals to Seniors and vulnerable individuals in the town and county of Stettler. Reach out to former clients to assess for new or ongoing needs related to COVID-19. Assess for needs such as access to grocery delivery, medicine etc. Provide u-to-date and accurate information about recommendations from the Ministry of Alberta Health. Develop a local resource guide to provide information about social, health and government programs offered in Stettler area. Provide access to and assistance with online applications and online system navigation. We also plan to further develop the Volunteer program by recruiting and training volunteers to provide delivery services to seniors and vulnerable individuals. Information to be provided about local resources and how to access support.
Strathcona County	\$ 59,800.00		1	Edmonton	98000	4 staff	This grant application will fund a storytelling component of a larger, seven-month communications initiative to support the mental health, well-being and addictions recovery of Albertans. The initiative will destigmatize access to key supports and encourage connection with formal supports through Solutions Navigators and with local support networks.	This grant application will fund a storytelling component of a larger, seven-month communications initiative to support the mental health, well-being and addictions recovery of Albertans. The initiative will destigmatize access to key supports and encourage connection with formal supports through Solutions Navigators and with local support networks.
The Athabasca Native Friendship Centre Society	\$ 8,500.00		1	Athabasca	150+	4	n/a	The funding will be used to distribute a Healing Connections informational booklet with our town and region's services connecting people to healing help, with a focus on mental health and addiction supports. We would like to deliver a Healing Connections campaign, featuring advice and learnings from local therapists, elders, and community leaders.
The Bonnyville Canadian Native Friendship Centre	\$ 50,000.00		1	Bonnyville	7980	1 staff/1 volunteer	1 support to potentially assist 7980	Our intention for the proposed position of a Mental Health Navigator/ Peer Support Worker is to reduce barriers and coordinate activities and workshops to meet client's needs in a culturally sensitive manner and to identify or articulate ways to improve access to available services and ensure continuity of care in addition to making appropriate referrals to health care providers/ teams.

The Governors of the University of Alberta, The Chew-community	\$ 180,637.00		1	Edmonton	200	Our key partners in accommodating clients include police officers from Edmonton Police Service and nurses from the STI Clinic, Jasper Avenue. More than a dozen volunteers assist the Chew Project lead intervention and outreach worker, the part-time Indigenous worker, and the part-time worker of colour with programming, outreach, counselling, and other supports.	In sum, the Chew Project is made up of four key program areas: OUTpost/Community Outreach; Indigenous Peer Support/Liaison; Mental Health and Addictions; and Crisis Intervention. These programs intersect with one another and provide wraparound care for families and young people. Clients are able to access project staff as needed.	Provide needed intervention and outreach, including crisis and suicide interventions, by assisting clients with meeting their physical and safety needs and provide counselling referrals as key components of our wraparound provision to enhance social well-being. Assistance will also be provided to access community supports and resources.
The Mustard Seed Foundation	\$ 117,119.00		1	Calgary	575	32	n/a	Charity organization dedicated to eliminating homelessness and reducing poverty wherever we serve. In Calgary, we provide wellness services through our Wellness Centre. We also provide low cost housing to 220 people. Due to COVID-19, we have seen an increase in mental health problems. The advocacy program at the Wellness Centre addresses these issues by connecting people with services that mitigate, prevent or treat mental and behavioral health and addiction issues.
The Simon Poultney Foundation	\$ 125,000.00		1	Stony Plain	10,000 children, youth adults and seniors	Due to the privacy of mental health work being supported by the community and referring agency partners, the number of volunteers will be limited and will depend on the complexity and the resources needed to respond. The region does have a Volunteer Coordinator and where there are opportunities to include volunteers we will.	The grant funding will extend our mobile mental health hub infrastructure. The social infrastructure will be co-designed and assessed by our existing coalition to ensure we are meeting the changing needs of the pandemic.	This grant funding will extend mobile and virtual mental health hub infrastructure. The social infrastructure will include online, virtual hubs, tailored supports and services and sessions offered directly by our partners. The social infrastructure will be co-designed and assessed regularly by our existing coalition to ensure that we are meeting the changing needs of this pandemic
The Western Canadian Christian and Missionary Alliance (Deer Park Alliance Church)	\$ 100,000.00		1	Red Deer	500	2 staff/1 contractor/5 volunteers	Community workshops to support new Canadians (including those needing language and culture ESL assistance), those having experienced bereavement, those struggling with anxiety and other mental health issues, those looking for employment, or those dealing with family conflict issues.	Support groups for the purpose of aiding new Canadians (through language and culture ESL classes), those in bereavement, those struggling with anxiety and other mental health issues, those looking for employment, or those dealing with family conflict issues.
Town of High River	\$ 20,000.00		1	High River	25+	.25 FTE	Increased capacity of our counselling program to address the added demand created by Covid-19: 1 on 1 professional counselling as well as weekly connection with those on the waitlist.	Increased capacity of our counselling program to address the added demand created by Covid-19: 1 on 1 professional counselling as well as weekly connection with those on the waitlist.
University nuhelot'jne thaiyots'j nistameyimâkanak Blue Quills	\$ 74,999.00		1	St. Paul	100	n/a	n/a	Will regularly host Traditional Ceremonies to support people with mental stress and addictions and also make counselling support available through a variety of means for Indigenous and non-Indigenous staff and students. Will enhance a Student Peer Support Program and develop a staff peer support program, grounded in ceremony. Will incorporate professionally facilitated conversations around mental health and addictions into all classes, proactive outreach to students assisting them in addressing mental health and addiction issues for themselves and in their families; identifying and furnishing a 'safe space' for traditional or mental health counselling, referrals to ceremony and counselling.
University of Alberta - RPRC (HiMarc)	\$ 200,000.00		1	Edmonton	2000+	20	An online multi-modular resilience-building platform to support military members, Veterans, and PSP to develop, practice and utilize resilience skills in all facets of their lives. Core modules will be developed that can be trialed with and adapted and tailored for specific groups (e.g., military, police, paramedics). Widespread adoption will be considered after initial trials	An online multi-modular resilience-building platform to support military members, Veterans, and PSP to develop, practice and utilize resilience skills in all facets of their lives. Core modules will be developed that can be trialed with and adapted and tailored for specific groups (e.g., military, police, paramedics). Widespread adoption will be considered after initial trials
Walter A. 'Slim' Thorpe Recovery Centre Society (Alberta)	\$ 64,141.00		1	Blackfoot	500	2 staff	n/a	Thorpe would help vulnerable Albertans meet their social and well-being needs that were compromised due to COVID-19 by supplying information and resources via webinars.

Wellspring Calgary	\$ 211,474.00		1	Calgary	1800+	1 x Chief Executive Officer 1 x Program Director 2 x Centre Managers 1 x Money Matters Coordinator 3 x Program Coordinators 1 x Data Analyst 1 x Communication Director Numerous peer and program support volunteers, and contract Program Leaders Board members, Program and Speakers Committee Volunteers will also be engaged	Permanent online and telephone community-based cancer programs and services ensuring no one has to face cancer alone, even during a pandemic.	Wellspring Calgary provides community-based, holistic, free, evidence-informed in-person activities and programs for people living with cancer, their caregivers and families (our members), including a Helpline, Money Matters, Peer Support and Transitions Support Coach. This project will support the immediate response, shifting from face to face to a new mode of delivery enabled by technology, ongoing and new program development to provide community-based psychosocial support to this vulnerable population.
Wheatland County Counselling	\$ 100,000.00		1	Strathmore	0.8FTE therapist will be expected to provide 50-60% of their time in direct client contact, therefore approximately 700-800 sessions across 1 year	n/a	n/a	Individual counselling.
12171511 Canada Society (City of Wetaskiwin Family and Community Support Services)	\$ 350,000.00		2	Wetaskiwin	1500	50-75	Creation of a Social Sustainability and Resiliency Program	Resources and opportunities for programs within a shelter that will respond to homelessness, mental health and substance use issues that have begun as result of and/or were magnified by COVID-19. The initiative will use an integrated response model to help support individuals in need. Deliver programs such as SMART Recovery, Conscious Connections, Residential Tenancy Education, cultural and spiritual supports.
Adeara Recovery Centre	\$ 238,663.00		2	Edmonton	40 (But Unclear)	25	Virtual Addiction Prevention Resource. A direct one on one addiction recovery aftercare support. A direct one on one vulnerable family and child support.	Prevention video; enhanced addiction aftercare; addiction recovery child/family programming
African Canadian Civic Engagement Council	\$ 150,000.00	\$65,000.00	2	Edmonton	120	2 staff, 15+ volunteers	Therapeutic Engagement, group therapy, educational and employment supports.	Youth stabilization beds and 24/7 therapeutic engagement, group therapy, educational and employment supports
Airdrie Abilities Centre (Society)	\$ 20,000.00		2	Airdrie	40-50	1 staff, 4 volunteers	Social interaction for disabled adults and their families, with a venue to meet and greet participating artisans.	Activities and social meeting place for individuals with cognitive and physical disabilities
Alberta Elder Abuse Awareness Council	\$ 58,860.00		2	Medicine Hat	5000	20+	Online training, community of practice support and discussions, shared resources, and key messaging to support healthy choices, good mental health, and reduce incidents of elder abuse.	Resources to prevent elder abuse during pandemic
Alberta Somali Community Center	\$ 149,997.70		2	Edmonton	220	3 staff, 10 volunteers (only 7 described in agreement)	ASCC mental health team will collaborate in creating a mental health and education app & website for clients in their native language with exercises and resources. The app will also be illiterate friendly so that clients who are illiterate can navigate the tools and resources.	Create access to mental health and addiction services for the Somali community. Six week course that provides practical skills for coping with stress, loneliness, mood swings, conflict resolution strategies, and techniques for tackling negative thoughts. In-house counseling services. Comprehensive treatment-recovery oriented program. Educational sessions on complexities of mental health disorders.
Alberta Sports and Recreation Association for the Blind	\$ 12,628.00		2	Calgary	40	35	?	Addressing the social and mental health needs of individuals and athletes with a visual impairment
Alcove Addiction Recovery for Women	\$ 210,266.00		2	Calgary	656	3.5 staff, 2 peer mentors (unclear if peer mentors are staff), 2 volunteers	Online treatment for women that offers counselling recovery groups, life management workshops and peer support	Online Addiction treatment for women and support for treatment centre alumni
Almadina School Society	\$ 200,000.00		2	Okotoks	1200	100 staff, 5 volunteers (only 3 staff in budget table)	Peer led recovery program, Facilitated self-help program, skills and tools adversity based growth program.	COVID-19 Mental Health Resiliency Program.
Baby it's Cold Outside Charitable Society	\$ 184,830.00		2	Calgary	1200-1400	5 staff, 5 volunteer	Project promotional and facilitation media; -Wellness Innovate Training Sessions -Wellness Innovate Group Coaching Sessions -Wellness Innovate One-on-One Coaching Sessions Psychological support and counselling where needed.	Mental health supports for small and medium enterprise businesses - support people to remain working
Barrhead Association for Community Living	\$ 129,000.00		2	Barrhead	1,600+	55 (including 5 staff) presumably)	Counselling and navigational services. Community drumming circles, education through newspaper and website articles	Help and support for individuals with mental health and disabilities issues
Beaver First Nation	\$ 202,000.00		2	High Level	?	?	Social distancing Therapy for Addiction and Recovery Services	Support groups (sharing circles) for indigenous individuals and families recovering from addiction
Big Brothers Big Sisters of Calgary and Area (Formerly Aunts and Uncles at Large)	\$ 211,250.00		2	Calgary	600	640 (not clear if this includes staff, may be all volunteers)	Children and Youth are matched with a caring adult mentor.	Supports adaptation of mentorship program to increased virtual supports
Big Country Anti Violence Association	\$ 213,838.00		2	Drumheller	?	20-30	One on one therapy, help the Helper project, Essential Worker Project, group mental health and wellness workshops	Wellness programming and activities, and access to specialized therapist and support group
Black Canadian Women in Action Society	\$200,000		2	Edmonton	100	30	?	Learning sessions, seminars, cafes for self-care and resiliency planning
Boys' and Girls' Club of Lethbridge and District	\$ 250,000.00		2	Lethbridge	205	4 staff, 15-20 volunteers	Civic engagement Mental health and wellness Community resource information Education support Employment readiness Addiction / substance abuse prevention	Out of school hours programming for primary and secondary students
Branch Out Neurological Foundation	\$ 310,000.00		2	Calgary	300,000 - 500,000	500 volunteers, 20 staff	?	Seniors experiencing mental health concerns, especially those with mobility concerns such as Parkinson's

Bridges of Hope International Network of Development Agencies Inc. (EPIC Youth Ser	\$ 98,450.00		2	Cardston	3500	50	Free community counselling in First Nations Youth and at risk trans. Local Emergency Text and phone lines, Summer outreach camps and mentoring services	Counselling for First Nations Youth and at-risk teens.
Calgary & Area Child Advocacy Centre Ltd.	\$ 99,440.00		2	Calgary	452	?	This grant provides the opportunity to enhance the services already in place for the children accessing services through the CCAC by focusing on their experience receiving therapy virtually. Typically, in-person therapy would allow for different types of resources to be available to children, including games, readings, and other resources for the child to use between sessions. The therapy kit will fill that gap and provide a better overall virtual experience. Additional resources such as books and topic related materials would be provided to children's informal supports. This will include non-offending parents, guardians, and other family members. Materials would support increasing caregivers' capacity to cope with stress and other life circumstances, it will also increase their ability to support the child impacted by abuse. Funding would also provide access to therapy for designated caregivers of children who are clients of the Calgary and Area Child Advocacy Centre	The first will provide caregivers of children receiving our services access private counselling for their own mental wellness. Caregivers will also be provided with a recommended book on how to support a child who has been impacted by trauma. This fund will also allow for therapy kits to be sent out to children receiving services. This will increase the resources available to the child and increase engagement in the therapeutic process.
Calgary Alliance for the Common Good Society	\$ 91,756.00		2	Calgary	1500	100	24 Neighborhood Community Teams will be developed	Training/skill development to community service providers
Calgary Alpha House Society	\$ 224,503.00		2	Lethbridge	200-300	?	Housing and Treatment Referrals. Culturally Focused reconnection including Wellbriety programming.	Recovery and treatment
Calgary Catholic Immigration Society	\$ 155,950.00		2	Calgary	200	20 staff 100 volunteers	New Resilience model adopting in helping agencies. Social cohesion within and among ethnic and social groups. Land on which to connect with nature through gardening and food security.	Nature-based activities for newcomers and providing training to service providers on evidence-based resilience strategies to support this population
Calgary Dream Centre	\$ 350,000.00		2	Calgary	?	?	This would be an additional support to our clients and other clients who have relapsed. It would provide a safe place to detox and prepare for re-entry into our housing and recovery program It would also eliminate pressure from Renfrew detox.	5-day detox program for individuals with addiction who have relapsed and may have COVID-19 - need to isolate before returning to treatment program
Calgary Quest Children's Society	\$ 12,600.00		2	Calgary	500	60-75	?	School-based mental health supports
Calgary Silver Linings Foundation	\$ 81,000.00		2	Calgary	4530	4 staff 20 volunteers	Pillar 1 - Online Education Video Series , Pillar 2 - Peer to Peer support program	Online educational video series and peer-to-peer support program to support individuals with eating disorders
Chinese Professionals and Entrepreneurs Association of Calgary (As named as CPEAC)	\$ 51,920.00		2	Calgary	800	60 volunteers	1. Virtual communication tools for online classes (Zoom screen and mics, etc.)	Chinese community, including recent immigrants
Chinook Sexual Assault Centre	\$ 57,946.00		2	Lethbridge	30	?	?	Counselling, support network, and referrals for victims of sexual violence.
Covenant Health	\$ 198,434.65		2	Edmonton	300	Number unclear	Organization will develop recommendations to increase capacity to care for seniors at risk.	Exploring the causes, needs, risk-factors of elder abuse to inform recommendations on how to increase capacity and improve care for seniors
Dene Tha'	\$ 250,000.00	\$250,000	2	Chateh	3000	20	Training education for Outreach Crisis team staff, establish dispatch phone line, increased human resource support	Build a comprehensive mental health team (including addiction counselling)
Dragonfly Counselling & Support Centre	\$ 25,000.00		2	Bonnyville	4,107	5 staff	Project offers a continuum of sexual violence services including crisis intervention, advocacy/police and court support, counselling, education, coordination and collaboration.	Sexual violence counselling support and crisis intervention
Eagle Tower Victim Services Society	\$ 28,600.00		2	Whitecourt	30	ETVSS - 25, Wellspring - 40	Relationships with local Psychologists will be created as we will directly refer and are on the emergency list for these services.	Hire psychologist to assist the vulnerable groups cope during pandemic.
Elizabeth Metis Settlement	\$ 108,575.00	\$110,000	2	Cold Lake	611	10	Peer groups/teens, children, adults, senior) addiction groups, bereavement support groups, traditional healing, cultural healing, medicine wheel, blanket exercises, healthy living.	Hiring coordinators
Enviros Wilderness School Association	\$ 223,715.00		2	Calgary	100-125	5	<ul style="list-style-type: none"> Shunda Creek therapists; therapeutic support to alumni and clinical support and consultation to the peer mentors and facilitator. Staff phone support. Training to peer mentors and facilitator; OHS, self-harm, trauma informed care, Indigenous and diversity training. <p>A secondary benefit of this project will be development of a peer support program to serve people in recovery across the province. These supports would include:</p> <ul style="list-style-type: none"> Well-trained peers across the province. Phone supports Monday to Friday 8 am to 10 pm. Peer relationships to assist with reduced isolation which adapt with COVID-19 in relation to face to face meetings as well as through the internet platforms Support for both alumni and non-alumni peers through the Shunda Creek program, which includes the program therapist and staff members. Connection of Indigenous alumni with culture and community through sweats, speaking circles with elders, and other activities 	Addiction Treatment Centre Recovery Program
Family Violence Action Society Camrose and District	\$ 43,507.00		2	Camrose	65	3	Counseling services for children and youth	Counselling services for children and youth.
Fresh Start Recovery Centre	\$ 300,000.00		2	Calgary	150,000	120	Addiction Recovery Awareness Event, Online tools to help navigate access to recovery.	Community engagement program to educate public about addiction, including a video that introduces potential clients to Fresh Start.

Grande Prairie Youth Emergency Shelter Society	\$ 125,340.00		2	Grande Prairie	20	?	For youth living independently and not supported by Child Services (both living in supported housing and independently): 1. Individualized case plans created using the four pillars of the Medicine Wheel to support growth in life skills, emotional awareness & increased coping skills, physical health, and spiritual or cultural connection. 2. Group and individual counselling led by a professional therapist or addictions counsellor. 3. Peer Support and training for youth interested in leading peer support groups – may include Youth ASIST, Mental Health First Aid, Healthy Relationships, Sexual Health, Conflict Resolution and coping skills. 4. Individualized support in both preparing for and receiving employment 5. Individualized support in completing High School or preparing for post-secondary education	Specialized supports and training for youth, such as counselling, peer supports
Happy 50+ Association	\$ 80,640.00		2	Calgary	1400	100-150	Virtual and in person activities for seniors such as Taichi, meditation, diet and cooking education, a singing class, a fall prevention class, supportive living care information, education for pharmacy services, peking opera show, art and craft classes.	Support to Chinese seniors
Heartland Youth Centre Society	\$ 11,340.00		2	Stettler	271	3 staff, 20 volunteers	Virtual Programming group on Facebook, parenting support webinars	Mental health supports for vulnerable children and youth, and their families (i.e. online mentoring program and bereavement support program, and referrals to community services)
Hull Services	\$ 48,000.00		2	Calgary	120	4 Staff	?	Evidence-based mental health care intervention for vulnerable youth and young adults, with targeted component for Indigenous population
Immigrant Services Calgary Society	\$ 190,000.00		2	Calgary	6,200	8 Staff	Promotional & Facilitation media; headversity licenses; coding multi languages; adapting curricular content' providing multi language media.	Personalized resilience training for recent immigrants.
Kehewin Cree Nation	\$ 151,005.00	\$141,248.50	2	Kehewin	250	6	The implementation of an active, roaming and attending Mental Health Unit established to provide support and assessment to the community's elderly population	Peacekeepers to provide support in Kehewin Cree Nation
Legacy Place Society	\$ 200,000.00		2	Calgary	8000+	180+	Peer support, chaplaincy, relationship mentors, spouses of responders	Education to first responders and their families
Lethbridge Therapeutic Riding Association	\$ 14,800.00		2	Lethbridge	1750	3	?	Equine therapy for isolated seniors in primarily rural areas in southern Alberta
Lighthouse Fellowship Wetaskiwin	\$ 150,000.00		2	Wetaskiwin	1500	10	Online Mental Health Workshops. Provision of at least 3 counselling sessions for individuals requesting it. Online 12 step recovery meetings	The provision of weekly, free online mental health and addiction workshops and connection to/funding for various resources, counselling and treatment, as requested.
LOUD Art Society	\$ 20,000.00		2	Calgary	50-60	10-Aug	?	Peer-led recovery support for homeless teenagers/families
McMan Youth, Family and Community Services Association	\$ 64,822.00		2	Calgary	190	?	-Strengthening parental/caregiver capacity -Strengthening youth mental health and wellness -Strengthening adult (parent/caregiver) mental health and wellness -Strengthening peer connection for both youth and adults (caregivers)	funding for mental health and wellness groups and individual coaching for youth and parents/ caregivers.
McMan Youth, Family and Community Services Association	\$ 65,675.00		2	Innisfail	1000	?	?	Support services such as telephone mentorship video counseling and supported navigation of other services. In home support services provided in future.
Medicine Hat Family Service	\$ 76,180.00		2	Medicine Hat	630+	45-55	Enable warm handover referrals to Medicine Hat Family Service for COVID-19 related family coping issues, enable wellness checks for families through additional staffing a Big Brothers/ Big Sisters with phone interview training and Basic Emotional First Aid Training (Mental Health and Wellness Connection) to volunteers reaching out to Little Brothers and Little Sisters.	Mentorship, training, counselling services for youth.
Napi Friendship Association	\$ 150,000.00		2	Pincher Creek	803-903	50+	one on one supports and virtual supports.	Wellness and mental health supports for Indigenous individuals and families
New Hope Christian Centre of Lethbridge	\$ 1,200.00		2	Lethbridge	30-40	4 Volunteers	Virtual resources, workbooks, access to facilitator personnel for reference and encouragement throughout the support sessions. This results in peer led recovery and support, facilitated self-help and adversity based growth skills and tools for the participants	Grief and divorce support group in a peer setting. Program offers faith based information and can be live or virtual.
Newell Christian Counselling Society (Life talk Counselling Services)	\$ 5,000.00		2	Brooks	90 sessions	3	?	Counselling services provided in Brooks and County of Nowell, to address mental, emotional, relational difficulties which have been compromised due to COVID-19
North Rocky View Community Links Society	\$ 200,000.00		2	Airdrie	500	75 approximately	1. Support Groups for Seniors at Community Links 2. Respite Services for Seniors 3. Counselling Services for Seniors 4. Access to Technology/Virtual Care through Airdrie Public Library Partnership 5. Phone supports provided by Seniors Services Staff at Community Links 6. Wrap-Around and Referral Services for Seniors provided by Community Links to our partners 7. Mental Health First Aid Training and Heart Math Training	Supports for Seniors including Friendly Visiting, Senior Transportation, Senior Respite, Counselling, and advocacy.
Northeast Addiction and Mental Health Centre for Holistic Recovery	\$ 300,000.00		2	Calgary	750	5	Detox program Peer-led groups Facilitated groups Facilitated workshops	Home Based Detox Support

Our House (Edmonton) Ltd. (Our House Addiction Recovery Centre)	\$ 200,000.00		2	Edmonton	200+	6	More streamline support from the time a potential client reaches out, to after they have completed treatment. This means that we will be able to assist the client in navigating mental health and addiction services. This project will improve service navigation as it will keep people out of the "system" in terms of hospital visits, detox and short-term treatment. Our outreach coordinators will provide the support necessary to keep clients healthy in the community. They will also be able to assist a client through the process if detox or treatment are needed. This is something that we have seen a need for, for a very long time. Outreach Coordinators will be able to track clients in the community, and keep the clients connected to our center and other supports. We will be better able to track statistics of those that have moved back into the community and make improvements and changes based on that feedback.	Hiring 4 outreach workers to assist clients. Hiring of staff for Addiction house to better support clients during Covid-19
Prescription to Get Active NPC	\$ 200,000.00		2	Calgary	2000	2210-3220	1) Virtual prescriptions specific for physical activity. During this pandemic period, healthcare providers are not physically seeing as many patients as they were pre-COVID-19. A virtual prescription will be developed that is easy for the healthcare providers to administer and safe to send over the internet. 2) XTGA will implement their Activity Coaching model that utilizes qualified coaches from the International Coaching Federation (ICF) and accredited training institutes. In addition, participants will receive access to a remote engagement behavioral support app that is free to participants as an alternative to live coaching, or beyond the initial Activity Coaching sessions.	Virtual platform of physical activity resources.
Project Management Institute Northern Alberta Chapter Ltd.	\$ 6,500.00		2	Edmonton	160	3	Team members who are on the team of the participants of the program will benefit from a mindfulness trained leader. Anticipating around 1000 Albertans (assuming each project manager will be managing about 5 team members)	Customized program for Project Management Institute Northern Alberta Center (PMINAC) - Project Management Institute globe members
Residents in Recovery Society	\$ 20,305.00		2	Lloydminster	up to 1000	4	Virtual peer support, facilitated psychosocial education, potential crisis intervention point, opportunity to refer participants to other agencies.	Customized program for Project Management Institute Northern Alberta Center (PMINAC) - Project Management Institute globe members
Rimbey Neighborhood Place Society	\$ 51,520.00		2	Rimby	22660	2	In addition to existing information, referral and navigation support services, key partnerships will be formed to provide social opportunities for individuals, filling gaps that exist in the community, i.e. adult personal enrichment programs.	Information on available services for community members
SAFFRON Centre Ltd.	\$ 47,773.00		2	Edmonton	135	9	COVID-related Emotional Supports, Trauma Coaching Virtual Sessions, Emotional Regulation Work, Basic Life and Coping Strategies, Pre-Processing Work for Trauma.	Hiring two resiliency support workers to work with Individuals impacted by sexual violence
Saints Football Association	\$ 7,750.89		2	Fort McMurray	100	15-35	New committees and support groups specifically geared towards the awareness and support of mental health within each youth sports organization going forward.	Support groups for youth involved in recreational and competitive sports
Senior Wellness Association Ltd.	\$ 750.00		2	Calgary	150	200	Outdoor or virtual performances, virtual sermons and educational presentations, as well as potential grocery drop offs and handmade cards.	Support and Care for Seniors during COVID-19 pandemic
Soaring Eagle Support Society (S E S S)	\$ 128,128.00		2	Whitecourt	30	20	Support Centre	Support, protection and education of marginalized and vulnerable individuals
Suicide Prevention Resource Centre	\$ 135,693.00	\$ 121,992.00	2	Grande Prairie	4000-6000	80	Psychological First Aid Crisis Response, Youth/Families, Peer to Peer, Suicide Loss Bereavement Support Group, Suicide Prevention Awareness public education.	Public and online presentations regarding suicide prevention. Programs also includes teaching psychological first aid First Aid, a weekly suicide loss bereavement group, and a psycho-educational program for youth with mental health challenges.
The Bridge CRC Church of Fort Saskatchewan (The Bridge Christian Reformed Church)	\$ 10,000.00		2	Fort Saskatchewan	25	4	Registered Psychologist for teaching evidence-based approaches for building resilience and processing any distress that may arise during the camp experience.	Support children to come to a camp and increase psychosocial supports
The Calgary Chinese Elderly Citizens' Association	\$ 28,090.00		2	Calgary	10-15 people	13	Information provision, benefit application, emotional support, food delivery and on line/phone programs.	The provision of mindfulness classes for seniors, staff and volunteers for self-care and reduction of stress in addition to the provision of one to one emotional support and counselling services in Mandarin/Cantonese, to be delivered by psychologists/social workers
The Calgary Jewish Academy	\$ 150,000.00		2	Calgary	500	3	One full-time professional plus two clinical psychologists contracted as needed	This project is to help students, staff and families cope with the enormous stresses and mental health challenges caused by the Covid-19 epidemic
The Calgary John Howard Society	\$ 107,814.00		2	Calgary	175		5 skill development groups to enhance coping skills, resiliency and to foster social connection	Occupational therapist
The Canadian Mental Health Association - Edmonton Region (Families Supporting Ad)	\$ 33,835.00		2	Edmonton	400	20+	Expanded information online regarding serious mental illness, navigating mental health and related services, providing online forums to help family members feel connected and improve coping skills, improvements to mental health care, and providing family members with tools to help their loved one accept and receive treatment for mental illness	Enable volunteer run agency providing supports to families supporting individuals with mental illness to transition more services online
The Canadian Mental Health Association, Alberta Division 1984	\$ 150,429.00		2	Edmonton	200-500	50+	Provision of resiliency training for first responders	Peer support services program for Central Alberta Recovery College
The CanLearn Society for Persons with Learning Difficulties	\$ 51,853.00		2	Calgary	70-90 families & 250-260 individuals	?	?	Mental health supports for clients with ADHD – provide community support resources, support groups, webinars
The Slave Lake Native Friendship Centre Society	\$ 79,184.00		2	Slave Lake	60-100	1 staff, 1 volunteer	?	Addition of Mental Health Worker to the Slave Lake Native Friendship Centre staffing complement to provide opportunities for clients to access culturally appropriate mental health care and supports.
The Uncle Mike Foundation - Healing & Restoration Mental Health and Addictions (R)	\$ 100,000.00		2	Calgary	?	?	?	Counselling from a Trauma informed Care approach to combat PTSD triggers.

The Western Canadian District of the Christian and Missionary Alliance (Calgary Chinese)	\$ 135,068.00		2	Calgary	350+	50	Stage I: Leadership training; Stage II: Community mental health awareness-raising workshops; Stage III: Mentorship program (Stage I: leadership, confidence-building, and debriefing skills, other skills such as mental health first-aid, basic counseling and interviewing skills, and other skills as identified as needed; Stage II: mental and spiritual health literacy, healthy coping strategies, and access to community resources)	Culturally-appropriate education and mental health services for Chinese individuals/families experiencing language barriers, including seniors; includes training of facilitators and mentors
The Western Canadian District of the Christian and Missionary Alliance (Foothills Alliance)	\$ 90,000.00		2	Calgary	350+	50+	Strengthening of community - peer networks and lessening of living in isolation and issues related to mental health and addiction, greater financial awareness and security, mentoring through crisis as new relationships are formed, strength based resourcing, leadership development.	Community mentorship hub offering programming including a financial literacy program, educational tutoring and support program, and a family peer support program.
Town of Millet Library Board	\$ 33,690.00		2	Millet	4770	3 staff 2 volunteers	Community Support-focus on children and family well-being	Support children's mental health during return to school through making program kits to replace the libraries typically programming impacted by COVID-19.
Town of St. Paul (Nathan Taylor, on behalf of St. Paul Men, Let's Talk)	\$ 19,000.00		2	St. Paul	15-20 per session	4-Mar	Free access to ongoing peer to peer support with professional advice and guidance. Connect participants	Hiring professional for men's mental health support group.
Vecova Centre for Disability Services and Research	\$ 80,315.00		2	Calgary	35	?	?	Assessment and counselling for individuals with disabilities to address their emotional well-being and help them deal with social isolation
Vismin Association of Edmonton	\$ 71,427.00		2	Edmonton	1000 Families	9 Staff	?	Counselling and support groups for Filipino Canadians in Edmonton
Volunteer Lethbridge Association	\$ 77,170.00		2	Lethbridge	400	221	<ul style="list-style-type: none"> Universal Mental Health issue prevention- any member of the community can initiate a 'match' relationship. The efficacy of community relationships is well evidenced, and any of our partners, some listed above, will be referral points. This may reduce reliance on our partner's programs. Selected Mental Health issue prevention- self identified members of the community who are feeling isolated/lonely/vulnerable or may be identified by a community/family member. Relationships built to avert vulnerability or crisis. Indicated Mental Health issue prevention- can be identified as above, or by the partners described such as a nurse or physician. This may be a hybrid approach between a mental health professional and a community 'match' relationship. Referrals to other required individual or family supports including elder abuse investigators, food banks, domestic violence supports, or can be as simple as a referral to a volunteer opportunity or community group for greater societal integration. Crisis Intervention: existing relationship with CMHA- those in crisis will be identified and referred to CMHA, or Emergency Services. <p>COVID-19 has exacerbated an already existing societal issue of social isolation and loneliness, and the resulting physical and mental health implications</p>	Providing wellness checks to isolated community members by pairing them with volunteer community members.
Wapski Mahikan Society (Alexander First Nation)	\$ 250,000.00	\$250,000	2	Morinville	All of Alexander First Nation	8	Capacity for mental health and clinical resources, and addictions, along with traditional elder supports and translation	Counselling, outreach services and other supports, as resources to cope with COVID-19
Young Women's Christian Association of Banff (YWCA Banff Young Women's Christian Association)	\$ 62,620.00		2	Banff	24,000	115	Provide virtual health messaging tailored to the communities' demographics, information regarding local resources, and immediate access to virtual resources and	Virtual supports/resources, while enhancing service accessibility for all residents in the response and recovery
(Family Christian Centre (Fort McMurray) (Legacy Counselling Centre c/o Family Christian Centre)	\$ 100,000.00		3	Fort McMurray	120-150	?	?	Individuals in Wood Buffalo region, mental health and addiction, professional counselling services for individuals, couples, and families who are faced with significant life issues due to the direct impact by Covid 19. Sessions offered are both online and virtual. Sessions could include Crisis Interventions, Play Therapy, EMDR, Relapse Prevention, CBT, Grief Therapy
AARC Adolescent Recovery Centre	\$ 475,000.00		3	Calgary	660	?	Online educational workshops Online resources such as educational articles and videos	Youth and young adults with addiction and their families; addiction and mental health; expanding Community Outreach program to facilitate delivery of outreach services and promote awareness of resources
Alberta Addiction Service Providers Association (AASP)	\$ 250,000.00		3	Calgary	2500	4+	To create a well-managed dependable and sustainable Recovery Coach Service	Albertans in recovery, Addiction, Applicant is a coalition of 30 Alberta agencies providing addiction services. Aventa is the fiscal agent for this project. The project is a recovery coaching program which will train and coordinate a network of volunteers in recovery who will be given the opportunity to volunteer through already existing organizational alumni lists. Once volunteers are trained they will engage with Albertans who are struggling with addiction and seeking recovery to help them access treatment and recovery supports.
Alberta Parenting for the Future Association	\$ 150,000.00		3	Stony Plain	4000	20	By creating one space for families to access we can provide a single point of entry to streamline the support individuals need while building capacity in children and youth, caregivers, and community.	Families/Adults; Mental Health and Addiction; proposal will bring services together in one space and will support trainings, support groups, psychological services, yoga workshops and AMH workshops
Alberta Sport Development Centre Southwest	\$ 100,000.00		3	Lethbridge	1700-3200	10-May	<p>Alberta Sport Development Centre SW will be able to broaden the ability to support athletes, coaches, and parents through education (e.g., sport science training), community support (e.g., athlete/coach training programs) and healthcare type services that promote human health (e.g., neurofeedback, mental health, brain health).</p> <p>By receiving training to deliver Mental Health Commission of Canada programs (e.g. The Working Mind Sport), neurofeedback devices (e.g., Thought Technology, Muse), and virtual reality devices (e.g., stress management, cognitive training) we will be able to continue to support the well-being/mental health of Albertans.</p>	Young athletes, coaches and parents; Social well-being and mental health; Educational programming and training (e.g. Mental Health First Aid)

Allies Community Resources Centre	\$ 150,000.00		3	Onoway	1500	N/A	Facilitate a safe environment in the community which has been absent due to substance abuse and gang activity	Paul First Nation community, youth; addiction and mental health; hiring a counselor/support staff to support community recovery, community safety initiative and providing psychosocial supports to youth
Al-Madinah Calgary Islamic Assembly	\$ 20,121.30		3	Calgary	67	15	Over 50 families benefits from the educational and counselling services provided to more than 67 individuals already and looking forward to continuing providing counselling. More than 20 house visits to families at their homes and provided them counselling and comforted them at this tough time. Will follow all Public Health Measures while visiting families in their homes.	Mosque members, mental health, faith based counselling for clients after morning prayer
Arabian Muslim Association	\$ 150,000.00	\$ 46,993.00	3	Edmonton	300 families	100 volunteers, 10 staff members	Various activities including in building personal strengths project. Project include a bereavement group drop in, funeral and urail debriefing, enhancing community understanding of the COVID pandemic, and developing the creating personal strengths initiative.	Creating personal strength through counselling services to families and seniors, engaging youth and women in support drop in groups.
Association for the Alberta Network of Immigrant Women	\$ 50,000.00	\$ 60,000.00	3	Calgary	48 individuals directly & 200-300 individuals indirectly	3 staff, 8 volunteers	High maintenance participants will be provided appropriate referrals	To provide an online mental health support group for immigrants that helps reduce isolation and increase stress management skills during the ongoing pandemic to increasing the well-being of recent.
Association of Central Alberta Youth for Christ (Grant 013065)	\$ 75,000.00		3	Maskwacis, Ponoka, Lacombe, Crestomere, Rimbey, Red Deer, Sylvan Lake	75-100	23	?	Front-line staff and youth, including Indigenous youth and young mothers; Mental health; Mental health training for frontline staff, and self care supports to youth and young mothers including mental health retreats, counselling and mentoring
Association of Communities Against Abuse	\$ 94,609.00		3	Stettler	200	10	<ul style="list-style-type: none"> -Crisis support and system navigation (2 part time staff in the southern half of the region) -Group counselling in 2 additional communities -Continued Crisis Counselling -A Psycho-Educational support group (online) for individuals on the counselling waitlist 	Will provide and enhance direct client services to ensure clients have access to the specialized and immediate support, through hiring 10 crisis/support counsellors to assist with domestic violence, mental health and addiction issues due to the isolation of covid-19.
Barrhead Alliance Church	\$ 100,000.00		3	Barrhead	170+	20+	<ul style="list-style-type: none"> •Bereavement & Grief Workshop •Resilience & Hope Workshop •Marriage Workshop 	Will hire a local registered psychologist who is knowledgeable in the cultural needs of the community and also hire a trained workshop facilitator to help manage and implement programs.
Bethany Care Foundation	\$ 175,000.00		3	Calgary	3,500	521	<ul style="list-style-type: none"> -Ready access to technology to connect independent, affordable housing tenants and supportive living residents with the outside world -A well-developed social network, mobilized to connect with seniors and combat loneliness and social isolation -An expanded volunteer base equipped with training to support seniors remotely 	Isolated seniors, mental health, update volunteer program build resilience and mental wellness through meaningful connection and activities during the pandemic.
Bigstone Health Commission	\$ 200,000.00		3	Wabasca	144	Unclear	<ul style="list-style-type: none"> •The Recovery Care Day Program is considered a pilot project for one year •The Bigstone Community Wellness programs will continue to support clients once the pilot had ended and based on the evaluation of the project. 	Outpatient/day treatment program for addiction and mental health supports in Bigstone Cree FN
Burden Bearers Counselling Centre	\$ 50,000.00		3	Drayton Valley	300	10	N/A	Drayton Valley and surrounding area, Mental Health, organization provides standard and faith based counselling services. Application is to provide subsidized mental health counselling. Funding is intended to reduce financial barriers for individuals attending counselling services.
Burden Bearers Counselling Society	\$ 200,000.00		3	Grande Prairie	6240	14/6	Subsidizing of clients who cannot pay full fees carried by the generous support of community.	Adults, funds provided for counsellors to provide help and counselling for up to 6,772 people allowing their social well-being, mental health, and addiction recovery needs to be met which have been compromised due to COVID-19
Calgary Between Friends Club	\$ 17,328.00		3	Calgary	577-593	140	The establishment of a virtual mindfulness program. Funding also supports staff training and capacity building such as peer support training.	Disabled Calgarians; mental health; will provide additional peer support group, mindfulness program and staff training to support client mental wellness
Calgary Immigrant Women's Association	\$ 426,700.00		3	Calgary	70	10 to 11	<ul style="list-style-type: none"> •Customized translated course curriculum that promotes mindfulness practices, English language learning and digital literacy •Virtual resources (video and audio recordings, mindfulness app) 	Mental Health supports for immigrant seniors; Learning strategies through digital and in-person sessions
Calgary Seniors' Resource Society	\$ 250,000.00	\$ 250,000.00	3	Calgary	1500+	1500+ volunteers, 15 staff	<ul style="list-style-type: none"> -Enhancing mobilization of volunteers to provide supports for vulnerable seniors in Calgary and surrounding communities. Examples of what the volunteers do include: providing rides to essential medical appointments including cancer treatments, helping with shopping for groceries and other needed items, friendly visits and phone calls, sending cheerful mail, delivering supplies for homebound seniors, support to keep seniors and their beloved companion animals together and healthy, plus so much more. It will also ignite and inspire other individuals to reach out and help others in their communities. -Working hand in hand with social workers when required to provide urgent and/or longer term supports 	Seniors mental health; Project will support hiring of social works to provide crisis care and ongoing supports to seniors in need, hiring of volunteer coordinator for 2000 volunteers
Canadian Addiction Counsellors Certification Federation (CACCF)	\$ 250,000.00		3	Rocky Mountain House		up to 50	Telemedicine	Albertans with a focus on first nations, addiction, organization certifies addiction counsellors. Project is proposing a one on one addiction counselling via video, phone, and message platforms for mental health and addictions towards Indigenous, Inuit and Metis communities. In addition, project includes a Peer Support Program will also work with Peer Albertans who require peer guidance and support during this difficult time. Therapeutic techniques, such as cognitive behavioral therapy, motivational interviewing, and group processing. An objective of the project is to use the virtual platform to better connect indigenous clients to counsellors who are trained and culturally understanding of serving indigenous clients.

Canadian Native Friendship Centre	\$ 75,000.00		3	Edmonton	40-50	?	"I am a Kind Man" and Youth Mental Health Supports. Current programs will adjust their focus to respond to the need for increased mental health and addictions supports	Individual and group supports for urban indigenous population with addiction and mental health needs, including specific programming for youth, LGBTQ2S+
Catholic Social Services	\$ 145,592.51		3	Edmonton	250 individuals or families, and 100 individuals	2	?	Support increased demand for family counselling services - will subsidize fees
Central Alberta Child Advocacy Centre Ltd.	\$ 150,000.00		3	Red Deer	3800, 4,200	15-20	Education- Build capacity on supporting mental health concerns in a remote capacity. Use educational activities to develop mental health awareness, wellbeing and coping skills directly or indirectly affected by COVID-19. Community Support- Build strong family and community connections to overcome impacts of COVID-19 as a community. Building resiliency to navigate difficult life experiences or hardship. Information- Enhance community knowledge on CAC services, mental health organizations and community resources in their communities Safety- Educate the community on recognizing signs of child abuse and how to report. This early intervention can reduce negative life outcomes for children and youth such as addictions, homelessness	Build online hub of resources for parents, children and educators with goal to prevent child abuse
Chipewyan Prairie First Nation	\$ 100,000.00	\$80,000	3	Chard	?	5 to 6	Increased usage of addiction treatment facilities, increase number of non-profit programs (i.e. AA meetings), return of traditional wellness practices etc.	Chipewyan Prairie First Nation, Community Addictions Awareness training workshops for community members
City of Leduc (City of Leduc Family and Community Support Services)	\$ 30,000.00		3	Leduc	125	?	?	City of Leduc, Mental, funding to increase capacity of subsidized short term counselling service available to low income families due to increase demand over past year and further exacerbation by Covid-related layoffs.
ECSSEN Career School	\$ 56,142.60	\$ 42,000.00	3	Calgary	2500 approx	80+	If needed, our hotline volunteers will refer callers to other community resources that can provide further support.	A hotline service for the Chinese population in Alberta that will provide listening and referral supports for those with mental health concerns (will be provided in native language).
Edmonton City Centre Church Corporation	\$ 75,000.00		3	Edmonton	96	5	<ul style="list-style-type: none"> • Provide a safe, trauma informed and low barrier support group and wellness program accessible to a diverse range of Edmontonians and where professionals can refer clients to. • Provide resources for virtual access to support group programs for participants who are limited in their access to technology. This may include lending out laptops from e4c's equipment inventory, or arranging for wifi access through mobile internet sticks if participants are not equipped with internet access. • Connection to community based services that support and promote mental health, recovery, mental 	Provide a safe, trauma informed, recovery oriented and low barrier support group and wellness program accessible to a diverse range of Edmontonians and where professionals can refer clients to
Ever Active Schools	\$ 82,237.00	\$50,000	3	Edmonton	5100 in year 1, 2720 in year 2	25	<p>Year 1 Youth leaders in 15 Alberta Indigenous school communities will create wellness initiatives to support the well-being of their communities. These initiatives can serve as blueprints for other communities across the province.</p> <p>Year 2 Mentorship by 15 school health champions of Year 1 schools for 8 new Year 2 school communities. Youth leaders in 8 Alberta Indigenous school communities will create wellness initiatives to support the well-being of their communities. These initiatives can serve as blueprints for other communities across the province.</p> <p>Students will be supported to present their own successes at provincial and national learning opportunities and conferences, and to contribute to magazine and other written communications. Ever Active Schools has robust communications platforms to share our achievements, including 4 websites, monthly online newsletters, printed magazines to every school in the province, several social media channels including the</p>	Hire two project coordinators to help provide/promote/plan wellness sessions that engages community developed principles and a focused connection to culture and the land.
Fishing Lake Metis Settlement	\$ 106,100.00		3	Sputinow	200	10	AA/NA meetings, Healing Garden, Men's/Women's groups, therapists, cultural ceremonies	To employ an individual to facilitate cultural specific programming to help improve mental health due to COVID-19.
Fort Mckay Metis Community Association	\$ 100,000.00		3	Fort Mackay	150	3 staff, 5-10 volunteers	A new position will be onboarded in the organization, and will introduce free workshops, courses, and other services	Registered Mental Health Nurse, First Nation direct access for mental health, addictions, indigenous healing
Frontier Camping Society	\$ 150,000.00		3	Nordegg	60	11 to 17	The adventure therapy program which, if successful as a pilot program, may be scaled to be provided year-round through grants and other funding models.	Youth; mental health; outdoor adventure program to building resiliency and coping skills with support of psychologist

Grande Prairie Palliative Care Society	\$ 175,000.00	\$ 30,912.00	3	Grande Prairie	536	50 volunteer, 5 staff	Program portions; digital technology training to 30 facilities. Mental health needs assessments/referrals (90 facility clients, 30 community, 300 family) participants. Training: Applied Suicide Intervention Skills Training (2 classes to total 20 people), Psychological First Aid (Basic, Crisis Response, Seniors) to volunteers, Facility staff, Families (6 online classes of 2.5 hrs). Crisis response/suicide intervention facilitations. Social Supports (family/caregivers) built for (4 classes x10 participants). 28 Facilities trained in virtual resources. Virtual resource network expanded to 35 facilities/ 15 support services Connection to isolated terminally ill seniors/families, Mental health needs assessments, referrals, potential interventions, resource connections, training for facilities and volunteers, in-person/phone/virtual contact with GPHPCS support team	Terminally ill seniors, mental health, mental health support, family connections, and mental health interventions
Growing Families Society for East Rural Counties	\$ 100,000.00		3	Strathmore	?	?	Mental Health Resource Navigation Phone Line. Project will develop asset mapping on resources available. Hard copies of asset mapping will be provided to professionals in rural communities. Resource handbooks will also be handed out to children and seniors.	Support groups (postpartum, parents of preschoolers, transition for emerging adults, and seniors connection) for delivery in person or virtual depending on the status of the Pandemic at that point in time.
Hinton Adult Learning Society	\$ 80,752.00		3	Hinton	75-100	3 staff, 10 volunteers, 2 elders	Facilitation Training for one staff in Heart Math – in order to train other providers to provide the service in multiple communities. Supports for parents/family and friends of those with addictions Mentorship group ex. Breakfast with the Boys for our dads group, possibly training one of the former members to lead the group. The ability to provide some of these services virtually will ensure all vulnerable people are able to attend.	Hinton Residents, Mental Health and Addiction, programs for addiction, grief, and family children resilience building, a heart math program, and a wellness groups based on medicine wheel,
Huatuo Institute Inc.	\$ 200,000.00		3	Calgary	4000	4 staff, 40 volunteers	Create a virtual Covid-19 mental health and addictions learning platform to support seniors/ single parents/ new immigrants/ people experiencing social barriers and reopen challenges Provide a Holistic approach to mental health and addiction issues Support Multi-cultural communities in Alberta	Programs for Alternative holistic medicine (e.g. acupuncture, diet therapy, self-massage, acupressure, Tai Chi, etc.)
Igbo Cultural Association of Edmonton	\$ 150,000.00		3	Edmonton	250	22 staff (but unclear), 15-30 volunteers	Community engagement 2. Community health and financial education support, 3. New Mother Support Program 4. Adult Skills Development training and retraining program 5. Elders support program 6. Elders online support program 7. Peer Support groups	Support programs for children, mothers, elders, and adults through on-line training and in-person to support mental well-being, Peer support groups, food delivery supports.
Immigrant Services Calgary Society	\$ 125,000.00		3	Calgary	200	10	20 (referrals and connections made for clients who are other needs due to impact from COVID-19)	Mental health supports for immigrant populations (in first language) in Southern Alberta
Kingdom Life Ministries Calgary	\$ 200,000.00		3	Calgary	2000	30	Location based sessions Virtual/online sessions	Residents of Calgary, mental health, stress and anxiety workshops, counselling for individuals and families, giving out basic essential items such as food and clothing
Lloydminster Interval Home Society	\$ 59,211.00		3	Lloydminster	7200 visits (unclear if unique individuals served).	5+	Adapting services to connect online with at risk and vulnerable youth who live in our community with mentors and support to increase mental health support and resiliency. This support has been provided in person to the youth attending the centre before the COVID-19 crisis and adapting and continuing this mentorship and support is crucial for the youth as they are more isolated and have fewer access to mental health support outside of their home.	Lloydminster Youth, Mental Health, hiring outreach worker to support youth mental health, and refer them to resources,

Maximize Services for Special Needs Society of Alberta	\$ 150,000.00		3	Cochrane	540	4 staff, 20 volunteers	Our team will provide specialized resources and communication tools regarding COVID-19 and mental wellness and resilience. The information regarding supports, rules, and best practice during the Covid-19 would be distributed in plain language using total communication techniques to ensure at risk populations are receiving information. We will work closely with organizations and their clients to implement these resources and provide a framework for sustainable and independent operation for the future (e.g., training/workshops). This will support frontline staff and families by ensuring communication is formal and appropriate for the needs of the individual. By empowering individuals to make choices based on understanding and knowledge with the products provided: 1. Survival in life-threatening health situations by better communication of needs. 2. Protect and promote psychosocial well-being and resilience. 3. Reduction in staff/caregiver burnout. 4. Reduction in power struggles between staff/community helpers and clientele. 5. Support vulnerable Albertans to maintain social distancing for their own protection and the protection of others. 6. Increased understanding of rights, rules and societal	Specialized training and resources for vulnerable Albertans experiencing mental health challenge, vulnerable adults with communication disorders and developmental disabilities
McMan Youth, Family and Community Services Association	\$ 125,000.00		3	Calgary	120	?	•Rapid mental health crisis intervention services for families of children/youth with mental health concerns that are escalating to crisis	A mental health outreach and connection facilitator to work with the mental health clinician to offer immediate short-term help to address mental health crisis situations for child/youth and their families.
Metis Nation of Alberta (Metis Nation of Alberta Association)	\$ 100,000.00		3	Edmonton	115,000+ self identified metis Albertans, including 43000+ registered MNA citizens	MNA staff to facilitate the gathering of stories. (six minimum – one per MNA Region) •Six external community facilitators (minimum) •Community volunteers (12 – two from each MNA Region).	•Book and online film resources; Community and cultural connections to support Métis-specific mental wellbeing while adhering to COVID-19 public health measures.	Metis Albertans; addiction and mental health; Project titled "Stories of Hope" promotes the mental wellness and addictions recovery, through a peer-based storytelling and online film project, Project will provide Metis Albertans access to stories of resilience of Metis individuals and groups in films and books. Majority of budget will be the production of an original film. It is not clear how the books will be distributed, presumably online.
Millet Little People's Indoor Play Society	\$ 98,980.00		3	Millet	30-50 individuals directly, 70-100 households via organized seminars	10 to 12	A physical office location with consistent office hours for residents to obtain information regarding the available mental health supports in the region and how they can be accessed safely during covid-19 barriers Collaborative support with the Town of Millet Mayor and council Collaborative support with other organizations who may be impacted in service delivery such as the Millet Library, Museum etc.	Clinical counselling services, mental health supports to community members who do not have access to counselling through employer benefits.
Nechi Institute: Centre of Indigenous Learning	\$ 150,000.00		3	St. Albert	100	15 to 20	Community leaders, schools, clinics, health centers, treatment centers can hire Nechi Mental Health Art Therapists to meet the specific needs of their students, patients and clients and communities.	Indigenous residents; Metis Settlement; Mental Health; provide virtual training/learning supports.
Nepalese Community Society of Calgary (NCSC)	\$ 120,000.00		3	Calgary	1400	90	Digital resources for awareness and mitigating social isolation; meditation session, health education, stories collection, COVID-19 related awareness sessions.	Mental Health digital networking of activities like cultural events, storytelling, meditation, sports to Nepalese seniors, unemployed youth and adults, temporary foreign workers.
Newland Senior Service Centre	\$ 30,000.00		3	Calgary	200+	30	N/A	Seniors, Addiction, Peer led recovery and support group
Nistawoyou Association Friendship Centre	\$ 100,000.00		3	Fort McMurray	100	4	Providing a safe, accepting, and welcoming environment for individuals to focus on their health with the help of professionals.	Indigenous communities; addictions and mental health; To hire a mental health support worker who will provide mental health and addiction recovery supports.
North of McKnight Communities Society	\$ 100,000.00	\$20,544.00	3	Calgary	60-90	8	1. Provide meeting and socializing opportunities remotely o zoom etc. 2. Provide remote supportive counselling and workshops on mental health and wellness.	Seniors from visible minority communities; mental health; hiring a project lead and counselor to facilitate various programs such as supportive counseling, peer support groups, physical fitness, language support, social media support
Northwestern China Community Association of Alberta (Xibei Chinese Association)	\$ 30,000.00		3	Calgary	160	2 part time staff, 1 part time treasure and 60 volunteers	N/A	COVID-19 infected patients, Mental Health, Moxibustion acupuncture therapy for patients who currently have COVID-19
Ogden House Senior Citizens Club	\$ 50,000.00		3	Calgary	500,000	25	Support with transportation, shopping, phone calls, providing professional help and connect with a right source. Organize mental and addiction support group in our Center. Create educational and supporting programs like Psychologist, Family Counsellor, First Aid.	To provide a live YouTube channel and podcast that can be accessible anytime/anywhere tailored to mental health of seniors during isolation/pandemic.
Our Collective Journey	\$ 100,000.00		3	Medicine Hat	6500	currently have 3 part time volunteers. We hope funding will support 1 full time position and 2 part time staff to expand our volunteer base.	With the support of funding we would be able to staff our Program with appropriate lived experience professionals to literally walk with the clients and assist in system navigation and ultimately all the way to "Recovery".	Individuals in Medicine Hat, Mental Health and Addiction, Organization connects individuals suffering in isolation from either mental health or addiction issues. Project is to develop a network of people with lived experience to provide support and system navigation. Goal is to help people navigate system and get treatment. Project also includes outreach and peer support.

Outloud Foundation for LGBTQ Community Supports and Services	\$ 25,000.00		3	St. Albert	130	9	In person discussions for youth to cultivate peer centred friendships	Increasing ability to use social media and online contact in LGBTQ2S youth in isolation.
Pastew Place Detox Centre Society	\$ 150,000.00		3	Fort McMurray	100-150	6	2 Pre Treatment beds	Individuals with addiction, addiction, Pre treatment program for individuals before entering addiction treatment
Peace Regional Outreach Student and Daycare Support Society	\$ 75,000.00		3	Peace River	75-100 high risk youth and their families: up to 200 individuals/families indirectly	30	N/A	Youth Support Program that will offer individual (direct counselling and navigation support), targeted and universal programming for high risk youth.
Pee Kiw Kwe Tan" Let's Talk" Society	\$ 150,000.00		3	Wabasca	300-500	5 or more	Food bank, services and travelling cost	Project serves rural areas with large indigenous population, Mental Health and Addiction, Mental health/addiction awareness workshops/talks in schools and communities, and providing mental health and addiction counselling in these communities (Calling Lake, Chipewyan lake, Sandy Lake, Wabasca-Desmarais, Little Buffalo, Codette Lake, Loon Lake, Red Earth Creek, Woodland Cree Nation reserve 228 and Trout-Peerless Lake)
Philippine Business Society of Alberta	\$ 50,000.00		3	Edmonton	300-600	15 to 30	For Seniors and youth, assistance and providing health and wellness programs For business, assistance in navigating the current landscape of Covid	Mental health and financial supports for Filipino individuals in the Calgary area (including those who work at the Cargill plant); psycho-social supports for Filipino seniors in Edmonton and area, and support for Filipino business owner's ability to respond to challenges brought on by the pandemic.
Prairie Sky Equine Assisted Therapy Association	\$ 75,000.00		3	Calgary	48	3 Staff and 1-2 Volunteer horse handler	Direct access to a psychologist Direct access to peer support networks Direct emotional support through equine partner	First responders and Military, Mental Health, equine assisted therapy PTSD program
Pregnancy, Infant & Child Loss Support Centre	\$ 73,921.90		3	Calgary	2000	25 Volunteer/0.6 Staff FTE	Peer Facilitators will promote empowerment as they support families as they navigate the journey of pregnancy and infant loss during the COVID-19 pandemic. The individuals they support will experience posttraumatic growth through a safe and accessible environment. We anticipate seeing an increase in self-efficacy and self-management from individuals who learn how to ask for what they need and are taught healthy coping skills/tools to manage mental health challenges surrounding grief and loss. Our peer led remote bereavement support will improve social inclusion and engagement in a time of deep isolation and uncertainty.	Albertans experiencing bereavement due to pregnancy and infant loss; mental health; increase access to peer lead bereavement support groups, including training for facilitators
Red Deer Family Service Bureau	\$ 20,000.00		3	Red Deer	150-200	N/A	Additional time allocated for wellness and mental health support to clients regular visit	Seniors, Mental Health, home support program for seniors for assistance with daily tasks and socialization
Residents in Recovery Society	\$ 40,900.00		3	Lloydminster	100+	N/A	1. Navigational support for individuals and their loved ones. 2. Support for individuals seeking harm reduction such as naloxone, supplies and Virtual Opioid Dependency Program 3. Support for individuals seeking abstinence including detox arrangements and transportation, community referrals, day programming, and pre and post-treatment sober living. 4. Immediate access to day programming 5. Peer led addiction recovery groups 6. Clinical Gender-based recovery groups to cover Stephanie Covington's Helping Men/Women Recover curriculum. 7. Non-clinical Gender-based recovery groups to cover topics such as Anger management, Emotional Awareness and Regulation, Social Activities, and Relationships. 8. Facilitated 12-Step based recovery working groups	Addiction treatment to offer more capacity during the pandemic.
Rocky Native Friendship Centre Society (Asokewin Friendship Centre Society)	\$ 198,970.00		3	Rocky Mountain House	1400	2	Emotional Support groups, Physical fitness Groups, Spiritual Reflection Groups, Psychotherapy Counselling, Addictions counselling, Wellness kits. Personal Development Facilitation Groups, Crisis Intervention Prevention Facilitation Seminars, Parenting Strategies	Central Albertans, Mental Health, Project is for a Mental Health Community Wellness Program (MHCWP) for Community members impacted by the pandemic through counselling and eco-therapy. Application does not explain what eco therapy entails. Additional supports include Emotional Support Groups, Physical Fitness Groups, Spiritual Reflection Groups, Psychotherapy Counselling, Addictions Counselling Services, Wellness Kits. Personal Development Facilitation Groups, Crisis Intervention Prevention Facilitation Seminars, Parenting Strategies. Operational elements of program are unclear.
Saffron Centre Ltd.	\$ 54,290.00		3	Sherwood Park				Survivors of sexual violence, Mental health, psycho-educational group therapy for clients whom have completed the organization's counselling program
Sagitawa Friendship Society	\$ 70,000.00		3	Peace River	200	10	N/A	Provide facilitated weekly support groups by staff geared towards youth. Support would be done by medicine wheel teachings, sharing circles and traditional teachings. Project would include coping skills workshops to assist mental health during the pandemic.
Society for Treatment of Autism Calgary Region (Society for Treatment of Autism (STA))	\$ 150,000.00		3	Calgary	65	N/A	N/A	Autistic people in all of Alberta, mental health, proposed project seeks to provide accessible group and individual counselling as well as support groups for autistic people across the lifespan. Individual and group counselling services will be available to clients with an aim to expand on group offerings and further support autistic people's psychosocial needs related to the COVID-19 pandemic.

Spirit North	\$ 150,000.00		3	Canmore	5000+	15 staff members, 9 boards members, 50-75 volunteers	Land-based sport and recreation programs that promote and support social connection and healing activities, while building whole population mental health, wellness, and resilience. Mental health community support services in the form of a comprehensive mental health framework, developed by mental health professionals, used to train, and equip Spirit North coaches and leaders with the skills and tools necessary to effectively deliver our adapted mental health-oriented programs. Public spaces for enjoying nature, getting active, recreating, spending time with family, a place for personal reflection in the form of trail building and maintenance. Arts and culture by way of incorporating unique traditional customs of each community we serve into our programming. Access to information as it relates to additional mental health support systems.	Indigenous youth; recreation; providing outdoor sport and play programming for Indigenous communities
Stop Abuse in Families (SAIF) Society	\$ 24,110.00		3	St. Albert	25-30	2 to 3	Counselling in rural sites (video/tele counselling) specific to domestic violence supports and resources.	Provide counselling and mental health supports for those in abusive relationships who choose to stay (in person intakes, videoconferencing follow ups).
Strathcona County	\$ 150,000.00		3	Sherwood Park	175-225	N/A	Sessions and activities will be developed to support promote and support healthy habits for residents during COVID-19. Specifically, these will focus on healthy habits around wellness, resiliency, and coping strategies.	Increase clinical resources at walk-in clinic (navigation supports and counselling) resources virtual and in-person
Streets Alive Family Support Association	\$ 100,000.00		3	Lethbridge	70 counselling sessions per month over a period of 12 months	N/A	N/A	Homeless and high risk individuals, mental health & addiction, Counselling combined with activities to engage individuals.
The Alberta Conference of the Seventh-day Adventist Church (The Alberta Conference)	\$ 75,000.00		3	Lacombe	10042	11	1. Individual and small group counselling 2. Skills growth support groups 3. Grief support groups and training 4. Peer leader training and support 5. Peer led recovery and support 6. Small and large group education and training programs 7. Development of virtual community and provincial resource network 8. Short and long term coping strategy programs 9. Professional development opportunities for school and church staff, and community members	Seventh-day Adventist, Mental Health, the school district will hire a mental health professional to support students and their families. The professional individual and group counseling for students and school staff, as well as professional development opportunities for school staff. The mental health professional will also train and support local peer-leaders for recovery support programs, provide short and long-term coping strategy programs, and will create virtual community and provincial resource networks.
The Calgary Young Men's Christian Association (YMCA Calgary)	\$ 136,331.76		3	Calgary	240	5 to 7	What staff and program participants learn through these programs will be knowledge and strategies they will take out to the greater community to support their peers, friends and neighbors	Youth and young adults, Mental Health, Ymind mental health program for early intervention for mental health support, conducted through zoom. Youth program supports youth experiencing symptoms of anxiety to learn and practice healthy coping strategies to better manage stress and anxiety. The young adult program provides psychoeducational support groups for young adults who experience anxiety. Participants will be recruited through involvement with YMCA Calgary and CMHA Calgary and through other youth and young adult serving charities and non-profits, with a focus on supporting vulnerable individuals such as Indigenous and new Canadians
The Deen Strong Foundation	\$ 150,000.00		3	Calgary	138000	150	1. Mentorship and educational programs 2. Free webinars 3. Matching services to support clients in finding the right type of helpers 4. External resource referrals	Online platform to increase reach to Albertans unable to access physical location Platform will connect clients with counselling and mentoring professionals who meet unique cultural, geographic and linguistic needs of these groups at accessible rates, including sliding scale. Free Mental Health webinars. Mentorship and Educational programs.
The Impact Society for Children & Families in Turmoil	\$ 200,000.00		3	Calgary	2000	40	School and community based programs which support the mental health of Albertan youth.	Vulnerable Youth, Mental Health, proprietary "Heroes" program in which youth learn to recognize their strengths and foster resilience
The Inner Man Project Foundation	\$ 50,000.00		3	Medicine Hat	15000-20000	13/30	Intentions of expanding peer sessions throughout the province of Alberta. In addition, would like to exercise personal development program across the province.	Men, Mental Health, Male self development initiatives and workshops
The Tri Terminator Foundation (Terminator Foundation)	\$ 150,000.00		3	Calgary	75	15	Family supports/Community supports/School supports/Online virtual support/Training and coaching	Youth and families; addiction and mental health (recovery-oriented); Will provide programs that offer protection and promotion of physical and psychosocial well-being and resilience to aid people in recovery from COVID-19. ; Continuum of care model that incorporates physical exercise in sport of triathlon training, personal coaching, recovery and mental wellness support, peer support and community and family engagement.
The Veteran Hunters Canada Ltd.	\$ 50,000.00		3	Cochrane	50	11	Financially engage additional Alberta Outfitters and Guides, thus not only supporting Veterans and First Responders but also supporting Alberta businesses hard hit by COVID-19	Peer support program for veterans and First Responders' psychosocial well-being compromised due to PTSD
The Western Canadian District of the Christian and Missionary Alliance (Cochrane Alliance)	\$ 100,020.00		3	Cochrane	300-1000	40-60	N/A	Individuals, in Cochrane and surrounding area, mental health, church organization has an increased demand for programming due to COVID-19. Services include Peer/Mentor supports; mental health supports; Counselling; Seniors; children; youth; training for mental health; domestic violence; child development. The budget primarily is to hire a project lead to run the services as well as a pastoral care consultant.
The Western Canadian District of the Christian and Missionary Alliance (Foothills Alliance)	\$ 62,000.00		3	Calgary	200+	50+	Referrals, external resourcing, ongoing mentorship/sponsor support for individuals who have gone through the program	Individuals in recovery, addiction, Christ centered 12 week, 12 step recovery program held in person or virtually. Each week focusing on a different step. Organization will 4-6 groups, capped at 50 for each group. throughout 2021. The program titled celebrate has been running successful for 29 years.
The Western Canadian District of the Christian and Missionary Alliance (Fort City Church)	\$ 75,346.00		3	Fort McMurray	300+	3	1. Safe and accessible counselling 2. Capacity building and emotional support services	Vulnerable adults in the Regional Municipality of Wood Buffalo; addiction and mental health; safe and accessible counselling, capacity building, and emotional support services.

The Western Canadian District of the Christian and Missionary Alliance (Heartland All	\$ 150,000.00		3	Sherwood Park	1800+	250	Group curriculum	Individuals in Sherwood Park, Strathcona County and the City of Edmonton, Mental Health, Support development and operation of community groups lead by volunteers; groups are in person and online. Groups include learning with range of topics. Group leaders trained to identify needs within group and rally members to support one another (e.g. shopping, food prep, transportation, child care, etc.).
The Western Canadian District of the Christian and Missionary Alliance (Southview All	\$ 98,616.96		3	Calgary	250+	25+	Community strengthening through peer networks and professional help that lessens the impact of isolation and mental health degradation. Ability for those in financial crisis to have a better understanding of basic family financial principles and the assistance programs that are available to assist them Peer mentorship education and facilitation to equip and enable people to help each other in community well past this program.	Church members and individuals in surrounding communities whose well-being has been compromised by the pandemic; mental health; to provide supports for mental health, financial literacy, educational and tutoring for students and family/peer support
To Serve and Connect Society of Canada	\$ 76,003.00		3	Camrose	100	20	1. A community Network Platform that will engage and support all individuals with thin the region 2. A pocket size information package about all resources and services available within Central Alberta for mental health issues.	Rural First Responders, Mental Health and Addiction, workshops, online community network platform, and information package to support rural first responders.
Town of Vegreville	\$ 82,500.00		3	Vegreville	250+	N/A	N/A	Town residents, Mental Health, free phone counselling sessions.
Two Hills Adult Learning Council	\$ 88,997.00		3	Two Hills	Information will be disseminated to 5600 residents within the County of Two Hills. Approximately 200 seniors. 300 Low-German Mennonite Families	30	Mental health Video Series production - 12 videos in English and 12 in low German 5 people trained and certified in Heart Math and/or PREP and available to the public	Wellness Project will engage individuals, families and communities (including a large Mennonite community in the area) and will provide a library of local mental health and addiction services and support groups, online and in person resiliency workshops, training and mentorship for local organizations, creation of mental health tips for a video series, and contact with seniors who are living in remote areas.
Urban Society for Aboriginal Youth	\$ 61,250.00		3	Calgary	100	4	N/A	Indigenous; addiction and mental health; To create 100 'coping kits' that will primarily focus on an indigenized journal. The journal will have activities to encourage individuals to participate in activities that focus on holistic wellbeing. The kits will include items they need to achieve these activities.
Volunteer Lethbridge Association	\$ 110,400.00		3	Lethbridge	200 matches; 400 individuals	200 volunteers 12 staff members 5 CMHA employees 3 RDN employees	1. Universal Mental Health issue Prevention 2. Selected Mental Health issue Prevention 3. Indicated Mental Health issue Prevention 4. Crisis Intervention	To continue funding towards Volunteer Lethbridge's Keep in Touch program which will provide telephone wellness check-ins by a volunteer (1-2 times per week) to a member of the community that has been identified, or self-identified as being lonely or isolated due to the pandemic.
Wellspring Edmonton	\$ 100,000.00		3	Edmonton	3000	30+	Pilot projects on Zoom Mindful Self Compassion, Mindfulness Based Stress Reduction, Mindful Living, Mindful Photography The learning Circle: This new initiative will involve peer support and facilitation to new communities in Edmonton and Northern Alberta	Edmontonians, mental health mindfulness based programs for mental health.
Wood's Homes	\$ 90,961.00		3	Calgary	1700	N/A	N/A	To increase capacity and support to children, youth and families with mental health needs, including complex needs
Youth Empowerment and Skills Centre – Yes Centre	\$ 24,950.00		3	Calgary	100-150	12	A youth supports that check on wellbeing of families A Food hamper support every 2 weeks to provide to families who are affected by the COVID-19	collaborating with non-profits serving Calgary's at risk-youth, community and vulnerable population to provide a specially designed supports program incorporating components of art and mindfulness, bereavement coping support and peer support programs for youth empowerment activities for youths, and families affected by loss of loved ones and friends
Youth for Christ Association of Calgary	\$ 103,220.00		3	Calgary	676	50	To encourage community awareness and community support. To provide education to support groups, supportive community centres and families	Mental health supports for youth; Suicide Prevention, Anxiety Management, Adversity-Based Growth Skills and Tools, Support for Change and Loss, Fear, Depression, Loneliness During Isolation and Crisis and Trauma Support.
Total	\$ 24,865,779.27	\$ 1,708,689.50						
Absolute Total - 230 Grants	\$ 26,574,468.77							

**The Ministry of Health's Written Responses to Outstanding Questions from the
Legislative Assembly Office Researcher's Report**

Question:

The Committee may wish to inquire about how the Ministry accounts for the anomalous COVID-19 pandemic year in its fiscal planning.

Has the Ministry undertaken a thorough analysis of the medium- to longer-term financial implications of reduced expenditures in many areas of its budget? If so, what were the results?

Will reduced spending in some areas result in an increase in spending in other budget lines due to delayed access to health services?

Answer:

With respect to the 2020/2021 and 2021/2022 fiscal years:

- AHS created unique accounts in its general ledger to track incremental COVID costs that are incurred. COVID cost reports are prepared monthly and shared with Alberta Health. Forecasts for annual COVID costs are also prepared and shared with Alberta Health on a quarterly basis or more frequently as needed.
- Forecasts provided to Alberta Health also identify areas where costs have decreased due to COVID (e.g., emergency department visits).

With respect to 2022/2023 and beyond:

- Some patients have avoided seeking healthcare services and this is expected to have an overall negative health impact, particularly for people with some chronic health conditions.
- At this time, it is not known how many Albertans did not receive the care they needed. Initial service gap estimates for services delivered by AHS are underway.
- The impacts of the pandemic on these patients are expected to be far reaching over a span of several years. Work is underway to estimate future service requirements, mitigation strategies, additional costs and performance metrics.
- Focus areas are:
 - Patients with post-COVID conditions ("long COVID")
 - Backlogs in clinical services such as surgeries, cancer diagnoses and gastro-intestinal endoscopies
 - Areas where demand growth is expected to accelerate due to the pandemic (for example, diabetes, addictions and mental health)
- Initiatives, implementation plans and cost estimates for 2022/2023 and beyond are being considered as part of the government's Budget 2022 planning process.
- Department COVID-19 Fiscal Planning:

- The department's Financial Planning Branch updates COVID-19 projections on a daily basis based on information provided by program areas, news releases, and presentations to Cabinet, Treasury Board, and the Priorities Implementation Cabinet Committee.
- The majority of cost projections come from Alberta Health Services. These projections include costs for:
 - Testing/Assessment Centres,
 - Assistance to Continuing Care providers,
 - Vaccine Deployment costs,
 - Contact Tracing / Case Notification, and
 - Acute Care costs (ICU and hospitalizations).
- Other costs tracked by the Financial Planning Branch include:
 - Vaccine Deployment costs administered by Pharmacists and Physicians,
 - Department Contracts,
 - The Alberta Central Booking System,
 - Communication/Advertising costs, and
 - Emergency Operations Centre costs.
- COVID-19 cost projections are included in the ministry's Quarterly Fiscal Updates to TB as well in the Ministry's Budget submissions in accordance with the Government's *Fiscal Planning and Transparency Act*.
- How the ministry accounts for COVID-19 expenses:
 - COVID-19 pandemic response costs represent incremental COVID-19 expenses.
 - Costs incurred that do not result in an incremental expense are treated as a regular operating cost and applied against the ministry's normal operating budget.
 - As an example, if an employee goes to work in the Emergency Operations Centre and their base position is not backfilled, there would be no incremental cost incurred, and therefore no COVID cost.
 - However, if the base position was backfilled, the cost would be coded as a COVID-19 response cost.
 - This is consistent with how other Disaster Recovery Program costs are recorded in the Government of Alberta.
 - It is also consistent with Government of Canada Disaster Financial Assistance Arrangements (DFAA) guidelines.

Question:

One of the Ministry's stated outcomes is to provide Albertans with a "safe, high quality health system that is sustainable into the future and provides the best care for each tax dollar spent."

Can the Ministry meet this outcome considering the COVID-19 pandemic challenges and pressures on health system? What lessons has the Ministry learned during the past fiscal year? How has the Ministry applied those lessons?

Answer:

- Despite the challenges and pressures on the health system in 2020-2021 due to the pandemic, the ministry made progress towards achieving Outcome 1. Key initiatives undertaken in 2020-2021 included expansion of virtual care options and moving forward with the Alberta Surgical Initiative, which is the government's plan to ensure Albertans receive their required surgeries within clinically recommended timelines.
 - The initiative will strengthen the entire surgical system, from the time patients seek advice from their family physician, to when they are referred to a specialist, and through their surgery and rehabilitation.
- The government also made progress towards digital modernization of the health system – reducing the need for paper records, as well as expanding the functionality of the MyHealth Records portal so that Albertans can access more of their health information online.
- The province engaged Albertans in reviewing a number of aspects of Alberta's health system to ensure Alberta's health care system is achieving the best care for each tax dollar spent.
 - Key areas of the continuing care review included quality of care, quality of life, resident choice, navigation and information; and workforce.
 - The Health Quality Council of Alberta undertook an independent review of the processes currently available for Albertans to voice their complaints or concerns. The Department of Health is engaged with the HQCA on next steps to develop and implement improved processes. Work is currently underway with First Nations and Métis health leaders to gather information on how the current patient complaint and concern process can be improved to build Indigenous patient trust in Alberta's health care system.
- The pandemic has changed the way Albertans interact with the health system. The ministry learned the importance of progressing virtual options to assist Albertans in accessing the care and health information they need from the convenience of their homes, particularly in response to the increased demand for mental health and addiction services.
- The pandemic has underscored the importance of engaging diverse perspectives, including patients, families, communities, health professionals, and business operators to improve Alberta's health system.
- In April 2020, government committed \$53.4 million for increased online, phone and in-person mental health and addiction recovery supports to make it easier for Albertans to access services from anywhere in Alberta during and after the COVID-19 pandemic.

- This included \$21.4 million to improve access to phone and online supports with existing helplines, such as the Addiction Helpline and the Mental Health Helpline; \$2.6 million to expand individual and group treatment to address family violence services for Indigenous, rural, and remote communities; \$4.2 million to expand the addiction and mental health support available through Primary Care Networks; and \$25 million for a new community grant program, which provided funding for 230 community projects, including projects for Indigenous communities, seniors, youth, and cultural groups who are negatively impacted by the pandemic.
- The report arising from the review of facility-based continuing care, home care, palliative/end-of-life care, and dementia care was released in May 2021. Some of the 42 recommendations were acted on immediately.

Question:

The Committee may wish to inquire about the implications of the decline in physician compensation. What is it due to? Can the Ministry disaggregate the amount of savings accrued from fewer patient visits and from the implementation of the new physician funding framework?

The Ministry has reported changes to the physician compensation model. These are not explained in the annual report. How many of the changes to physician compensation were implemented and can the Ministry provide the Committee with details? Did the Ministry do a cost-benefit analysis on these proposed reductions while maintaining quality of care? If so, what were the findings?

Answer:

- The decrease in physician remuneration in 2020-2021 was driven primarily by a decrease in patient visits to family physicians as well as a decrease in surgical volumes due to the impacts of the pandemic.
 - This decrease in service volumes primarily affected physician remuneration through fee for service, which formed the majority of the budget surplus.
- Disentangling the savings attributed to the physician funding framework and the pandemic is challenging. Savings estimates are based on prior year (2019-2020) service volumes, which did not follow trending during the pandemic year.
- Seven of the eleven initiatives under the new physician funding framework have been implemented, freeing up space in the physician services budget for volume growth.
- Three initiatives have been delayed in order to allow additional time to mitigate unintended consequences: clinical stipends provided by AHS, the overhead policy, and the standardization of rates for non-invasive diagnostic tests in Alberta Health Services facilities.
- One initiative – complex modifiers – was rescinded when it was determined there would be a larger impact on family medicine.

- The Ministry performed a detailed analysis of the initiatives to determine the impact on physician services and quality of care for patients. Specifically:
 - The delisting of the comprehensive annual care plan (estimated \$44 million annual savings) decision was based on a study from the University of Alberta, which concluded no material impact on health quality of chronic disease patients.
 - The daily cap initiative (estimated \$26 million in annual savings) intends to limit the number of patients a physician can see in community clinics. This initiative prevents physician burnout and allows more time for patients seen in a day. That said, in order to ensure patient access, certain services (e.g. virtual care) and settings (e.g. remote underserved areas) of the province were exempted.
 - The remaining initiatives focused on appropriateness and compliance with the rules of the Alberta Health Care Insurance Plan. These include:
 - Delisting Seniors' Driver Medical Exam (estimated savings \$4 million). Under the rules of the Alberta Health Care Insurance Plan, coverage is only provided for medically necessary services. Fees associated with doctor's notes for employment purposes and reports required by other legislations are not covered. Having these drivers pay for their medical exam is consistent with other patients and aligns with coverage in other provinces.
 - De-insuring diagnostic imaging referrals from chiropractors, physiotherapists, and audiologists (estimated savings \$8 million). Under the rules of the Alberta Health Care Insurance Plan, payments can only be made for insured services or services that are related to insured services. Chiropractors, Physiotherapists, and Audiologists are not recognized as insured service providers under the plan. As such, payments associated with any referrals from them are a patient's responsibility.
 - Clarifying rules in the Schedule of Medical Benefits to prevent paying for duplicate diagnostic imaging services or in other words 'code stacking' (\$5 million).
 - Putting a stop on good faith claims (\$2 million). Health practitioners and facilities have access to a variety of convenient tools and options to confirm a patient's eligibility for Alberta Health Care Insurance Plan coverage at the time of service: Health providers can use Netcare to obtain an individual's personal health number. Alberta Health also provides a 24-hour interactive telephone inquiry service that enables physicians and their staff to check a patient's eligibility for coverage and validity of their Personal Health Number.
 - Reducing the claim submission period from 180 days to 90 days from the date of service to improve financial reporting and forecasting.

- Alberta Health continues to consult with the Alberta Medical Association and physicians, and have made adjustments as appropriate. Examples include providing exemptions to the daily cap (i.e. virtual care, services provided in hospitals and rural areas, and phototherapy). Changes were also made to the Rural Remote Northern Program and the Medical Liability Reimbursement program to better support rural physicians.
- The Alternative Relationship Plan process has been streamlined by making changes to approval processes, resulting in the development of 17 new Alternative Relationship Plan programs since April 1, 2020, a 21 per cent increase in the number of Alternative Relationship Plan programs and a significant increase in the pace of program development. For perspective, since 2016, Alberta Health had developed an average of three programs per year.

Question:

How will the Ministry ensure that Alberta's health system can adjust to future health needs of patients who may require increased level of care because they did not access healthcare in 2020-2021?

Answer:

- Alberta Health has committed to keeping the budget for Physician Compensation and Development at the historical high of \$5.4 billion.
- Alberta Health is further supplementing the budget with funding to address physician costs associated with the surgical backlogs under the Alberta Surgical Initiative.
- Salient health system stakeholders including the Alberta Medical Association, the College of Physicians and Surgeons of Alberta, Alberta Health Services and Alberta Health are collaborating in a review of the virtual care services compensation and the development of a provincial virtual care framework, in an effort to optimize the use of virtual care to improve access.
- The government is looking at opportunities to increase the overall capacity of the health system to better prepare for future pandemic waves.
 - This will ensure resiliency and ongoing capacity over the next 12-18 months with a focus on critical care capacity, the COVID-19 care deficit, and surgery catch-up.
 - Alberta's government will also look at best practices in other jurisdictions, and consider potential enhancements across all aspects of the health system, including acute care, workforce, continuing care and public health.
 - This will better position the health care system to respond to health needs of Albertans.

Question:

What are the consequences of fewer patients accessing primary care in a timely manner in 2020-2021 in terms of the health outcomes of patients and anticipated costs of care?

Answer:

- There has been a decrease in routine screening program participation. Some patients had their screening postponed, while others did not have it offered as they did not see their family physician for routine care.
- Delays in the early detection of any serious health problem results in individuals being diagnosed later and this tends to increase the initial costs of care. It is too early to fully evaluate how costs may shift with reductions in screening.
- Efforts will be required to increase participation in routine screening for chronic health conditions, which can be done by family physicians encouraging their patients to be screened.
- AHS is already working on increasing uptake of routine cancer screening programs to address the decline in participation noted in 2020.

Question:

Does the Ministry know how many Albertans did not receive the health services they needed, and what are the health and cost implications of that? Is this anticipated to be a long-term trend?

Answer:

- Alberta Health has been closely monitoring cancer screening services which decreased sharply during the beginning of the pandemic. For Mammograms, from March to June 2020, there were 11,900 mammograms per month compared to 26,400 per month from January 2019 to February 2020 (i.e. pre-pandemic). For cervical cancer screening (defined here as Pap tests), there were about 12,700 tests per month from March to June of 2020, compared to nearly 26,500 tests per month pre-pandemic. Screening services have rebounded significantly since June 2020. Since July 2020, mammograms and Pap test service levels have been close to levels seen pre-pandemic, although still slightly lower. The long term impact of delayed cancer screening could be delayed diagnosis resulting in a higher percentage of cancer cases diagnosed at later stages.
- Routine medical exams are key for detecting health problems early and ensuring better treatments and outcomes. Prior to the pandemic (January 2019 to February 2020), there were approximately 82,500 routine medical exams provided in Alberta each month. From March to June, 2020, routine medical exam services dropped significantly to 45,400 per month. Since July 2020, the average number of routine medicals has been 78,400 per month, which is still slightly lower than pre-pandemic levels.

Physician Services per month

	Mammograms	Pap Tests	Routine Medicals
Pre-pandemic (Jan 2019-Feb 2020)	26,400	26,451	82,469
Pandemic phase 1 (March 2020 - June 2020)	11,948	12,703	45,382
Pandemic phase 2 (July 2020 - Sept 2021)	25,971	24,752	78,445

- Although services levels have rebounded significantly, this dearth in service levels observed particularly in 2020 may result in certain health conditions (i.e. Cancer, Diabetes, Hypertension) being diagnosed at more advanced stages.
- From 2018-2019 to 2020-2021, about 64 per cent, 67 per cent and 69 per cent respectively are classified under a Resource Utilization Group classification called DEF.
- There has been a marginal decline from 2018-2019 to 2020-2021 in the number of home care clients considered relatively healthy 16 per cent, 15 per cent, 14 per cent, respectively. (Relatively healthy because these clients fall in the last 2 of 23 Resource Utilization Groups. The higher up the Resource Utilization Group, the worse health outcomes the clients are expected to have.)

Question:

How will the Ministry ensure that Alberta's health system can adjust to future health needs of patients who may require increased level of care because they did not access healthcare in 2020-2021?

Answer:

- The government is looking at opportunities to increase the overall capacity of the health system to better prepare for future pandemic waves.
- This will ensure resiliency and ongoing capacity over the next 12-18 months with a focus on critical care capacity, the COVID-19 care deficit, and surgery catch-up.
- Alberta's government will also look at best practices in other jurisdictions, and consider potential enhancements across all aspects of the health system, including acute care, workforce, continuing care and public health.
- This will better position the health care system to respond to health needs of Albertans.

Question:

One of the Ministry's outcomes is to provide Albertans with a "modernized, seamless healthcare system built around Albertan and patient needs, that provides effective and timely healthcare services and leads to improved health outcomes."

What steps did the Ministry take to meet their stated outcomes in 2020-2021 during the first year of the pandemic, which put strain on the health system? What lessons were learned during this year of the COVID-19 pandemic? How did the Ministry apply those lessons?

Answer:

- The government directed Alberta Health Services (AHS) to put patient care above all else and to take a long-term and gradual approach to implementation of the approved initiatives arising from the AHS Performance Review, which is part of the government's broader commitment to make the health system work better for Albertans, and find efficiencies to reinvest into front-line care. AHS realized over \$80 million in savings in 2020-2021 through these initiatives.
- Modernizing Alberta's health care system to protect and improve the quality of health care in Alberta requires capital investments.
- In the 2020-2021 fiscal year, approximately \$838 million was spent on health infrastructure and equipment, including ongoing projects like the state-of-the-art Calgary Cancer Centre, the Grande Prairie Regional Hospital, and a number of continuing care capital projects. New capital funding was provided for the Alberta Surgical Initiative, the Rural Health Facilities Revitalization Program, renovations of the Peter Lougheed Centre in Calgary and the Northern Laboratory Equipment Upgrade Program, which will help ensure people living in and around Edmonton and across northern Alberta will continue to have access to state-of-the-art diagnostic and treatment services.
- Government also continued to invest in information technology systems such as Connect Care, which consolidates clinical information into a system to provide health providers in AHS and the community with up-to-date patient information and best practices and MyHealth Records that provides Albertans with access to their health information, including lab test results and dispensed medications.
- The pandemic underscored the critical importance of information technology tools to support the pandemic response and information technology systems to enable data sharing across government and research institutions, and more streamlined functioning of the health system.
- The information technology support for the pandemic response included: development of a mobile-enabled, easy-to-use website for the Single Site Staffing Initiative to enable staff working at multiple designated supportive living and long-term care facilities to enter their preferred work site; establishment of a Health System Capacity Dashboard to provide policy decision-makers with

accurate up-to-date information to create a consistent view of health system capacity during the pandemic; and implementation of additional functionality to MyHealth Records portal to enable Albertans to access COVID-19 test results and vaccination record.

- The government continued work on developing enhanced data-sharing environments to support decision making, the operation and administration of Alberta's health care system and drive research and innovation for health system modernization and improvement. Steps completed or underway include: enabled remote access to data for the University of Calgary, Health Evidence Review Team; working with the Alberta Medical Association to enable testing of remote access into the data warehouse environment; and working with other ministries on data sharing capabilities.
- To support a seamless health system, coordination of care is improving because of enhancements that take advantage of the consolidation and connection of information systems. For example, primary care doctors are now notified when their patient is admitted or discharged from hospital.

Question:

The Committee may wish to inquire about how the Ministry is tracking the health impacts of patients who were affected by delays in receiving home care.

Has the Ministry undertaken a regional analysis to understand where in the province Albertans were most impacted by reduced home care service levels? If so, what were the results of that analysis?

Answer:

- Early in the pandemic, home care delays were tracked across Zones and included feedback provided by home care agencies. Overall, approximately 20 per cent of services were reduced or removed. By March 2021, home care service levels had returned to pre-pandemic levels.
- The most significant impact was on informal family caregivers of home care clients who were required to assume greater responsibility for their loved ones' care.
- Alberta Health and Alberta Health Services jointly worked to address:
 - Staffing concerns across both home care and facility-based continuing care (designated supportive living and long-term care);
 - Safety concerns related to the provision of home care services, including PPE usage by staff and clients, reduction of numbers of staff entering homes and ensuring consistent professional monitoring for at-risk clients and caregivers throughout the pandemic.

Question:

The Ministry states that “home care is critical support for hospitals during a Pandemic,” but staffing levels were reduced due to COVID-19 and “requirements under public health orders.”

What steps did the Ministry take to address the challenges presented by staffing levels?

Answer:

- Early in the pandemic staffing levels were reduced as a proactive response in the event that facility-based continuing care sites faced a staffing crisis due to an outbreak affecting both residents and staff. This was done based on experiences being observed in other jurisdictions. In addition, the effect of the single site order was unknown in terms of the impact on staff availability. Home care services were decreased to free up agency staff in the event they were needed to respond to a designated supportive living/long-term care site.
- As AHS, continuing care operators and the Ministry stabilized staffing levels across facility-based continuing care sites, home care service levels were reinstated.
- AHS monitored utilization of acute care services and ensured high risk home care clients and caregivers continued to receive pre-pandemic service levels to ensure acute care capacity could be maintained.
- With cancellation of surgeries, Home Care saw a significant reduction of referrals from acute care for post-surgery care. The cancellations provided capacity for both acute care and Home Care.

Question:

The Ministry reported a \$50 million decrease in spending on home care due to “significantly fewer contracted home care hours provided through AHS.”

How did the Ministry ensure that patients requiring care still received care?

How did the Ministry monitor the health outcomes of patients? How does the Ministry plan to take this spending variance into account for future budget planning?

Answer:

- Home Care clients are a diverse population and range from those that require intensive supports to those who receive preventative services to enable continued independence. Alberta Health and AHS ensured high risk clients and caregivers continued to be supported throughout the pandemic. While personal care services were reduced, professional case managers continued to provide services and monitor health status and outcomes. Flexibility was provided to case managers to reinstate services as needed based on their assessments.

- Home Care clients cannot be treated with a standardized/ homogenous response. The assessment of services is based on unmet need and requires a partnership between clients/families and Home Care to provide holistic care in the community. All clients upon admission are required to determine a back up plan for services in the event of unforeseen circumstances (i.e. snow storm, flood, tornado, pandemic etc.). Those with intensive care needs or without back-up supports are considered “required essential services” and efforts are made to ensure services are provided regardless of the circumstances. Home Care case managers utilized knowledge of the plans for each of their clients to determine service needs.

Question:

What lessons has the Ministry learned over the past year related to home care service delivery and quality of patient care during a pandemic?

Is there a plan to implement changes in response to lessons learned? If so, can the Ministry provide details of the plan?

Answer:

- System-wide workforce planning needs to occur across continuing care, Acute Care and mental health to ensure the needs of all client groups can be met in the event of a crisis.
- Home Care is not effective without family caregivers. Increased support must be provided to ensure those who wish to care for their loved ones, have the capacity and are supported. This is a priority regardless of the pandemic.
- Albertans want to stay home and age in place. Home Care must be enhanced to provide choice to those who want to stay home.
- The Ministry is just finalizing an action plan for continuing care that is based on increasing the capacity of Home Care and shifting resources to enable a greater proportion of continuing care clients to remain at home, with facility based continuing care reserved for those with care needs that cannot be met at home.

Question:

Did the Ministry do a cost-benefit analysis for its plans to increase the number of surgeries performed at Chartered Surgical Facilities paid through public funding? If so, what were the findings?

Answer:

- The Health Contracting Secretariat, established following the 2019 Alberta Health Services Performance Review recommendations, is supporting the Ministry to increase the number of surgeries performed at Chartered Surgical Facilities (CSFs).

- Increasing the number of surgeries delivered in CSFs is part of supporting the Alberta Surgical Initiative, which is the Alberta government's commitment to provide all publicly funded, scheduled surgeries within wait times recommended by surgical experts.
- The Health Contracting Secretariat is responsible for service planning, strategic procurement, financial modelling, and contract performance management related to the delivery of privately provided clinical health services.
 - The secretariat assists with contracting, while Alberta Health Services owns and manages the contracts for the delivery of privately provided clinical health services.
 - The secretariat is dedicated to building commercial discipline and capacity in the system to ensure effective assessment of opportunities and developing the market.
- The Health Contracting Secretariat is developing competitive Request for Proposals (RFPs) processes for surgical services within CSFs. The Health Contracting Secretariat is using a phased and focused approach by targeting those specialties with the longest wait lists so that more Albertans can get their surgery within clinically recommended timelines.
 - Competitive RFPs have been shown to deliver cost savings while maintaining patient safety and quality.
 - Alberta Health Services has issued two separate RFPs for ophthalmology and for orthopedics in Edmonton and Calgary. The ophthalmology RFP is in the contract development phase, with contracts expected to be finalized between January and March 2022. The orthopedic RFP has closed, and shortlisted proponents are proceeding to the RFP evaluation's second phase.
 - Planning for additional RFPs is underway.
 - Each procurement process evaluates expected cost savings.
 - Guaranteed volumes and long-term contracts for successful vendors through the procurement process improve potential savings.

Question:

Does the Ministry report performance metrics for other types surgeries (for example, including neurological, cancer care, transplants, pediatric)?

Answer:

- The Ministry maintains the Alberta Surgical Initiative Dashboard, a public reporting interactive dashboard. The dashboard launched in March 2021, is available at healthanalytics.alberta.ca/health-analytics.html and is updated on a monthly basis.

- This supports and monitors key aspects of the Alberta Surgical Initiative (ASI), which aims to provide all Albertans the surgeries they need within time frames recommended by medical experts.
- Surgical capacity is a key indicator in ensuring Alberta's health system has the overall capacity it needs as the health system responds to the COVID-19 pandemic.
- 50th and 90th percentile wait time in weeks is available for hip replacements, knee replacements, cataract surgery, coronary artery bypass graft and bariatric surgery.
- The percentage of surgeries completed within their target are also available quarterly for each of the top five cancer surgeries (bladder, breast, colorectal, lung, and prostate).
- Additional reporting will be added to the dashboard as the initiative moves forward and new information becomes available.
- Alberta Health Services reports key monitoring measures on a quarterly basis, including the following cancer wait times metrics:
 - Medical oncology access (referral to first consult 90th percentile in weeks).
 - Radiation oncology access (referral to first consult 90th percentile in weeks).
 - Radiation therapy access (ready to treat to first therapy 90th percentile in weeks).

Question:

Did the non-medical masks distributed through drive-thru restaurants reach the intended populations within Alberta?

How did the Ministry address mask distribution for rural/isolated communities that may not have drive-thru restaurants?

What measures did the Ministry implement to gauge the effectiveness of this initiative? What lessons were learned from this initiative? How have those lessons been applied?

Answer:

- With a logistical challenge as vast and complex as trying to deliver masks to every Albertan, a multifaceted approach was essential. This program took the challenge of getting masks to all Albertans seriously and every effort went into making the program as inclusive as possible.
- The first tier of distribution was through drive-thru restaurants. Developing corporate partnerships and having masks distributed by A&W, McDonald's, and Tim Hortons was an innovative, safe, and successful approach to getting masks to a large percentage of Albertans quickly, safely, and efficiently.
- The second tier of this program targeted communities with limited access to the drive-thru distribution. A review established what communities are farther than 30 minutes from a drive-thru and the Government of Alberta engaged with each of

those communities, to make masks available to their residents. In total, masks were sent to over 66 communities, in addition to all First Nations and Metis settlements, for distribution.

- The third tier of this program was targeted distribution. Masks for public transportation were distributed to 22 municipalities, including 1.5 million masks provided to Calgary transit over the course of the two distributions. Across Alberta, masks were sent to a large and diverse group of organizations.
- After receiving feedback from the Advocate for Persons with Disabilities and the Self Advocacy Federation, public libraries and food banks were added to the organizations that were included in the second distribution. Specifically, organizations within Calgary received over 1.5 million masks, which is in addition to the 1.5 million masks that were provided to the City of Calgary and the masks distributed via the drive-thrus.
- Finally, the fourth tier of this program provided masks via direct mail to Albertans who were unable to access masks via any other means. Albertans could phone 211 and request masks. By the close of the masks for Albertans program, over 10,000 households received masks via direct mail.
- To gauge the effectiveness of this initiative, the Government of Alberta thoroughly documented lessons learned. An essential component contributing to the success of the 'Masks for Albertans' program was the close working relationships that the GoA and AHS cultivated with corporate partners, which set the stage for swift and competent action. The close working relationship established through this program continued during future projects, including the Border Pilot.

Question:

The Ministry reports a performance indicator that tracks facility-based beds in community settings.

Does the Ministry have additional performance metrics in place to assess the successes/challenges of Mental Health and Addiction programs?

Answer:

- Alberta Health Services requires several reporting metrics through their contracts with residential addiction treatment providers. Data available for 2020-2021 is limited and AHS is continuing to work with providers to strengthen data reporting.
- Metrics collected include demographic information, substances used, contributing factors, Opioid Agonist Therapy use, reason for discharge and post-discharge referrals.
- Other data collected that will support understanding the challenges and successes of addiction and mental health service providers include:
 - Referrals to other service providers, which is a key component of supporting a recovery-oriented system of care, will identify service

providers that need to strengthen their referral processes and those that have strong referral systems in place.

- Wait time for services, which will allow for improved system planning as more data is collected.
 - Occupancy rates, length of stay and reason for discharge, which help understand service use across the province and any providers whose results are outliers.
 - Formal partnerships of service providers and transition planning with other community agencies to understand the level of collaboration and coordination among providers.
 - Communities served to identify gaps, education/training to build awareness and capacity, and new services made available through the programs.
- Alberta Health and AHS are continuing to work to implement further metrics that will help understand program outcomes specifically from a recovery-oriented system of care perspective.

Question:

According to the annual report, \$534,000 of the program funding allocated for 'Addiction and Mental Health' remained unexpended. Can the Ministry explain why?

Answer:

- The \$534,000 was unspent capital funds, which can only be used for capital-related expenses limiting the ministry's ability to utilize those funds for other purposes.

Question:

Can the Ministry provide more details about the "operation of accessible assessment and treatments centres, including significantly higher laboratory testing" initiatives?

Specifically, when were each these initiatives put into action?

Can the Ministry provide details about both funding and performance metrics for each of these initiatives?

Are these initiatives part of the federal government's COVID-19 funding envelope? If so, how much was spent in each of the areas listed?

Answer:

- AHS had incremental expenditures of \$121 million (excluding inventory consumption) for assessment centres and testing in 2020/2021.

- AHS incremental expenditures for assessment centres and testing related to inventory consumption was \$82 million.
- Total of \$203 million was fully funded and does not include \$43 million of deferred funding for inventory received but not yet consumed.
- Alberta's COVID-19 testing program has served as a model for other jurisdictions around the world and many of the tools put in place are now providing a valuable platform for managing the public immunizations program.
- Alberta Precision Laboratories integrated provincial laboratory system is the backbone for the COVID-19 testing program.
- The laboratory system has delivered over 5.8 million tests since January 2020.
- Our teams worked tirelessly to implement high-throughput testing platforms and find innovative solutions to equipment shortages, unstable supply chains, and staffing challenges by working collaboratively with private sector, government and academic partners to meet the public health needs of Albertans as the pandemic evolved.
- Many innovative and essential strategies were implemented over the course of the pandemic to respond to the ever changing needs of our health system:
 - March 5, 2020
 - First Laboratory confirmed COVID positive test
 - April 2020
 - Laboratory staff shifted to support COVID-19 testing as reduced need for "normal" laboratory testing
 - Added auto-dialer delivery of negative test results across the province
 - Testing volumes reach 5,000/day
 - May 2020
 - New laboratory set-up in Calgary South Health Campus exclusively for COVID-19 Testing
 - COVID-19 variant screening established
 - June 2020
 - Serology testing to monitor the provincial population's exposure to the SARS Co-V2 virus by testing for antibodies in patient blood samples
 - July 2020
 - Acute Care sites set-up with rapid testing to support faster in-patient testing requirements
 - Implementation of remote data entry across the province
 - August 2020
 - Integrated provincial improvement team established to implement, monitor and support strategies to meet anticipated ministerial expectations
 - September 2020

- Additional testing capacity added through contracted laboratories in the province (10,000 tests/day)
- “Magic” system implemented to pre-populate data for laboratory testing – reducing data entry requirements
- Patient Screeners hired to manage patient queues/lines in Patient Collection Centers
- Ministerial Directive signed indicating expected Turnaround Time of 24 hours for 80 per cent of tests
- October 2020
 - Establishment of Bio-repository to preserve COVID-19 samples to support on-going research within Alberta to support further study of the virus
 - New logistics contracts in place to support rapid transportation of samples from collection locations to testing laboratories
- November 2020
 - Approach for traveller testing in place including pharmacy collections
- December 2020
 - Additional testing capacity added through contracted laboratories in the province (1000 tests/day)
 - 85 per cent of staff hiring for COVID testing completed – total hiring target 347
 - Rapid testing added to COVID Assessment centers to support increased Turnaround Time of results
 - First variant of concern detected
 - New laboratory test to screen for variants developed
 - Testing volumes reach >22,000 per day
- January 2021
 - Mobile rapid testing contractor in place to support outbreaks, Long Term Care Facilities, shelters and First Nations communities (two mobile units)
 - Load balancing between all provincial laboratories formalized to balance COVID testing volumes across the province
- February 2021
 - Continued focus on hiring due to turnover of staff
- April 2021
 - Expansion of Mobile testing contractor to five mobile units
 - Testing volumes reach >20,000 per day
- September 2021
 - Testing volumes reach >16,000 per day

Question:

Regarding funding to support operators of continuing care, supportive living, residential

addiction and mental health treatment centres for increased costs associated with the pandemic: Can the Ministry disaggregate the funding for these initiatives?

Are these initiatives part of the federal government's COVID-19 funding envelope? If so, how much was spent in each of the areas listed?

What performance metrics did the Ministry implement to gauge the effectiveness of each of these initiatives?

Answer:

- The Government of Alberta provided \$43M for congregate living providers to pay for increased staffing, additional cleaning supplies and personal protective equipment. (This was in addition to the funding provided to support COVID-19 related costs in long-term care and designated supportive living facilities and seniors lodges.) The funding included:
 - \$29.8 million to licensed supportive living facilities in the province.
 - \$8.7 million to agencies providing home-care services, who have incurred additional costs for things like additional cleaning measures, PPE and extra staff time.
 - \$1 million to residential community hospices.
 - \$3.4 million towards residential addiction and mental health facilities to cover both added costs and lost revenue from unused beds.
- The funding supported operators who had additional expenses due to the COVID-19 pandemic for the time period of March 15, 2020 – March 31, 2021.
 - Funding was determined based on their number of eligible spaces or hours (for home care).
- This funding came entirely from the provincial government.

Question:

Regarding the Critical Worker Benefit (CWB): According to the annual report, approximately 161,000 eligible healthcare workers will receive a one-time payment of \$1200.

Have all the eligible healthcare workers received their benefit?

Can the Ministry explain why it took 10 months between the federal announcement of the CWB initiative funding and the Ministry's announced plans to implement the CWB initiative?

Answer:

- All eligible health care workers working in acute care, home care, hospice, mental health and addiction settings, and continuing care settings have received this one-time payment of \$1,200.

- 113,000 workers received the benefit.
- Alberta Labour and Immigration led the Critical Worker Benefit program across the Government of Alberta and can respond to the timing of implementation for the overall program. The Critical Worker Benefit is a joint federal-provincial program that distributes funding to eligible workers working in health-care, social services, education and the private sector.

Question:

Regarding the pilot program for international travellers: What was the Ministry's financial contribution to this program?

How is the Ministry measuring the success of this pilot program?

What lessons were learned from this pilot program? Were these lessons implemented?

Answer:

- A grant agreement with the federal government split the cost of the Border Pilot 50/50 between the two levels of government. The provincial portion of the program cost is estimated to be approximately \$6.1 million.
- The objective of the pilot was to assess the effectiveness of an enhanced surveillance approach that could safely reduce the amount of time returning travellers were required to quarantine. Once the Border Pilot reached 10,000 participants in December 2020, the University of Calgary completed an evaluation of the program. Findings of this early evaluation of the program, prior to the surge of variants of concern, suggested that a two-test strategy in which international travellers must quarantine until the first test is negative may be a safe alternative to 14-day quarantine.
- The final evaluation report for the Border Pilot program being prepared by the University of Calgary as part of Alberta's agreement with the Government of Canada is not yet complete.

Question:

Did the AB TraceTogether App accomplish what the Ministry intended?

How is the Ministry measuring the success of this App? Did this App provide value for investment for Albertans?

What lessons has the Ministry learned in regard to the development and messaging of the App? How has the Ministry applied those lessons?

Answer:

- The app did accomplish what the Ministry intended as the technology is able to detect close contacts. As of March, 2021, the app detected on average, 8 close contacts for every COVID-19 positive case that participated.
- Although supporting contact tracing is a core function of the app, it has been enhanced as a communications tool to provide COVID-19 statistics such as cases, hospitalizations, and vaccinations. This helps keep Albertans informed about the COVID-19 situation.
- The Ministry measures the success of the app through the number of contacts identified through the app. As of March, 2021, the app detected on average, 8 close contacts for every COVID-19 case that uploaded their contact log and by providing current information to Albertans about the status of COVID-19 cases, hospitalization and reference material.
- Because AB TraceTogether is integrated with contact tracing activities, a contact tracer can assess the level of exposure and provide guidance. An example would be an individual wearing PPE whereby the risk of exposure is lower thereby not unnecessarily causing people to isolate, pausing work and social interactions.
- Epidemiologists require information about sources of COVID-19 exposures to inform public health measures. The app assisted with this through providing additional data on exposures.
- The app did provide value for investment as the technology works and is able to detect close contacts. The total cost of the app is a very small part of the overall cost of the province's response to COVID-19, which is still ongoing.
- While the number of users adopting the app was not as desired, it was an important part of the response to the pandemic to use all the best tools available to protect the health of Albertans and stop the spread of COVID-19.
- AB TraceTogether is the first, and still only, contact tracing app in Canada. It was the first government app launched in Canada to help prevent the spread of COVID-19, Alberta moved quickly to provide multiple tools to help protect Albertans.
- The technology took time to be enhance to address initial limitations, the app was upgraded with technology from VMWare called Herald that significantly improved the apps ability to work in the background and on locked iPhones.
- The technology may be applicable to future pandemics or other infectious diseases as contact tracing is an important tool for public health.
- It is difficult to drive participation on a voluntary basis as there are citizens uncomfortable with contact tracing and the automation of contact tracing through an app. Alberta is not unique as most countries had low adoption of contact tracing or exposure notification technology.
- The Ministry learned valuable lessons in the development of Google and Apple apps and helped expedite the QR code verifier app.

Question:

Have the federal funds made available to the Ministry through the Virtual Care COVID-19 Priorities Fund been fully allocated to specific programs/initiatives? Can the Ministry provide a breakdown of the spending amounts?

Answer:

- The expected expenditure for 2020/2021 (as outlined in the corresponding virtual care action plan) was estimated at \$3.908 million out of a total of \$15.908 million. The actual expenditure came in at \$4.030 million for 2020/2021 across the following initiatives:
 - Establish eHealth Strategy that includes virtual care (\$305,437.50);
 - Expand MyHealth Records patient portal information and capabilities (\$1,158,202.12);
 - Develop secure messaging and collaboration services (\$2,262,537.70); and
 - Develop privacy and security framework for virtual care (\$304,643.75).
- Following the virtual care action plan the remainder of the funding allocation (\$11.878 million) will carry forward into future fiscal years.

Question:

According to the Ministry's annual report, spending related to the COVID-19 Pandemic Response accounts for the increased expenses, which totaled approximately \$1.5 billion. Can the Ministry disaggregate the provincial and federal funding allocated to each of these initiatives?

What lessons did the Ministry learn through the implementation of these initiatives? What worked and what did not work? Does the Ministry anticipate applying any of these lessons going forward?

Answer:

Funding recognized by Health

Covid-19 - 2021/22 Actuals

(millions)

Initiative	Expenses			Federal Funding		
	AHS	Department	Total	Recognized by Health/AHS		
				Border Testing	Pan-Canadian Virtual Care	Protective Personal Equipment
Acute Care	134	-	134	-	-	-
Continuing Care (incl. Operator Funding & CCAs)	261	49	310	-	-	-
Drugs and Supplemental Health Benefits	-	46	46	-	-	-
Mental Health and Addiction	3	37	40	-	-	-
PPE (Consumption of Inventory Expense)	379	-	379	-	-	68
Testing (\$223M) & Contact Tracing (\$44M)	265	2	267	12	-	-
Wage Top-ups (incl. Critical Care Worker Benefit)	113	46	159	-	-	-
Vaccine Distribution	15	2	17	-	-	-
Other (AHS Staffing; Department Operations)	116	29	145	-	4	-
Total Expenses	1,286	211	1,497	12	4	68

- Border Testing Pilot Program – Funding was received by Health. \$12 million was recognized as revenue in 2020/2021 while \$8 million was deferred to 2021/2022 (total agreement was \$44 million).
- Pan-Canadian Virtual Care – Funding received by Health. \$4 million was recognized as revenue in 2020/2021 while \$12 million was deferred to 2021/2022 (Total agreement was \$16 million).
- Personal Protective Equipment - AHS recognized \$68 million as revenue for in-kind transfer and consumption of personal protective equipment.

Funding received by Treasury Board and Finance

- Safe Restart – Health was allocated \$926 million for the following categories:

Covid-19 - Safe Restart Agreement*(millions)*

Allocation	Totals
Health Care Capacity	82
Mental Health and Problematic Substance Use	58
Vulnerable populations	86
Testing, Contact Tracing & Data Management	350
Personal Protective Equipment	350
Total	926

- Critical Worker Benefits – Health reported expenses of \$159 million.

6.0 OAG Recommendations on the use of publicly funded CT and MRI Services

Question:

Does the Ministry of Health/AHS have a plan to implement the recommendations of the Auditor General? What is the timeline for implementation? Will the Ministry of Health/AHS incorporate analysis of the impacts of the COVID-19 pandemic into their implementation plan?

Answer:

- Yes, Alberta Health and AHS have accepted all recommendations from the OAG. We are implementing new provincial processes for intake, scheduling and prioritization of CT and MRI exams with the initial timeline of three years. The three year timeline will require adjustment based on delays due to our pandemic response and exploration, analysis and selection of IT solutions for community providers.
- We have prepared an implementation plan for the recommendations and expect to have the recommendations implemented by March 2025.
- The COVID response in the past year has affected the timelines for implementation of the recommendations and has been reflected in the plan.

Question:

How does the Ministry of Health plan work with AHS and stakeholders to implement, and measure the effectiveness of, standard operational policy and workflow for electronic order entry that will assist primary care and non-AHS clinicians when ordering CT and MRI exams?

Answer:

- Alberta Health and AHS will work with stakeholders to implement clinical decision support and electronic order entry of diagnostic imaging exams for community providers. This will involve:
 - Development and deployment of best practices and policies to inform clinical ordering practices;
 - Working with professional organizations and stakeholders to adopt the best practices and incorporate these into ordering practices and/or electronic medical systems of providers;
 - Establishing the requirements for mandatory use of electronic order entry by community providers and their vendors; and
 - Development and implementation of electronic order entry system for community providers which is integrated with the providers' legal record of care and with AHS' clinical information system Connect Care.

- Planning for this work will commence in 2022 and it is expected that full implementation would be approximately a year post vendor selection.

Question:

How will the Ministry of Health/AHS assure Albertans that it is delivering outpatient CT and MRI imaging services effectively and efficiently? What steps is the Ministry of Health/AHS taking to improve its performance metrics and reporting to support Albertans receiving CT or MRI exams within a reasonable time relative to their medical condition and associated AHS wait time targets?

Answer:

- CT and MRI exams will continue to be prioritized by clinical need. The objective is to deliver the service within the clinically established wait time targets efficiently with equitable access for all Albertans. The addition of clinical decision support tools to providers and electronic order entry will improve the efficiency and appropriateness of clinical ordering for exams.
- Current metrics include:
 - Wait times – 90th percentile
 - Number of patients waiting
 - Utilization rate per 1,000
 - Cost per exam
- As part of the CT and MR plan, we will add:
 - % of patients served within targets
 - 'Age adjusted' Utilization rate per 1,000
 - Equipment utilization - Exam/hour
 - Staff efficiency – WLU/hr and Exams/hr
 - % of appropriate exams

Question:

Can the Ministry of Health/AHS explain how they know what is working and what needs improvement to assist in providing the right exams at the right time, as determined by medical evidence to Albertans no matter where they live in the province? How does the Ministry of Health/AHS plan to address challenges of regional disparity?

Answer:

- The CT and MR plan includes a resource allocation model that uses age-adjusted population per jurisdiction to achieve equity in access across Alberta
- This model should level out wait times across all communities.
- In communities with higher-than-average wait times and utilization rate equal or greater than the provincial average, AHS will initiate quality improvement and clinical appropriateness projects.
- The plan includes cleaning up the backlog on the wait list.

- DI in collaboration with the AHS Improving Health Outcomes Together team and AHS Strategic Clinical Networks is currently involved in several appropriateness initiatives expected to result in consistent clinical practice and access across Alberta.