

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

1. Question from Mr. Thomas Dang (NDP), MLA for Edmonton-South

Investing in Canada Infrastructure Program (ICIP)

“I understand that a number of the projects were continued and approved under the ICIP, but a number of projects, such as the Lethbridge performing arts centre, didn’t move forward in the process. Could you get us a list of those projects and how many dollars didn’t move forward?” ([Page PA-217](#))

Deputy Minister’s Response:

“We can provide you with the list of the complete 700 applications and then the list that did get approved.”

Supplemental Response:

- As part of Budget 2020, the Province has endorsed more than 70 projects in more than 30 constituencies to move forward to the federal application stage. Applicants with endorsed projects are working with the Province to fulfill the federal application requirements. Under the terms of the Integrated Bilateral Agreements, project announcements can only be made jointly once federal approval is received.
- 13 projects were previously approved for \$2.7 billion in ICIP funding (see Attachment 1 – ICIP Federally Approved Projects):
 1. Alberta Capital Region Wastewater Commission – Waste Gas Burner Facility
 2. Ben Calf Robe School Building Upgrades (Edmonton)
 3. Green Line LRT (Calgary)
 4. Edmonton Valley Line West LRT (Edmonton)
 5. Metro Line Northwest LRT Extension (Edmonton)
 6. New Mechanical Expansion at Wastewater Treatment Facility (Lloydminster)
 7. Telus World of Science Aurora – Phase 4 (Edmonton)
 8. Winspear Completion Project (Edmonton)
 9. Heritage Park Natural Resource Project (Calgary)
 10. Interfaith Foodbank Building Upgrades (Lethbridge)
 11. Jerry Forbes Centre for Community Spirit (Edmonton)
 12. Vivo Expansion Project (Calgary)
 13. YWCA Calgary Hub Facility Project (Calgary)
- A list of the applicants (over 700) who applied for ICIP funding is provided in Attachment 2 – List of ICIP Expressions of Interest received April, 2018 - July 31, 2019.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

2. Question from Mr. Thomas Dang (NDP), MLA for Edmonton-South

Edmonton Clinical Laboratory Hub

"I understand that I think it was about \$23 million that was spent on the project in terms of construction that had been started. Can you tell the committee perhaps at least as of March 31 how much money was spent cancelling the project? What does the amount include, what does it exclude. In terms of external costs to the ministry, how much does the remediation cost? How much do the termination of contracts cost? Those kinds of numbers." ([Page PA-217](#))

Supplemental Response:

- It is anticipated it will cost a total of \$35.5 million to close out and restore the site, including the costs incurred prior to termination.
- The costs for the Edmonton Clinical Laboratory Hub project include the following:
 - \$22.6 million was spent in capital investment for the project prior to the cancellation date. This includes funding for design and construction activities.
 - In addition to the capital investment that was written off it is expected that a further \$12.9 million will be expensed. A total of \$9.8 million was expensed in 2019-20 as part of the settlement with the consultants and construction manager. It is anticipated a further \$3.1 million will be expensed in 2020-21 for project close out and site restoration in accordance with Occupational Health and Safety standards.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

3. Question from Mr. Jason Stephan (UCP), MLA for Red Deer-South

Jurisdictional Comparison – Cost to Deliver Comparable Infrastructure Capital Projects

“In terms of the budgets that have been set for infrastructure projects, do we have tools to compare how the private-sector costs would be to complete a comparable project? ...How do we compare to the other provinces?” ([Page PA-220](#))

Deputy Minister’s Response:

“It’s difficult to do that because, particularly for hospitals and schools, it’s primarily governments that actually build those. We could do a comparison, I guess, of projects that were built, for instance, by Infrastructure Ontario or the B.C. government in terms of some of the projects that we do build. It would be hard to get that comparison from the private sector because they typically don’t build or tender hospitals or schools.

...I’d be happy to actually bring that information back to you. We’ve done it, actually, for capital maintenance and renewal, and we know that we’re very competitive in that.”

Supplemental Response:

- Infrastructure completed an assessment of facilities management costs relative to other jurisdictions. The consultants that completed the assessment concluded that, on a per square metre basis, Infrastructure’s cost to operate its real estate portfolio is lower than other jurisdictions.
- Infrastructure does not currently have a comparison to the private sector of costs to deliver capital maintenance and renewal projects; however, the MacKinnon Panel report includes a recommendation (Recommendation 14) to look at greater coordination, in part to stabilize and rationalize the allocation of capital maintenance and renewal spending and give priority to areas of greatest need across all government assets.
- Infrastructure is conducting a review of capital maintenance and renewal with a view to establishing a new funding profile.
- The work will result in best practice management of capital maintenance and renewal for Alberta which will provide value in a number of ways, including avoiding expensive emergency repairs and addressing the highest priority needs.

**Alberta Infrastructure
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Standing Committee on Public Accounts, June 2, 2020**

4. Question from Mr. Pete Guthrie (UCP), MLA for Airdrie-Cochrane

“On page 12 of the annual report it states that 30 schools were built in '18-19. I know you mentioned it in your intro, but can you tell us again: how many are currently under way, including construction, design, and planning, and what would be the split between Infrastructure-built projects and school board built projects?”

[\(Page PA-220\)](#)

Deputy Minister's Response:

“There are 74 active school projects under way as of April 30, 2020: 50 are in planning, design, tender, or contract award; 14 of those are in construction and expected to open by the end of this year; and then 10 are in construction and expected to open by the end of 2021. I can provide you with a list if you'd like that, Member.

As well, out of the 74 active school projects, 51 are Infrastructure-managed projects. The ministry manages the projects from design to construction and warrantee phase. Twenty-two are school jurisdiction managed projects, grant-funded projects for jurisdictions to contract and manage building design and construction work, and one project is yet to be determined in terms of the delivery method. I'm happy to provide you, again, with that list of schools as well in terms of 51 versus 22.”

Supplemental Response:

More recent information as of May 31, 2020 is now available and provided below.

There are 71 active school capital projects underway (three of these were completed since June 2, 2020):

- 48 are in planning, design, tender, or contract award;
- 13 are in construction and expected to open by the end of 2020; and
- 10 are in construction and expected to open by the end of 2021 and beyond.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

The following three schools were completed in April 2020:

Location	Project	Project Type	Jurisdiction
Calgary	Montgomery School (Planning Only)	Replacement	Foundations for the Future Charter Academy Charter School Society
Calgary	St. Francis High School	Modernization	The Calgary Roman Catholic Separate School Division
Airdrie	Northcott Prairie School	New	The Rocky View School Division

See Attachment 3 – School Capital Projects Underway for a listing of school projects underway.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

5. Question from Ms. Sarah Hoffman (NDP), MLA for Edmonton-Glenora

Job Creation – Complex Continuing Care (Bridgeland) and Gene Zwozdesky Centre at Norwood (Norwood)

“Could you tell us...how many jobs those two projects were creating in 2018-19, and where they’re at today”? ([Page PA-223](#))

Supplemental Response:

- The total number of jobs created by construction of the Complex Continuing Care (Bridgeland) project (in Calgary) is 520.
- Design and construction activities for the Gene Zwozdesky Centre at Norwood occurred in two calendar years. In the latter part of 2018, over 50 positions were required and in early 2019 that number had grown to over 90 positions. The actual number of people working on the project varies on a day-to-day basis.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

6. Question from Ms. Sarah Hoffman (NDP), MLA for Edmonton-Glenora

Deferred Maintenance and Strategy

“If that assessment and the breakdown [for deferred maintenance] could be shared with us in writing, that would be helpful to me. And if you want to include the strategy on how to address that moving forward, too, that would – you’ve mentioned that we have a pretty strict strategy and investment plan, so if you could table some of that in writing, that would also be helpful.” ([Page PA-224](#))

Supplemental Response:

- The total deferred maintenance for government-owned facilities, health facilities, school facilities, and post-secondary institutions is approximately \$2.6 billion. This includes the following as of March 31, 2019. Figures reflect infrastructure supported facilities only.
 - \$0.5 billion for government facilities
 - \$0.5 billion for health facilities
 - \$0.7 billion for school facilities
 - \$0.9 billion for post-secondary institutions
- A consistent methodology is applied based on the nature of the assets across all government facilities, and is based on facility evaluations completed by Infrastructure.
- Deferred maintenance amounts do not indicate the amount of investment required in facilities, but is used as a measure to highlight areas of concern. The Asset Management Strategy considers the long-term plans for facilities when making investment decisions. Other factors impacting maintenance decisions include the asset condition, safety, service standards, functionality, capacity, and efficiency.
- Annual capital maintenance and renewal funding are allocated to each of these envelopes in the Capital Plan.
 - Infrastructure holds the maintenance and renewal budget related to government-owned facilities, health facilities, and school facilities delivered under public-private partnership contracts.
 - Education and Advanced Education hold the maintenance and renewal budgets related to school facilities (except for public-private partnerships) and post-secondary institutions.
- Infrastructure has developed criteria to assess maintenance priorities across its government-owned asset portfolio.
- One of the MacKinnon Panel recommendations (Recommendation 14) is look at greater coordination, in part to stabilize and rationalize the allocation of capital maintenance and renewal spending and give priority to areas of greatest need across all government assets.
- Infrastructure is conducting a review of capital maintenance and renewal with a view to establishing a new funding profile.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

- The work will result in best practice management of capital maintenance and renewal for Alberta which will provide value in a number of ways, including avoiding expensive emergency repairs and addressing the highest priority needs.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

7. Question from Ms. Sarah Hoffman (NDP), MLA for Edmonton-Glenora

Asbestos

“I’m wondering if asbestos is factored into that or if asbestos abatement is a separate assessment and if we have any kind of measure or estimate as to what our asbestos abatement cost would be in the province if we had to do it.

...Whatever information we do have I think would be useful for us, to know what our risk mitigation is there.” ([Page PA-224](#))

Deputy Minister’s Response:

“...when we go in to actually do buildings, unfortunately we don’t actually always know if asbestos is contained. We can kind of tell it by the year. So it will depend from building to building.”

Supplemental Response:

- Assessments are required in order to obtain an accurate inventory of hazardous materials (including asbestos); this information then becomes part of hazardous materials management plans for each facility delineating not only the locations for these materials, but also action plans for maintenance as well as potential emergent situations.
- In the absence of completing a formal assessment, the age and type of facility help identify likelihood of hazardous materials presence and any potential risks that might be posed.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

8. Question from Ms. Sarah Hoffman (NDP), MLA for Edmonton-Glenora

Number of Jobs – Edmonton Clinical Laboratory Hub and Infrastructure Projects

“...I'd like to know how many jobs were active at the time that the [lab hub] project was shelved and what the projected job count was for that initiative and then also the rolled-up numbers for infrastructure jobs during the '18-19 fiscal year ...could we get a rolled-up job count for the '18-19 fiscal year, please?” ([Page PA-224](#))

Supplemental Response:

- Cancellation of the Edmonton Lab Hub occurred in June 2019. The total number of jobs that were active at cancellation was approximately 215.
- The overall rolled-up number of jobs for all Infrastructure capital projects in 2018-19 was approximately 6,000.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

9. Question from Mr. Lorne Dach (NDP), MLA for Edmonton-McClung

Staff Capitalization

“Can you provide the [staff capitalization] policy in writing to the committee as you’ve outlined verbally?”

[\(Page PA-224\)](#)

Supplemental Response:

- The guideline is in Attachment 4 – Infrastructure Guideline: Capitalizing Staff Salaries.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

10. Question from Ms. Marie Renaud (NDP), MLA for St. Albert

Michener Centre Complex (Red Deer)

“My question is about the Michener Centre complex in Red Deer. As far as I understand, it’s about 360 acres, with close to 70 buildings on-site, things like an aquatic centre, a medical centre. In its heyday it was serving several thousands of people; now it’s just over a hundred people. I’m wondering if it’s possible to get a breakdown of the buildings that are on that piece of land in terms of disposal plans, maintenance planning, and also just the condition index, if your department could provide us with a rating on the major buildings on that site.” ([Page PA-229](#))

Supplemental Response:

- Michener Centre includes both the north and south sites.
- Michener North:
 - Michener North was operated by Community and Social Services (CSS) - Persons with Developmental Disabilities until 2014 when remaining residents were relocated to Michener South.
 - The site is vacant except for a lease of a portion with a non-government user.
 - Michener North has 31 buildings, all of which have been decommissioned. They include a range of buildings that originally supported the program, as well as buildings tied to operation and maintenance. The buildings are currently unfit for occupancy and in poor condition, which equates to a facility condition index of zero.
 - Infrastructure has plans for the abatement and demolition of the north site buildings.
 - There is limited ongoing maintenance which mostly includes minimal grounds and snow removal work.
 - A safety fence was installed in 2016 encompassing buildings on the site, to minimize the ongoing risk of hazardous materials exposure, vandalism and trespassing.
- Michener South:
 - Michener South remains an active program site for CSS.
 - There are 63 buildings in total on the site. They include a range of buildings to support the CSS program and Infrastructure’s operation and maintenance of the site.
 - Preventative maintenance and repairs are ongoing activities.
 - Of the 63 buildings, two have been decommissioned. The majority of the buildings are in fair condition.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

11. Question from Mr. Lorne Dach (NDP), MLA for Edmonton-McClung

Space Reduction Policy

“Given that Deputy Minister Flint has mentioned that they were doing more with less space, I was wondering if in 2018-19 that policy to reduce the space per employee included a consideration for the health implications of that reduced space, perhaps with tighter quarters resulting from that policy, if physical distancing was something that was a thing back in that period of time, and if those health considerations are something we should be looking at, going forward, when we look at that this policy of less space per employee.” ([Page PA-229](#))

Supplemental Response:

- Infrastructure does not have a space reduction policy, but does have a strategy in place to reduce leased space by applying our Asset Management Plan. This plan focuses on investing in core assets over the long term, right sizing the real estate portfolio considering current and future needs, optimizing utilization of assets, and disposing of obsolete and inefficient properties.
- From the launch of Infrastructure’s Lease Reduction Strategy in 2015-16 to 2018-19, the Ministry has realized annual savings of \$9.1 million and a reduction of 31,829 square metres of space from our portfolio.
- While pandemic related physical distancing measures may not have been specifically identified in developing our standards, these standards are robust enough to consider and account for physical distancing requirements. For example, a minimum resident workstation where staff spend their primary time is allocated space of 6.7 square metres, with dimensions of 2.36 metres by 2.82 metres, which covers the current pandemic recommended physical distancing measure of at least 2 metres.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

12. Question from Mr. Lorne Dach (NDP), MLA for Edmonton-McClung

Schools

“Of the 244 schools that were under way in 2018-19, how many are still under way and not completed yet, and how many people are employed currently in the construction of those schools that are currently under way?” ([Page PA-229](#))

Supplemental Response:

- Of the 244 schools that were underway in 2018-19, 46 remain to be completed as of May 31, 2020:
 - 23 are in planning, design, tender, or contract award;
 - 13 are in construction and expected to open by the end of 2020; and
 - 10 are in construction and expected to open by the end of 2021 and beyond.
- These 46 school projects will generate approximately 2,600 jobs in 2020-21.
- The 46 school projects exclude projects that were announced in Budget 2019 and Budget 2020. There are an additional 25 active school capital projects underway that were approved in Budget 2019 and Budget 2020.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

13. Question from Mr. Lorne Dach (NDP), MLA for Edmonton-McClung

Project Evaluation Using a Climate Change Lens

“As far as the risk probability idea, are projects evaluated using a climate change adaptation lens like the insurance industry now uses because of the changes in climate? It sort of appears that the 100-year floods are now occurring every seven years, like we had in Fort McMurray, so I’m wondering if the ministry is looking at risk evaluation of projects through a climate change lens.” ([Page PA-229](#))

Supplemental Response:

The ministry assesses projects during design, looking specifically at the following:

- Each project is reviewed throughout the design process by Infrastructure’s in house technical experts. When reviewing the designs, the engineers and technicians analyze the proposed project’s design to determine the resiliency to climate events like fire, flood, wind, and snow;
- The design review process also ensures the projects meet Alberta’s building and energy codes. These codes are updated every five years and include updates based on climate change best practices, and
- To support government in building and maintaining facilities with the best current practices to our unique building types, technical design requirements for Infrastructure facilities are maintained. The design requirements are updated based on the latest climate change risks. Compliance by designers with these requirements is required under the designer’s contracts and is assessed during the design process. The technical design requirements speak specifically to the ministry’s sustainability goals which include facility durability, maintainability, and longevity.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

14. Question from Ms. Miranda Rosin (UCP), MLA for Banff-Kananaskis

Calgary Cancer Centre

“...I’m wondering if you can inform us about the Calgary Cancer Centre, whether it’s still going as planned in 2018-19, if the status is there, what the budget is looking like, any updates to the Calgary Cancer Centre.” ([Page PA-229](#))

Supplemental Response:

- The Calgary Cancer Centre continues to be on budget and on schedule.
- The project is on schedule for construction to be completed in 2022 with the facility opening to the public in 2023.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

15. Question from Ms. Miranda Rosin (UCP), MLA for Banff-Kananaskis

Revenue – Government Transfers

“On Page 33, your statement of revenues has a line for government transfers. The amount from 2018 has been restated to an increase of nearly \$3 million, so I’m wondering if you could explain that.” ([Page PA-229](#))

Supplemental Response:

- There were no restatements to Government Transfers revenue in 2018. Rather, the restatements for 2018 figures mainly affected expenses under this column, to reflect government restructurings that were effective April 1, 2018.
 - Government restructuring included transfers, such as the School Facilities Program from Education and Information Management and Technology to Service Alberta.
- Comparatives for 2018 were restated as if the Ministry had always been assigned with its current responsibilities.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

16. Question from Ms. Miranda Rosin (UCP), MLA for Banff-Kananaskis

Revenue – Tangible Capital Assets

“On page 33 of the statement of revenue I’m wondering if you can explain the volatility for the gain on disposal of tangible capital assets and the transfer in of tangible capital assets given that the difference between the budget and the actuals for both line items is around the \$20 million mark.” ([Page PA-229](#))

Supplemental Response:

- The Transfer in of Tangible Capital Assets revenue was under budget by \$18.5 million.
 - This decrease is primarily due to a change in timing of capital asset transfers from other government entities for projects, such as the Sam Livingston Fish Hatchery and the Alison Creek Brood Trout Hatchery Station, both of which are funded by Environment and Parks.
 - These related party transactions are eliminated in the Government of Alberta consolidated financial statements, which means the transactions do not show up in the consolidated statements. This treatment is in accordance with accounting standards as an organization cannot report transactions that only occur internally.
- There is no budget for Gain on Disposal of Tangible Capital Assets revenue as it is uncertain as to what surplus lands or facilities will be sold, when they will be sold, and what the net proceeds may be. When surplus lands or facilities are sold, the net proceeds, less the book value of the asset, is recorded under “Other Revenue.”

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

17. Question from Mr. Richard Gottfried (UCP), MLA for Calgary-Fish Creek

Property Operations Spending

“Line 4.1 on page 40 of the annual report states the actual spending for property operations. The budgeted amount of \$220 million was exceeded by \$17 million, for a total of \$237 million. Can the department please explain this increase in expenditure?”
([Page PA-229](#))

Supplemental Response:

This increased expenditure is due to additional spending on building maintenance (e.g., building repairs, painting, patch repairs, and consultant investigations), offset by decreased spending in other programs within the department.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

18. Question from Mr. Richard Gotfried (UCP), MLA for Calgary-Fish Creek

Historical Cost Comparison – Long-Term Care and Affordable Housing Projects

“Can the Ministry provide a historical cost comparison on both long-term care and affordable housing projects on a per-door basis for comparison, going forward, to ensure that we are getting value for dollars in terms of public expenditures on these types of projects?” (Page PA-229)

Supplemental Response:

Responses below have been prepared in collaboration with Health and Seniors and Housing.

- Infrastructure delivers Continuing Care (CC) and Long-Term Care (LTC) facilities with projects varying from independent-living apartments and lodges to complex acute care auxiliary hospitals or nursing homes. Delivery of facilities includes new construction and renovation or rejuvenation projects.
- Alberta Health Services (AHS) delivers health services and defines levels of facility care such as Designated Supportive Living (DSL) and LTC, specifically:
 - DSL provides a higher level of personal care supports onsite while promoting residents’ independence to “age in place.” Additional supports at higher levels of care can require secure environments. In addition, some spaces are designated Affordable Supportive Living (ASL) environments where AHS controls access and funds or provides health care. For both DSL and ASL:
 - These beds can be developed by the private, voluntary, or public sectors.
 - The public sector cost per bed is between \$578,000 to \$775,000.
 - LTC is designated specifically for individuals with complex, unpredictable medical needs who require 24-hour onsite assessment and/or treatment. These facilities have on-site physician support, as required.
 - LTC beds can be developed by private, voluntary, or public sector.
 - The public sector cost per bed is between \$370,000 to \$1,040,000, depending on facility requirements and services, such as day programs for non-resident community members.
- Community Housing:
 - In 2018-19, the average cost per space for family and community housing was \$200,000.
 - In 2018-19, the average cost per space for seniors’ housing ranged between \$133,000 and \$182,000.
 - Cost factors included building code and operational (e.g., health service delivery) requirements for supportive living units.

**Alberta Infrastructure
Response to Questions at the
Standing Committee on Public Accounts, June 2, 2020**

19. Question from Mr. Richard Gottfried (UCP), MLA for Calgary-Fish Creek

Aging Infrastructure – Projects and Evaluations on Sites

“With respect to evaluation of land where aging infrastructure is in place that may be beyond serviceability, what projects and evaluations have been done on sites that might be best suited for redevelopment by either government or in partnership with the private, nonprofit or faith-based sectors?” ([Page PA-229](#))

Supplemental Response:

- Properties with infrastructure beyond a serviceable life are circulated among departments to determine if the property could be used in its current form. Departments may consider supported agencies as part of that assessment.
- The assessment can be informed by facility condition evaluations.
- If no Government of Alberta use is identified, municipalities are asked if they have a public need for the property.
- If municipalities identify no public need, surplus properties are listed for public sale and all sectors, (including private, non-profit, and faith-based sectors) have an opportunity to acquire the site from government.
- Government can also use Expressions of Interest or market soundings to evaluate outside opportunity for more complex sites. For example, a Request for Expression of Interest is currently open (closes July 31, 2020) exploring private financing investment in the development of public properties including the former Downtown Remand Centre, Former Royal Alberta Museum – Glenora, Harcourt House, and Warehouse 3.

Investing in Canada Infrastructure Program (ICIP) – Federally Approved Projects

Attachment 1

#	Organization Name	Project Name	Funding Stream	ICIP Contribution
1	Alberta Capital Region Wastewater Commission	Alberta Capital Region Wastewater Commission - Waste Gas Burner Facility	Green Infrastructure	\$1,780,000
2	Alberta Education; Edmonton Catholic School District	Ben Calf Robe School Building Upgrades (Edmonton)	Community, Culture and Recreation	\$6,000,000
3	City of Calgary	Green Line LRT (Calgary)	Green Infrastructure	\$451,694,410
			Public Transit	\$1,078,305,590
4	City of Edmonton	Edmonton Valley Line West LRT (Edmonton)	Green Infrastructure	\$199,882,613
			Public Transit	\$748,677,387
5	City of Edmonton	Metro Line Northwest LRT Extension (Edmonton)	Public Transit	\$127,200,000
6	City of Lloydminster	New Mechanical Expansion at Wastewater Treatment Facility (City of Lloydminster)	Green Infrastructure	\$9,078,915
7	Edmonton Space & Science Foundation (TELUS World of Science - Edmonton)	Telus World of Science Aurora - Phase 4 (Edmonton)	Community, Culture and Recreation	\$8,650,000
8	Francis Winspear Centre for Music	Winspear Completion Project (Edmonton)	Community, Culture and Recreation	\$18,169,957
9	Heritage Park Society	Heritage Park Natural Resources Project -	Community, Culture and Recreation	\$2,045,605
10	Interfaith Food Bank Society of Lethbridge	Interfaith Foodbank Building Upgrades (City of Lethbridge)	Community, Culture and Recreation	\$120,700
11	Jerry Forbes Centre for Community	Jerry Forbes Centre for Community Spirit	Community, Culture and Recreation	\$1,799,600
12	Nose Creek Sports and Recreation	Vivo Expansion Project (Calgary)	Community, Culture and Recreation	\$15,000,000
13	YWCA Calgary	YWCA Calgary Hub Facility Project (Calgary)	Community, Culture and Recreation	\$6,029,368
	Total			\$2,674,434,145

	Applicant Organization Name	Project Name
1	"Punjab the best people society"	Tiyan Da Mela (Edmonton)
2	Aboriginal Friendship Centre of Calgary	Aboriginal Friendship Center of Calgary - Relocation Project (Calgary)
3	Active Communities Alberta Society	Active Communities Alberta Society New Regional Sport and Wellness Campus (City of St. Albert)
4	Akamihk Montana First Nation and Ponoka County	Bobtail Road Upgrades (Ponoka County)
5	Alberta Capital Region Wastewater Commission	Alberta Capital Region Wastewater Commission - Waste Gas Burner Facility (City of Fort Saskatchewan)
6	Alberta Culture and Tourism	Jubilee Auditoria Back of House Upgrades (Edmonton)
7	Alberta Culture and Tourism	Reynolds-Alberta Museum Collections Facility East (City of Wetaskiwin)
8	Alberta Culture and Tourism	Provincial Archives of Alberta Vault and Public Space Expansion (Edmonton)
9	Alberta Culture and Tourism	Turner Valley Gas Plant Provincial Historic Site Conservation and Development (Town of Turner Valley)
10	Alberta Education; Otehnikan Educational Society	Ben Calf Robe School Building Upgrades (Edmonton)
11	Alberta Low Impact Development Partnership Society	ALIDS Rainwater for Resilience (Cities of Calgary, Edmonton, Lethbridge and Red Deer)
12	Alberta River Surfing Association	10th Street Waves and Urban Beach (Calgary)
13	Alberta Schools Cricket Association	Batting Cages at Coronation Park 2018 (Edmonton)
14	Alexis Nakota Sioux Nation	Recreation Complex (Alexis Nakota Sioux Nation)
15	Alexis Nakota Sioux Nation	Community Wellness System (Alexis Nakota Sioux Nation)
16	Alexis Nakota Sioux Nation	#133 Roads and Driveways (Alexis Nakota Sioux Nation)
17	Alexis Nakota Sioux Nation	Nakota Residential Solar System (Alexis Nakota Sioux Nation)
18	AltaLink	AltaLink - Lake Louise Battery Energy Storage System (Lake Louise)
19	AltaLink	Transmission Deferral Battery (Town of Whitecourt)
20	Alternative Land Use Services Canada	ALUS Modeste Watershed Investment (Counties of Brazeau, Leduc, Parkland and Wetaskiwin)
21	Arts Habitat Association of Edmonton	Artists Quarters (Edmonton)
22	Aseniwuche Winewak Nation of Canada, A Fellowship of Aboriginal People	Aseniwuche Environmental Corporation Building Upgrade (MD of Greenview No. 16)
23	Aspen Regional Water Services Commission (ARWSC)	Raw Water Intake and Pump-house Modification (Town of Athabasca)
24	ATCO Electric Ltd.	Fort Chipewyan Off-Diesel Power Generation (Fort Chipewyan)
25	ATCO Electric Ltd.	Steen River Off-Diesel Power Generation (Mackenzie County)
26	ATCO Electric Ltd.	Indian Cabin Off-Diesel Power Generation (Mackenzie County)

27	ATCO Electric Ltd.	Chipewyan Lake Diesel Reduction Project (Chipewyan Lake)
28	Athabasca Chipewyan First Nation	Sustainable Food Production Center and System (Fort Chipewyan)
29	Athabasca Regional Multiplex	Multiplex Upgrades (Town of Athabasca)
30	Banff Centre for Arts and Creativity	Performing Arts and Learning Complex (Town of Banff)
31	Barrhead Elementary School Advisory Association	Barrhead Elementary School Playground Redevelopment (Town of Barrhead)
32	Bearspaw First Nation	Bearspaw Riding Arena Rehabilitation (Bearspaw First Nation)
33	Bearspaw First Nation	Family and Community Resource Centre - Phase 2 (Bearspaw First Nation)
34	Beaver First Nation	Asphalt Paving Project (Beaver First Nation)
35	Beaver First Nation	Child Lake Low Pressure Water Line (Beaver First Nation)
36	Bentley School Chest Society	Joslyn Snow Memorial Project (Town of Bentley)
37	Bezanson Agricultural Society	A Gym for Bezanson's New Community Centre (Grande Prairie No. 1)
38	Big Lakes County	Rural Water Lines (Big Lakes County)
39	Big Lakes County	Intermunicipal Broadband Initiative (Big Lakes County)
40	Big Lakes County	Mudcreek Road and Bridge Replacement (Big Lakes County)
41	Big Lakes County	Prairie Echo Waterline and Truckfill (Big Lakes County)
42	Big Lakes County	Triangle Rural Waterlines (Big Lakes County)
43	Big Lakes County	Grouard Water and Sewer Lines (Big Lakes County)
44	Big Lakes County	Joussard Bridge and Culvert Enhancement (Big Lakes County)
45	Bigstone Cree Nation	"This is ours!" (Bigstone Cree Nation)
46	Bigstone Cree Nation Education Authority	Bigstone Cree Nation Recreation Multiplex (Big Stone Cree Nation)
47	Blackie Parents Advisory and Funding Association	Blackie School Outdoor Play and Learning Space (Municipal District of Foothills No. 31)
48	Blackmud Creek Community League	Blackburne Creek Community Park Redevelopment (Edmonton)
49	Blackmud Creek Community League	Callaghan Park Development Phase 2 Spray Park Development (Edmonton)
50	Blood Tribe Recreation and Parks	Sports Centre - Blood Tribe (Standoff)
51	Blood Tribe Recreation and Parks	Blood Tribe Multipurpose Building - Solar Panel Project (Standoff)
52	Bonnyville Friendship Centre	Bonnyville Friendship Centre - Energy Savings and Facility Expansion (Town of Bonnyville)
53	Bonnyville Regional Water Services Commission	Frog Lake First Nation Regional Water Services Tie (Town of Bonnyville)
54	Bow Valley Agricultural Society	Bow Valley Agricultural Society Ice Arena Expansion (Rocky View County)
55	Bowness Community Association	Bowness Community Hub Revitalization (Calgary)
56	Boyle School Parents Advisory Association	Boyle School Playground Redevelopment (Village of Boyle)
57	Boyle Street Community Services	Boyle Street Community Services Community Centre Renovation (Edmonton)
58	Brazeau County	BF 13214 Culvert Replacement (Brazeau County)

59	Brazeau County	BF 75138 Culvert Replacement (Brazeau County)
60	Brazeau County	Brazeau Sports Park to RR73 Trail Development (Brazeau County)
61	Brazeau County	Water Main Replacement - Cynthia Area 3 (Brazeau County)
62	Brazeau County	Road 0189 - Cynthia Area 3 (Brazeau County)
63	Brazeau County	Regional Trunk Line, WAT 0006 (Brazeau County)
64	Brazeau County	Sewer Main Replacement - Cynthia Area 3 (Brazeau County)
65	Brookview Community Association Ltd	Brookview Spray Park (Edmonton)
66	Bruderheim Lions Club 1999	Lions Club Multi Generational Community Park Project (Town of Bruderheim)
67	Buffalo Lake Métis Settlement	Emergency Exit Access Road D (Buffalo Lake Métis Settlement)
68	Buffalo Lake Métis Settlement	Water Treatment Plant Upgrade (Buffalo Lake Métis Settlement)
69	Buffalo Plains Wind Farm Inc.	Buffalo Plains Wind Farm (Vulcan County)
70	Calgary Centre for Performing Arts (Arts Commons)	Arts Commons Transformation (ACT) - Phase 1 (Calgary)
71	Calgary Chinese Cultural Centre Association	Calgary Cultural Hub (Calgary)
72	Calgary Ethiopian Community Association	Facility Purchase Initiative Program (Calgary)
73	Calgary Olympic Development Association-Winsport	Winsport-Canada Olympic Park-Facility Renewal (Calgary)
74	Calgary Opera	Calgary Opera Building Upgrades (Calgary)
75	Calgary Science Centre Society (TELUS Spark)	Calgary Science Centre Strong Science Economy Renovation Project (Calgary)
76	Calgary Winter League Lacrosse	Indoor Dry Pad Sport Facility (Calgary)
77	Calgary Zoological Society	Calgary Zoo Renewable Energy Project (Calgary)
78	Cameron Heights Community League	Cameron Heights Multipurpose Building Project (Edmonton)
79	Camp Warwa	Camp Warwa Facility Expansion (Lac Ste. Anne County)
80	Camrose County	Bridge Reconstruction #06579 (Camrose County)
81	Camrose County	Bridge Reconstruction #08970 (Camrose County)
82	Camrose County	Bridge Culvert Reconstruction (Camrose County)
83	Camrose County	Bridge Repair #02366 (Camrose County)
84	Camrose County	Bridge Construction #07039 (Camrose County)
85	Camrose County	Road Reconstruction (Camrose County)
86	Canadian Hungarian Cultural Society of Edmonton	Hungarian Hall (Magyar Haz) Upgrading Project (Edmonton)
87	Canadian Native Friendship Centre	Canadian Native Friendship Centre (Edmonton)
88	Cardston County	Broadband Internet (Cardston County)
89	Children's Cottage Society of Calgary	Children's Cottage Society Child and Family Centre (Calgary)
90	Christian Youth Camps Incorporated	Camp Maskepetoon Lodge Roof Redevelopment (Town of Thorsby)

91	City of Brooks	Sanitary Sewer Replacement and Hort Lift Station Connection (City of Brooks)
92	City of Calgary	Upper Plateau Separation Project (Calgary)
93	City of Calgary	Downtown Flood Barrier (Calgary)
94	City of Calgary	Green Line LRT (Calgary)
95	City of Calgary	Bonnybrook Wastewater Treatment Plant (BBWWTP) Co-generation Expansion (Calgary)
96	City of Calgary	Bonnybrook WWTP Nutrient Recovery System (Calgary)
97	City of Calgary	Priddis Slough Wetland Management Plan - Stormwater Infrastructure Projects (Calgary)
98	City of Calgary	Foothills Athletic Park Multisport Fieldhouse (Calgary)
99	City of Calgary	Fish Creek Wastewater Treatment Plant Nitrification Upgrade (Calgary)
100	City of Calgary	Fish Creek Wastewater Treatment Plant - Peak Flow Management (Calgary)
101	City of Camrose	Wastewater Treatment Plant Upgrades (City of Camrose)
102	City of Chestermere	Fibre Optics-High Speed Broadband Connectivity (City of Chestermere)
103	City of Cold lake	IR 149A Storm Water Drainage (City of Cold Lake and Cold Lake First Nations)
104	City of Cold Lake	Kinosoo Beach Enhancement (City of Cold Lake)
105	City of Edmonton	Harbin Gate Replacement (Edmonton)
106	City of Edmonton	Building Energy Retrofits and Solar Photovoltaics at City Buildings(Edmonton)
107	City of Edmonton	Blatchford District Energy Sharing System Project (Edmonton)
108	City of Edmonton	Clover Bar Landfill Gas Collection System Improvement (Edmonton)
109	City of Edmonton	Edmonton Riverine and Urban Buffer on Flood Mitigation (Edmonton)
110	City of Edmonton	Clover Bar Landfill Leachate Level Remediation (Edmonton)
111	City of Edmonton	Callaghan Park Spray Deck (Edmonton)
112	City of Edmonton	Blackburne Park Redevelopment (Edmonton)
113	City of Edmonton	Aldergrove/Primrose Park and Playground Redevelopment (Edmonton)
114	City of Edmonton	Fraser Park Redevelopment (Edmonton)
115	City of Edmonton	Minchau Playground Redevelopment (Edmonton)
116	City of Edmonton	Lansdowne Park Renewal (Edmonton)
117	City of Edmonton	Orchards Park Development (Edmonton)
118	City of Edmonton	Rundle Heights Park and Playground Development (Edmonton)
119	City of Edmonton	Twin Brooks Park and Playground Redevelopment (Edmonton)
120	City of Edmonton	Secord Park and Playground Development (Edmonton)
121	City of Edmonton	Walker District Park Playground Development (Edmonton)
122	City of Edmonton	Walker Neighbourhood Park Development (Edmonton)

123	City of Edmonton	Edmonton Valley Line West LRT (Edmonton)
124	City of Edmonton	Metro Line Northwest LRT Extension (Edmonton)
125	City of Fort Saskatchewan	Expanded Community Skatepark (City of Fort Saskatchewan)
126	City of Grande Prairie	Raw Water Intake #4 (City of Grande Prairie)
127	City of Lethbridge	Water Treatment Plant Residuals Management (City of Lethbridge)
128	City of Lethbridge	Landfill Gas Collection System & Leachate Management System Design and Construction (City of Lethbridge)
129	City of Lethbridge	Enhanced Twin Arenas Project (City of Lethbridge)
130	City of Lethbridge	Waste & Recycling Centre Disposal Cell and Closure (City of Lethbridge)
131	City of Lethbridge	Airport Terminal and Parking Lot Expansion (Lethbridge County)
132	City of Lethbridge	New Performing Arts Centre (City of Lethbridge)
133	City of Lloydminster	New Mechanical Expansion at Wastewater Treatment Facility (City of Lloydminster)
134	City of Medicine Hat	Residuals Management Facility (City of Medicine Hat)
135	City of Red Deer	College Park Servicing (City of Red Deer)
136	City of Red Deer	CPR Pedestrian Bridge Rehabilitation (City of Red Deer)
137	City of Red Deer	G.H. Dawe Community Centre Expansion (City of Red Deer)
138	City of Red Deer	Wetland Restoration and Enhancement (City of Red Deer)
139	City of Red Deer	Wastewater Treatment Plant Capacity Upgrade (City of Red Deer)
140	City of Spruce Grove	Build Out Fibre-Optic Network (City of Spruce Grove)
141	City of St. Albert	Founders Walk Phase 3 (City of St. Albert)
142	City of St. Albert	Akinsdale/Kinex Arena Rehabilitation (City of St. Albert)
143	City of St. Albert	Big Lake Viewing Platform Rehabilitation (City of St. Albert)
144	City of St. Albert	Lacombe Park West Construction (City of St. Albert)
145	City of St. Albert	Lacombe Lake Park Building and Walkway Refurbishment (City of St. Albert)
146	City of St. Albert	Fowler Way Road Design & Construction (City of St. Albert)
147	City of St. Albert	Ray Gibbon Drive Corridor Design and Construction (City of St. Albert)
148	City of St. Albert	Municipal Area Network (MAN) Improvements (City of St. Albert)
149	City of St. Albert	Intelligent Transportation System (ITS) Strategy Implementation (City of St. Albert)
150	City of St. Albert	Solar Photovoltaics (PV) Program (City of St. Albert)
151	City of St. Albert	Heat Recovery System (City of St. Albert)
152	City of St. Albert	Purchase of Two (2) Electric Garbage Trucks (City of St. Albert)
153	City of St. Albert	Purchase of Five (5) Electric Transit Buses (City of St. Albert)

154	CKE Community Association	CKE Community Association's Community Centre New Facility Project (Calgary)
155	CKUA	Enhancing and Expanding Cultural Infrastructure in AB - CKUA (Edmonton)
156	Clearwater County	Community-Wide Broadband Project - Phase 1 (Clearwater County)
157	Clearwater County	Condor Lagoon Upgrade (Clearwater County)
158	Clearwater County	Bridge File 79382 Replacement (Clearwater County)
159	Clearwater County	Bridge File 02232 Replacement (Clearwater County)
160	Clearwater County	Bridge File Replacement 09293 (Clearwater County)
161	Clearwater County	Bridge File 08195 Replacement (Clearwater County)
162	Clearwater County	Nordegg Fresh Water Well #8 (Clearwater County)
163	Clearwater County	Replacement of Sanitary Collection Lines in Condor (Clearwater County)
164	Clearwater County	Bridge File 09155 Replacement (Clearwater County)
165	Clearwater County	Replacement of Sanitary Collection Lines in Leslieville (Clearwater County)
166	Clearwater County	Bridge File 79167 Replacement (Clearwater County)
167	Clearwater County	Bridge File 01963 Replacement (Clearwater County)
168	Closer To Home Community Services	Closer To Home Community Hub - New Centre (Calgary)
169	Cloverdale Community League	Cloverdale Energy Efficient Outdoor Rink Facility & Change Rooms (Edmonton)
170	Cold Lake First Nations	Cold Lake First Nations Band Hall Improvement Project (Cold Lake First Nations)
171	Cold Lake First Nations	Cold Lake First Nations Broadband Expansion (City of Cold Lake)
172	Cooking Lake Airport	Cooking Lake Airport Upgrades (Strathcona County)
173	County of Barrhead No. 11	Bridge File 72371 Culvert Replacement and Other Work (County of Barrhead No. 11)
174	County of Forty Mile No. 8	Bridge File 8370 Replacement (County of Forty Mile No. 8)
175	County of Forty Mile No. 8	Bridge File Replacement 72359 (County of Forty Mile No. 8)
176	County of Forty Mile No. 8	Bridge File 76889 Replacement (County of Forty Mile No. 8)
177	County of Forty Mile No. 8	Bridge File 76890 Replacement (County of Forty Mile No. 8)
178	County of Grande Prairie No. 1	Clairmont Regional Lift Station (County of Grande Prairie)
179	County of Grande Prairie No. 1	LED Streetlight Changeover (County of Grande Prairie No. 1)
180	County of Grande Prairie No. 1	Hamlet of La Glace Water Expansion (County of Grande Prairie No. 1)
181	County of Grande Prairie No. 1	Reconstruction of RR 125 and Intersection Improvements (County of Grande Prairie No. 1)
182	County of Grande Prairie No. 1	Township Road 720 (County of Grande Prairie No. 1)
183	County of Lac La Biche	Campsite Road Culvert Replacement (County of Lac La Biche)
184	County of Lac La Biche	Gold River Culvert Replacement (County of Lac La Biche)
185	County of Lac La Biche	Imperial Mills Bridge Rehabilitation (County of Lac La Biche)

186	County of Lac La Biche	Aquatics Centre Addition (Lac La Biche County)
187	County of Lac La Biche	Plamondon Wastewater Lift Stations (County of Lac La Biche)
188	County of Lac La Biche	Christy Creek Bridge Replacement (County of Lac La Biche)
189	County of Lac La Biche	LED Approach Lighting System (County of Lac La Biche)
190	County of Lethbridge	Regional Wastewater Infrastructure Project - Highway 3 Corridor (County of Lethbridge)
191	County of Lethbridge	Bridge File 815 Replacement (County of Lethbridge)
192	County of Minburn No. 27	Potable Water and Sewer Rehabilitation (County of Minburn No. 27)
193	County of Minburn No. 27	Culvert Replacement Bridge File 526 (County of Minburn No. 27)
194	County of Minburn No. 27	Culvert & Bridge Replacement BF 1818 (County of Minburn No. 27)
195	County of Minburn No. 27	Bridge File 73952- Replacement/Enhancement (County of Minburn No. 27)
196	County of Newell	Bridge File 78874 Culvert Replacement (County of Newell)
197	County of Northern Lights	Water Line (County of Northern Lights)
198	County of Northern Lights	Smith Mills Road Reconstruction (County of Northern Lights)
199	County of Northern Lights	Bridge File 74350 (County of Northern Lights)
200	County of Northern Lights	Bridge Repair, file 71025 (County of Northern Lights)
201	County of Northern Lights	Bridge File 78989 Reconstruction (County of Northern Lights)
202	County of Northern Lights	Bridge Repair, File 72503 (County of Northern Lights)
203	County of Northern Lights	Bridge File 72831 Replacement (County of Northern Lights)
204	County of Northern Lights	Bridge File 81661 (County of Northern Lights)
205	County of St. Paul Community Association	Stoney Lake Boat Launch Replacement (County of St. Paul)
206	County of St. Paul No 19	Local Road Bridge File 02351 Replacement (County of St. Paul No. 19)
207	County of St. Paul No 19	Local Road Bridge File 70105 Replacement (County of St. Paul No. 19)
208	County of St. Paul No 19	Local Road Bridge File 08786 Replacement (County of St. Paul No. 19)
209	County of St. Paul No 19	Local Road Bridge File 77649 Replacement (County of St. Paul No. 19)
210	County of St. Paul No 19	Township Road 582 and Range Road Grading and Paving (County of St. Paul No. 19)
211	County of St. Paul No 19	Local Road Bridge File 70924 Replacement (County of St. Paul No. 19)
212	County of Stettler No. 6	Rural Water Servicing - Phase 2 Development (County of Stettler)
213	County of Stettler No. 6	Bridge File 01656 Replacement (County of Stettler No. 6)
214	County of Stettler No. 6	Bridge File 07546 Replacement (County of Stettler No. 6)
215	County of Stettler No. 6	Bridge File 08406 Replacement (County of Stettler No. 6)
216	County of Stettler No. 6	Bridge File 01866 (County of Stettler No. 6)
217	County of Stettler No. 6	Bridge File 77605 Replacement (County of Stettler No. 6)

218	County of Stettler No. 6	Bridge File 78607 Replacement (County of Stettler No. 6)
219	County of Two Hills	Bridge Replacement on RR#151-BF74273 (County of Two Hills)
220	County of Vermilion River	Wastewater System Upgrades (County of Vermilion River)
221	County of Vermilion River	Regional Wastewater Transmission System (County of Vermilion River)
222	County of Vermilion River - as Managing Partner of Alberta Central East Water Corporation	ACE Phase 7 - Water Transmission System Completion
223	County of Wetaskiwin No. 10	Wetaskiwin Boat Launch Pilot Project (County of Wetaskiwin No. 10)
224	County of Wetaskiwin No. 10	G3 Resource Road (County of Wetaskiwin No. 10)
225	Crestwood Curling Club Ltd.	Ice Plant Replacement (Edmonton)
226	Culture, Multiculturalism and Status of Women	Head-Smashed-In Buffalo Jump (MD of Willow Creek No. 26)
227	Cypress County	Regional Line (Hamlet of Suffield)
228	Cypress County	Bridge File 9004 Replacement (Cypress County)
229	Cypress County	Bridge File 73532 Replacement (Cypress County)
230	Cypress County	Bridge File 75575 Replacement (Cypress County)
231	Cypress County	Bridge File 6739 Replacement (Cypress County)
232	Cypress County	Bridge File 6869 Replacement (Cypress County)
233	Darwell Lagoon Commission	Darwell Regional Wastewater Transmission Line-Phase A (Alexander First Nation, Sandy Beach, and Lac Ste Anne County)
234	Darwell Lagoon Commission	Darwell Regional Wastewater Transmission Line - Phase B (Lac Ste. Anne County)
235	Dene Tha' First Nations	Essential Power Upgrade (Meander River)
236	Dene Tha' First Nations	Meander River Cultural Project Center (Meander River)
237	Ducks Unlimited Canada	Wetland Conservation and Restoration for Disaster Adaptation, Resilience and Mitigation (City of Camrose)
238	East Prairie Métis Settlement	Community/Rec Centre, Water Treatment Plant (East Prairie Métis Settlement)
239	East Prairie Métis Settlement	Baker Road Re-Grading and Gravel Surfacing (East Prairie Métis Settlement)
240	East Prairie Métis Settlement	Baker Road Asphalt Concrete Pavement (East Prairie Métis Settlement)
241	East Prairie Métis Settlement	McKinley Road Grading and Gravel Surfacing (East Prairie Métis Settlement)
242	Eckville Fundraising Society	Eckville Elementary School Playground Redevelopment (Town of Eckville)
243	École St. Angela School Advisory Society	École St. Angela Playground Redevelopment (Edmonton)
244	École St. Gerard Playground Fundraising Society	École St. Gerard Playground Expansion (City of Grande Prairie)
245	Edmonton Chinatown Multicultural Centre	Gym Sound Improvement (Edmonton)
246	Edmonton Chinese Garden Society	Nine Dragon Wall as Stage II of the Chinese Garden (Edmonton)

247	Edmonton Community Development Company (ECDC)	ArtsCommon 118 (Edmonton)
248	Edmonton Federation of Community Leagues	EFCL100th Anniversary Project - Community League Plaza - Capital Project Amenity (Edmonton)
249	Edmonton Federation of Community Leagues	EFCL Headquarters / Community League Hall
250	Edmonton Jewish Community Centre	Edmonton Jewish Community Centre (Edmonton)
251	Edmonton Radial Railway Society	Streetcar Barn Expansion (Edmonton)
252	Edmonton Regional Airports Authority	Co-Generation Facility - Edmonton International Airport (Leduc County)
253	Edmonton Regional Airports Authority	Solar Array (Roof Top) Edmonton International Airport (Leduc County)
254	Edmonton Space & Science Foundation (TELUS World of Science - Edmonton)	Telus World of Science Aurora - Phase 4 (Edmonton)
255	Elboya School Fundraising Society	Elboya School Playground Project (Calgary)
256	Eldorado Playground Committee	Eldorado Elementary School Playground Redevelopment (Town of Drayton Valley)
257	Eleanor Pickup Arts Centre	Phase Two Theater Expansion (Town of Drayton Valley)
258	Elizabeth Métis Settlement	Range Road 14 Grading (Elizabeth Métis Settlement)
259	Elizabeth Métis Settlement	Township Road 604 Grading (Elizabeth Métis Settlement)
260	Ellerslie Rugby Park Inc	Ellerslie Rugby Park Drainage Connection (Edmonton)
261	ENMAX Corp.	Downtown District Energy System (Edmonton)
262	Enoch Cree Nation	Maskekosak Ball Diamond Project (Enoch Cree Nation)
263	Enoch Cree Nation	Solar Farm and Wetlands Improvements (Enoch Cree Nation)
264	Espace Franco de Calgary	Calgary Francophone Multi-Use Center – Espace Franco (Calgary)
265	Eugene Coste School Enrichment Society	Eugene Coste School Playground Redevelopment (Calgary)
266	Evanston Creekside Community Association	Evanston Community Park (Calgary)
267	Fallen Four Memorial Society	Fallen Four Memorial Park Building Expansion (Town of Mayerthorpe)
268	Fishing Lake Métis Settlement	Water, Sewer and Pond Replacement (Fishing Lake Métis Settlement)
269	Fishing Lake Métis Settlement	Water and Sewer Extension (Fishing Lake Métis Settlement)
270	Fishing Lake Métis Settlement	South Access Road - Grading and Other Work (Fishing Lake Métis Settlement)
271	Fishing Lake Métis Settlement	Cultural and Recreation Centre (Fishing Lake Métis Settlement)
272	Fishing Lake Métis Settlement	Lagoon Replacement (Fishing Lake Métis Settlement)
273	Fishing Lake Métis Settlement	Sewer Replacement (Fishing Lake Métis Settlement)
274	Fishing Lake Métis Settlement	North Access Road Work (Fishing Lake Métis Settlement)
275	Fishing Lake Métis Settlement	Solar Power (Fishing Lake Métis Settlement)
276	Flagstaff County	Bridge File 83197 (Flagstaff County)

277	Flagstaff County	Bridge File 83201 Culvert Replacement (Flagstaff County)
278	Flagstaff County	Bridge File 06660 Bridge Rehabilitation (Flagstaff County)
279	Flagstaff County	Bridge File 74378 Culvert Replacement (Flagstaff County)
280	Flagstaff County	Bridge File 08983 Bridge Rehabilitation (Flagstaff County)
281	Flagstaff County	Bridge File 74649 Bridge Rehabilitation (Flagstaff County)
282	Flagstaff County	Bridge File 77114 Culvert Replacement (Flagstaff County)
283	Flagstaff County	Bridge File 77282 Culvert Replacement (Flagstaff County)
284	Flagstaff County	Bridge File 83189 Culvert Replacement (Flagstaff County)
285	Fort McKay Métis Community Association	Community Infrastructure Development (Fort McKay)
286	Fort McKay Métis Community Association	Healing Center (Fort McKay Métis Community Association)
287	Fort McKay Métis Community Association	Island Lake Lodge (Fort McKay Métis Community Association)
288	Francis Winspear Centre for Music	Winspear Completion Project (Edmonton)
289	Friends of Forest Heights Society	Forest Heights Playground Redevelopment (Edmonton)
290	Friends of St. Jerome's	St. Jerome's Playground Redevelopment Project (Town of Vermillion)
291	Friends of St. Joseph School Council	St. Joseph Playground Redevelopment (Town of Coaldale)
292	Frog Lake First Nations #121 & #122	Public Library (Frog Lake First Nation)
293	Frog Lake First Nations #121 & #122	Career Training Lab (Frog Lake First Nation)
294	Frog Lake First Nations #121 & #122	Frog Lake Dust Collection System (Frog Lake First Nation)
295	Fundraising Association for Wye School	Wye Elementary Playground Construction (Strathcona County)
296	Fundraising Friends of Father Michael Mireau School Association	Father Michael Mireau School Playground Development (Edmonton)
297	Gift Lake Métis Settlement	Beach Road Upgrade (Gift Lake Métis Settlement)
298	Gift Lake Métis Settlement	Green Efficiency Updates (Gift Lake Métis Settlement)
299	Gift Lake Métis Settlement	Expansion of Youth Fitness Center (Gift Lake Métis Settlement)
300	Glenbow Alberta Institute	Glenbow's New Facility Renovations (Calgary)
301	Good Companions 50 Plus Club	Good Companions 50 Plus Club - Facility Lighting Upgrade and Sensors (Calgary)
302	Grande Prairie Friendship Centre	Grande Prairie Friendship Center Energy Efficiency Upgrades (City of Grande Prairie)
303	Greater Athabasca Community Foundation	Boyle Skateboard Park (Village of Boyle)
304	Greengate Power Corporation	Travers Solar Project (Vulcan County)
305	Hanna Spray Park Committee	Hanna Spray Park Development (Town of Hanna)
306	Henry Kroeger Regional Water Services Commission (HKRWSC)	HKRWSC Water Treatment Plant Upgrades (Town of Hanna)

307	Henry Kroeger Regional Water Services Commission (HKRWSC)	HKRWSC Excel Pressure Monitoring Station (Town of Hanna)
308	Henry Kroeger Regional Water Services Commission (HKRWSC)	Henry Kroeger Regional Water Services Commission (HKRWSC) East Transmission Main Flushing Hydrants: Phase 1 (Town of Hanna)
309	Henry Kroeger Regional Water Services Commission (HKRWSC)	Henry Kroeger RWSC SDS West Transfer Reservoir (Starland County)
310	Heritage Agricultural Society	Multicultural Heritage Centre Playground Development (Town of Stony Plain)
311	Heritage Park Society	Heritage Park Natural Resources Project - Keeping Alberta's Story Alive (Calgary)
312	High Level Native Friendship Centre Society	High Level Native Friendship Centre Society Cultural Complex (Town of High Level)
313	Highland Park Community Association	Highland Park Community Association Playground Redevelopment (Calgary)
314	Highlands Community League (HCL)	Highlands Facilities Renewal Project (Edmonton)
315	Highway 12/21 Regional Water Services Commission	Phase 6 and 7 of the Regional Water Transmission Line (Lacombe and Camrose Counties)
316	Holy Spirit Catholic School of Devon Fundraising Society	Holy Spirit Playground Redevelopment Phase 2 (Town of Drayton Valley)
317	Indefinite Arts	Indefinite Arts, ARTS National Centre (Calgary)
318	Indigenous Gathering Place Society of Calgary	Indigenous Gathering Place Society of Calgary (Calgary)
319	Interfaith Food Bank Society of Lethbridge	Interfaith Foodbank Building Upgrades (City of Lethbridge)
320	Italian Canadian Sports Society	Soccer Centre (Edmonton)
321	J.H. Picard Parent Council Society	J.H. Picard Playground Redevelopment Project (Edmonton)
322	Janvier Sekweha Youth Centre	Youth Centre Safety Rejuvenation (Chipewyan Prairie First Nation)
323	Jasper Skatepark Committee	Skatepark Improvement Initiative (Municipality of Jasper)
324	Jerry Forbes Centre for Community Spirit Renovation Project	Jerry Forbes Centre for Community Spirit Renovation Project (Edmonton)
325	Kapawe'no First Nation	Asphalt Paving Project (Kapawe'no First Nation)
326	Keenooshayo Parents' Association	Keenooshayo and Neil M. Ross School Playgrounds Redevelopment (City of St. Albert)
327	Kenilworth Community League	Kenilworth Community Recreational Ice Trail (Edmonton)
328	Kikino Métis Settlement	Recreational Access Road (Kikino Métis Settlement)
329	Kinette Club of Smoky Lake	Kin Park Playground Enhancement (Town of Smoky Lake)
330	Kneehill County	Churchill Reservoir and Waterline Upgrade (Kneehill County)
331	Kneehill County	Bridge Replacements and Culvert Rehabilitation (Kneehill County)
332	Knottwood Community League	Knottwood Community League Centre (Edmonton)

333	Knottwood Community League	Knottwood Community League Renovation (Edmonton)
334	La Societe du Centre Scolaire Communautaire de Calgary	French Community Centre of Calgary, Roof and Common Areas Renovation Project (Calgary)
335	Lac Ste. Anne County	Bridge File 72270 Culvert Repairs (Lac Ste. Anne County)
336	Lac Ste. Anne County	Bridge File 13733 Rehabilitation (Lac Ste. Anne County)
337	Lac Ste. Anne County	Bridge File 13233 Bridge Rehabilitation (Lac Ste. Anne County)
338	Lac Ste. Anne County	Bridge File 09965 Bridge Rehabilitation (Lac Ste. Anne County)
339	Lac Ste. Anne County	Bridge File 08817 Bridge Rehabilitation (Lac Ste. Anne County)
340	Lac Ste. Anne County	Bridge File 07483 Bridge Rehabilitation (Lac Ste. Anne County)
341	Lac Ste. Anne County	Bridge File 01301 Repair (Lac Ste. Anne County)
342	Lacombe Athletic Park Association	Lacombe Athletic Park Field Expansion and Construction of Track Facilities (Lacombe County)
343	Lacombe County	Lacombe Bridge File 0098 Replacement (Lacombe County)
344	Lacombe County	Jones Creek Bridge File 02002 Replacement (Lacombe County)
345	Lacombe County	Whelp Brook Bridge File 08893 Replacement (Lacombe County)
346	Lacombe County	Jones Creek Bridge File 09503 Replacement (Lacombe County)
347	Lacombe County	Sandy Point Trail (Lacombe County)
348	Lacombe Performing Arts Centre Foundation	Lacombe's Art Centre building purchase (Lacombe County)
349	Leavitt Recreation Association	Leavitt Recreation Association Community Playground (Town of Cardston)
350	Lethbridge and District Exhibition	Lethbridge Exhibition Park Renewal (City of Lethbridge)
351	Lindsay Park Sports Society (LPSS)	LPSS Legacy Enhancement and Expansion Project (Calgary)
352	Little Potato Company	LPC Waste Water Recycling (Edmonton)
353	Lodgepole Recreational Society	Lodgepole Skating Rink (Brazeau County)
354	MacEwan University	MacEwan University Community Open Spaces Development Project (Edmonton)
355	MacEwan University	MacEwan University City Centre Campus Energy Efficiency Infrastructure (Edmonton)
356	MacEwan University	Kihêw Waciston -Indigenous Centre Enhancement Project - MacEwan University (Edmonton)
357	Mackenzie County	Mackenzie County Wellness Centre (Mackenzie County)
358	Mackenzie County	Regional Water Line (Buffalo Head Prairie to Bluehills & Fort Vermilion to Rocky Lane)
359	Mackenzie County	Zama Access Road (Mackenzie County)
360	Mackenzie County	City Sewage Forcemain Upgrading (Mackenzie County)

361	Mallaig & District Agricultural Society and Recreation Association	Mallaig Hockey Arena Upgrades (County of St. Paul No. 19)
362	Mannawanis Native Friendship Centre Society	Mannawanis Native Friendship Centre Society Energy Retrofits and Expansion (Town of St. Paul)
363	Manning Playground Society	Manning Playground (Town of Manning)
364	McConachie Playground Committee	McConachie Community Playground (Edmonton)
365	McMan Youth, Family and Community Services Association	McMan Youth Family and Community Services Association - Building Repairs and Renovations (Edmonton)
366	McMurray Métis (Métis Nation of Alberta Local #1935)	Métis Cultural Centre (Regional Municipality of Wood Buffalo)
367	Medicine Hat College	Medicine Hat College Health, Wellness and Athletics Expansion (City of Medicine Hat)
368	Medicine Hat College	Medicine Hat College Accessibility and Inclusion Project (City of Medicine Hat)
369	Métis Nation of Alberta Association (MNA)	Métis Crossing Cultural Gathering Center (Town of Smoky Lake)
370	Michael A Kostek Educational Fundraising Society	Michael A Kostek School Playground Redevelopment (Edmonton)
371	Mikisew Cree First Nation	Fort Chipewyan Cultural and Community Centre (Mikisew Cree First Nation)
372	Milo and District Ag. Society - Milo Hall Committee	Milo Hall Kitchen Renovation (Village of Milo)
373	Montana First Nation	Montana First Nation Community Centre/Emergency Management Response (Montana First Nation)
374	Montana First Nation	Road Project (Montana First Nation)
375	Montgomery Community Association	Community Centre Upgrades (Calgary)
376	Mountain View County	BF 77639 Bridge Replacement (Mountain View County)
377	Mountain View County	BF 282 Bridge Replacement (Mountain View County)
378	Mountain View County	BF 940 Bridge Replacement (Mountain View County)
379	Mountain View County	BF 1432 Bridge Replacement (Mountain View County)
380	Mountain View County	BF 7362 Bridge Replacement (Mountain View County)
381	Mountain View County	BF 9285 Bridge Replacement (Mountain View County)
382	Muir Lake Playschool Association	Muir Lake Playschool Playground Redevelopment (Parkland County)
383	Municipal District of Acadia No. 34	Acadia Valley Community Hall (MD of Acadia)
384	Municipal District of Bighorn No. 8	Bridge File 76887 Bridge Rehabilitation - Heart Creek (MD of Bighorn No. 8)
385	Municipal District of Bighorn No. 8	Culvert Rehabilitation BF 84166 (MD of Bighorn No. 8)
386	Municipal District of Bighorn No. 8	BF 79244 Bridge Replacement (MD of Bighorn No. 8)
387	Municipal District of Bighorn No. 8	BF 84166 - Culvert Rehabilitation (MD of Bighorn No. 8)
388	Municipal District of Bonnyville No. 87	Kinosoo Ridge Adventure Park

389	Municipal District of Bonnyville No. 87	Fishing Lake North Access Road (MD of Bonnyville No. 87)
390	Municipal District of Fairview No. 136	Whitelaw Water Transmission Line and Upgrade (MD of Fairview No. 136)
391	Municipal District of Foothills No. 31	Fish Creek Regional Water Servicing Water Treatment and Distribution Expansion (MD of Foothills)
392	Municipal District of Foothills No. 31	Bridge File Replacement - 01735 (MD of Foothills No. 31)
393	Municipal District of Foothills No. 31	Bridge File Girder Replacement 71578 (MD Foothills No. 31)
394	Municipal District of Greenview No. 16	Water Supply System (Hamlet of Grovedale)
395	Municipal District of Lesser Slave River No. 124	Smith Lagoon Re-Lining Project (MD of Lesser Slave River No. 124)
396	Municipal District of Lesser Slave River No. 124	Bridge File 79260 Culvert Replacement (MD of Lesser Slave River No. 124)
397	Municipal District of Lesser Slave River No. 124	Bridge File 72345 Culvert Replacement (MD of Lesser Slave River No. 124)
398	Municipal District of Lesser Slave River No. 124	Bridge File 09853 Bridge Replacement (MD of Lesser Slave River No. 124)
399	Municipal District of Lesser Slave River No. 124	Bridge File 78629 Culvert Replacement (MD of Lesser Slave River No. 124)
400	Municipal District of Lesser Slave River No. 124	Bridge File 85344 (MD of Lesser Slave River No. 124)
401	Municipal District of Opportunity No. 17	Lagoon and Servicing (Sandy Lake)
402	Municipal District of Opportunity No. 17	Hamlet of Calling Lake Water Treatment Plant Upgrading (MD of Opportunity No. 17)
403	Municipal District of Opportunity No. 17	Calling Lake Drive Road Rehabilitation (MD of Opportunity No. 17)
404	Municipal District of Peace No. 135	Shaftesbury Trail Regional Water Line Extension (MD of Peace No. 135)
405	Municipal District of Peace No. 135	Culvert Replacement BF 13840 (MD of Peace No. 135)
406	Municipal District of Peace No. 135	Bridge File 71960 (MD of Peace No. 135)
407	Municipal District of Peace No. 135	Bridge File 07811 (MD of Peace No. 135)
408	Municipal District of Peace No. 135	BF 75200 Culvert Replacement (MD of Peace No. 135)
409	Municipal District of Pincher Creek No. 9	Beaver Mines Wastewater Treatment (MD of Pincher Creek No. 9)
410	Municipal District of Pincher Creek No. 9	Township Road 7-4 Rehabilitation (MD of Pincher Creek)
411	Municipal District of Pincher Creek No. 9	Bridge File 6613 Replacement (MD of Pincher Creek No. 9)
412	Municipal District of Pincher Creek No. 9	Bridge File 1744 Replacement (MD Pincher Creek No. 9)
413	Municipal District of Smoky River No. 130	Rural Water Distribution (MD of Smoky River No. 130)
414	Municipal District of Smoky River No. 130	Old High Prairie Bridge BF 71663 Replacement (MD of Smoky River No. 130)
415	Municipal District of Taber	Horsefly Regional Emergency Spillway (MD of Taber)
416	Municipal District of Taber	Bridge File 84230 Replacement (MD of Taber)
417	Municipal District of Taber	Bridge File 80401 Replacement (MD of Taber)
418	Municipal District of Taber	Bridge File 80180 Replacement (MD of Taber)
419	Municipal District of Taber	Bridge File 80175 Replacement (MD of Taber)
420	Municipal District of Taber	Bridge File 80118 Replacement (MD of Taber)

421	Municipal District of Taber	Taber Airport Expansion (MD of Taber)
422	Municipal District of Taber	Taber Airport Runway Extension (MD of Taber)
423	Municipal District of Taber	Vauxhall Airport Apron Expansion (MD of Taber)
424	Municipal District of Taber	Range Road 18-2 South of Highway 526 Rebuild, MD of Taber
425	Municipal District of Wainwright No. 61	Greenshield Lagoon Upgrade (MD of Wainwright No. 61)
426	Municipality of Crowsnest Pass	Frank Wastewater Plant (Municipality of Crowsnest Pass)
427	Municipality of Crowsnest Pass	Adanac Road Rehabilitation Project 9 (Municipality of Crowsnest Pass)
428	Municipality of Jasper	Jasper Recreation Facilities Renovation and Upgrade (Municipality of Jasper)
429	Mustard Seed	The Mustard Seed Renovation (Calgary)
430	Nepalese Canadian Society of Edmonton (NECASE)	Nepalese Canadian Cultural Heritage Centre Project (Edmonton)
431	New Hope Community Church	Heritage Building for Community Outreach Programming Renovation (Village of Vilna)
432	North Bow Community Facility Board	Langdon Community Campus: Quad Ball Diamonds (Rocky View County)
433	Northern Lakes College (Board of Governors)	Northern Lakes College Energy Efficiency and Renewable Energy Systems (multiple locations)
434	Northern Lights Gas Co-op Ltd.	Gas Supply Line (Mackenzie County)
435	Northern Sunrise County	Fiber Optic for Sunrise Gateway Business Park (Northern Sunrise County)
436	Northern Sunrise County	Cellular Tower Expansion (Northern Sunrise County)
437	Nose Creek Sports and Recreation Association (operating as Vivo for Healthier Generations)	Vivo Expansion Project (Calgary)
438	Otehnikan Educational Society	Ben Calf-Robe St. Clare School Playground Redevelopment (Edmonton)
439	Our Lady of Victories School Association	Our Lady of Victories School Playground Redevelopment (Edmonton)
440	Paddle Prairie Métis Settlement	Solar Project (Paddle Prairie Métis Settlement)
441	Parents Association of Parkview	Parkview School Playground Redevelopment (Edmonton)
442	Parkland County	Broadband (Parkland County)
443	Parkland County	Pool and Community Hub Upgrades (Parkland County)
444	Peavine Métis Settlement	Duck Lake road Grading and Other Work (Peavine Métis Settlement)
445	Penhold Community Leaders Society	Critters Corner Playground (City of Red Deer)
446	Piikani Nation	Arena Renovation (Piikani Nation)
447	Ponoka County	Bridge Replacement, BF 08576 (Ponoka County)
448	Ponoka County	BF 13014 Bridge Replacement (Ponoka County)
449	Ponoka County	BF 13436 Bridge Replacement (Ponoka County)
450	Portage College	Portage College Indigenous Smudging and Cultural Awareness Atrium (Town of Lac La Biche)

451	Portage College	Seven Gallery and Cultural Spaces at Portage College (Lac La Biche County)
452	Punjab United Sports and Heritage Association	PUSHA Multipurpose Recreation & Cultural Activities Centre (Edmonton)
453	Red Crow Community College	Red Crow Community College (Standoff)
454	Red Deer County	Watershed Resiliency (Red Deer County)
455	Red Deer County	Springbrook Water Reservoir and Treatment Plant Replacement (Red Deer County)
456	Red Deer County	Springbrook Community Facility (City of Red Deer)
457	Red Deer County	C&E Trail and Fleming Subdivision River Bank Stabilization (Red Deer County)
458	Red Deer County	Bridge File 00877 along Township Road 352 crossing Threehills Creek (Red Deer County)
459	Red Deer County	Bridge File 08138 along Range Road 43 crossing the Raven River (Red Deer County)
460	Red Deer County & Red Deer Regional Airport	Red Deer Regional Airport Expansion (Red Deer County)
461	Red Deer Regional Airport	Red Deer Regional Airport (Red Deer County)
462	Regional Municipality of Wood Buffalo	Reach 7-8 Flood Mitigation Project (Regional Municipality of Wood Buffalo)
463	Regional Municipality of Wood Buffalo	Reach 9-10 Flood Mitigation Project (Regional Municipality of Wood Buffalo)
464	Regional Municipality of Wood Buffalo	Fort Chipewyan Lift Station Upgrades (Regional Municipality of Wood Buffalo)
465	Regional Municipality of Wood Buffalo	Wastewater Treatment Facilities and Outfall (Regional Municipality of Wood Buffalo)
466	Regional Municipality of Wood Buffalo	Force-main from Gregoire Lake Estates to Anzac (Regional Municipality of Wood Buffalo)
467	Regional Municipality of Wood Buffalo	Conklin Lagoon Upgrade and Outfall (Regional Municipality of Wood Buffalo)
468	Regional Municipality of Wood Buffalo	Conklin Lift Station and Outfall (Regional Municipality of Wood Buffalo)
469	Regional Municipality of Wood Buffalo	Janvier New Lagoon and Outfall (Regional Municipality of Wood Buffalo)
470	Regional Municipality of Wood Buffalo	Janvier Water Treatment Plant Upgrade (Regional Municipality of Wood Buffalo)
471	Regional Water Services Commission (SMRWSC)	SMRWSC Regional Water Extension to Rochon Sands (Village of Rochon Sands)
472	River Valley Alliance	RVA Phase Two Capital Program - Trail Connectivity and Access (Edmonton)
473	Robina Baker Parent Fundraising Committee	Robina Baker Playground Redevelopment Project (Town of Devon)
474	Rocky Native Friendship Centre Society	Rocky Native Friendship Centre Society New Facility Project (Town of Rocky Mountain House)
475	Rocky Spray Park Council	Rocky Mountain House Spray Park (Town of Rocky Mountain House)
476	Rocky View County	Replacement of Bridge File #80553 (Rocky View County)
477	Rocky View County	Replacement of Bridge File #76721 (Rocky View County)

478	Rocky View County	Replacement of Bridge File #06860 (Rocky View County)
479	Rocky View County	Replacement of Bridge File #01018 (Rocky View County)
480	Rocky View Water Co-op Ltd. (RVWC)	RVWC Raw Water Reservoir Gravel Armour Upgrade (Rocky View County)
481	Rocky View Water Co-op Ltd. (RVWC)	RVWC Raw Water Booster Station (Rocky View County)
482	Rotary Peace Park Society	Vegreville Rotary Peace Park Playground (Town of Vegreville)
483	Saddle Hills County	Broadband (Saddle Hills County)
484	Saddle Hills County	Regional Water Project (Saddle Hills County)
485	Saddle Hills County	Saddle Hills Regional Water System's Potable Water Supply Main (Saddle Hills County, Bonanza, Bay Tree, and Ksituan Area)
486	Saddle Lake Cree Nation	Water Source Protection and NE2 Road Resilience Plan (Saddle Lake Cree Nation)
487	Saddle Lake Cree Nation	North - South Road Construction (Saddle Lake Cree Nation)
488	Saddle Lake Cree Nation	Broadband and Cellular Upgrade (Saddle Lake Cree Nation)
489	Saddle Lake Cree Nation	Cultural Centre-Community Hall HVAC Upgrades (Saddle Lake Cree Nation)
490	Saddle Lake Cree Nation	Cultural Grounds Upgrades (Saddle Lake Cree Nation)
491	Saddle Lake Cree Nation	SW7 Road Plan (Saddle Lake Cree Nation)
492	Saddle Lake Cree Nation	NW2 Road Plan (Saddle Lake Cree Nation)
493	Saint Mary Catholic School Fundraising Association	St. Mary Playground Redevelopment (Edmonton)
494	Sanatan Mandir Cultural Society of Fort McMurray	SMCS Cultural Centre (Regional Municipality of Wood Buffalo)
495	Saturn Power Inc.	Axis Tracker Solar PV Project at Airport (Red Deer County)
496	Sawridge First Nation	Sawridge First Nation Multi Use Centre (Sawridge Reserve)
497	Scenic Acres Community Association	Schooner Playground and Park Redevelopment (Calgary)
498	Schonsee Neighbourhood Development Committee	Schonsee Spray Park Development (Edmonton)
499	Service Alberta	Provincial Rural Broadband Strategy (throughout Alberta)
500	Sherwood Care Facility	Dining Room/Activity Room Renovations (Strathcona County)
501	Sik-Ooh-Kotoki Friendship Society	Siko-Ook-Kotoki Cultural Centre (City of Lethbridge)
502	Siksika Nation	Eagle Lake and Namka-Stobart Hydroelectric Project (Siksika Nation)
503	Siksika Nation Tribal Administration	Arthur A. Youngman Water Treatment Plant Communications (Siksika Nation)
504	Siksika Nation Tribal Administration	Arthur A. Youngman WTP Backup Power Generator (Siksika Nation)
505	Siksika Nation Tribal Administration	Arthur A. Youngman WTP Flood Mitigation Raw Water Wells (Siksika Nation)
506	Siksika Nation Tribal Administration	Arthur A. Youngman Water Treatment Plant Reservoir Capacity (Siksika Nation)
507	Siksika Nation Tribal Administration	Gravel Road Dust Control Program (Siksika Nation)
508	Siksika Nation Tribal Administration	Pedestrian Safety Network (Siksika Nation)

509	Siksika Nation Tribal Administration	Paved Road Network East Side (Siksika Nation)
510	Siksika Nation Tribal Administration	Paved Road Network West Side (Siksika Nation)
511	Siksika Nation Tribal Administration	Running Rabbit Road Flood Mitigation (Siksika Nation)
512	Siksika Nation Tribal Administration	West Siksika Central Sewage Treatment System (Siksika Nation)
513	Smith's Landing First Nation	Multi-Purpose Community Building (Smith's Landing First Nation)
514	Smoky Lake County	BF 01772 Bridge Replacement-Redclay Creek (Smoky Lake County)
515	Smoky Lake County	BF 74018 Bridge Rehabilitation (Smoky Lake County)
516	Smoky Lake County	BF 13398 Bridge Replacement (Smoky Lake County)
517	Smoky Lake County	BF 78004 Bridge Culvert Rehabilitation (Smoky Lake County)
518	Smoky Lake County	BF 09975 Bridge Culvert Replacement (Smoky Lake County)
519	Smoky Lake County	BF 08201 Bridge Rehabilitation -(Smoky Lake County)
520	Smoky Lake County	BF 01603 Bridge Rehabilitation - Waskatenau Creek (Smoky Lake County)
521	Smoky Lake County	BF 77862 Bridge Culvert Rehabilitation (Smoky Lake County)
522	Soccer Without Boundaries	Social Community Hub (Calgary)
523	South Red Deer Regional Wastewater Commission	South Red Deer Regional Wastewater Commission (SRD) Flow Reduction Program (City of Red Deer)
524	South Red Deer Regional Wastewater Commission	Wastewater Commission Emergency Equalization and Storage Ponds (Towns of Olds, Bowden, Innisfail, Penhold and City of Red Deer)
525	Sparling School Parent Advisory Committee	Sparling Elementary School Playground Redevelopment (City of Camrose)
526	Special Areas Board	Regional Potable Water Supply Line Extension (Special Areas Board No. 4 comprised of Hamlets of Kirriemuir, Altario and Compeer)
527	Special Areas Board	Prairie Oasis Hanna Playground (Town of Hanna)
528	Springbank Equestrian Society	Arena Upgrade-Springbank Equestrian (Calgary)
529	St. Boniface School Fundraising Society	St. Boniface Playground Redevelopment Project (Edmonton)
530	St. Elizabeth Parent Advisory Association	St. Elizabeth School Playground Redevelopment (Edmonton)
531	St. Francis of Assisi School Council Association	Playground Redevelopment at St. Francis of Assisi Catholic Elementary School (Edmonton)
532	St. Gerard School Parent Association	St. Gerard School Playground Redevelopment (Edmonton)
533	St. John XXIII School Parent Council	Fort Saskatchewan Catholic School Playground Replacements (City of Fort Saskatchewan)
534	St. Maria Goretti School Parent Society	St. Maria Goretti Playground Redevelopment (Edmonton)
535	St. Martin School Parent Advisory Society	St. Martin Elementary School Playground Redevelopment (Edmonton)
536	St. Michael's Cultural Centre	Cultural Centre Roof and Furnace/Air Conditioning Unit Replacement (Edmonton)

537	St. Paul Gymnastics Club	Permanent Facility (Town of St. Paul)
538	St. Paul Parent Advisory Association	St. Paul School Playground Redevelopment (Edmonton)
539	St. Philip Parent Advisory Association	St. Philip School Playground Redevelopment (Edmonton)
540	St. Pius X School Parent Association	St. Pius X Playground Redevelopment Project (Edmonton)
541	St. Vital Seniors Club	St. Vital Seniors Centre Upgrades (Town of Beaumont)
542	Starland County	Bridge Replacement File 13105 (Starland County)
543	Starland County	Bridge Replacement File-70286 (Starland County)
544	Starland County	Bridge Replacement File - 9567 (Starland County)
545	Stavely Parent Advisory Association	Stavely Elementary School Playground Redevelopment (Town of Stavely)
546	Stoney Nakoda Recreation Centre	Furnace Upgrading Project (Stoney Nakoda Nation)
547	Sucker Creek First Nation	20 MW Solar Project - Interconnection Purchase (Sucker Creek First Nation)
548	Sucker Creek First Nation	Outdoor Rink (Sucker Creek First Nation)
549	Sunalta Community Association	Imagine Sunalta: The Sunalta Community Hub Project (Calgary)
550	SunAlta Power Inc.	Bassano Community Solar Project (County of Newell)
551	Sunchild First Nation	Sunchild First Nation Community Centre (Sunchild First Nation)
552	Swan River First Nation	Powwow Arbor (Swan River First Nation)
553	Sylvan Lake Regional Wastewater Commission	Regional Wastewater System Completion of North Shore Line (Town of Sylvan Lake)
554	The Red Road Healing Society	Indigenous Longhouse (Edmonton)
555	The Ridge Community League	The Ridge Community League Skating Rink & Community Hall Project (Edmonton)
556	Thorhild County	Swimming Pool Salt Water System Project (Thorhild County)
557	Thorhild County	Thorhild East Lift Station Upgrade Project (Thorhild County)
558	Thorhild County	Bridge Replacement BF 73227 (Thorhild County)
559	Thorhild County	Bridge Replacement BF 08768 (Thorhild County)
560	Thorhild County	Bridge Replacement BF 70002 (Thorhild County)
561	Thorhild County	Bridge Replacement 06783 (Thorhild County)
562	Tourism Jasper	Jim Vena Stage (Municipality of Jasper)
563	Town of Athabasca	Sanitary Forcemain Replacement (Town of Athabasca)
564	Town of Athabasca	Regional Multiplex Solar Project (Town of Athabasca)
565	Town of Bashaw	Lagoon Upgrade Project (Town of Bashaw)
566	Town of Bassano	Wastewater Treatment Upgrades and Wastewater Irrigation Project (Town of Bassano)
567	Town of Beaumont	Beaumont Sports and Recreation Centre Expansion (Town of Beaumont)

568	Town of Black Diamond	Water Looping Project (Town of Black Diamond)
569	Town of Black Diamond	Advancing Municipal Energy (Town of Black Diamond)
570	Town of Blackfalds	Southern Highway Improvements (Town of Blackfalds)
571	Town of Bon Accord	49th Avenue Rehabilitation (Town of Bon Accord)
572	Town of Bon Accord	Arena Upgrades (Town of Bon Accord)
573	Town of Bon Accord	Solar Farm (Town of Bon Accord)
574	Town of Bon Accord	48th Avenue & 49A Street Rehabilitation (Town of Bon Accord)
575	Town of Bon Accord	Parkside Road Rehabilitation (Town of Bon Accord)
576	Town of Bon Accord	Sidewalk Replacement Program (Town of Bon Accord)
577	Town of Bonnyville	Bonnyville Regional Arts Centre (Town of Bonnyville)
578	Town of Bow Island	Airport Runway and Lighting Project (Town of Bow Island)
579	Town of Bruderheim	Water Reservoir and Pumping Station Upgrading (Town of Bruderheim)
580	Town of Carstairs	Reservoir and Pumping Station (Town of Carstairs)
581	Town of Claresholm	Planning for Growth - 5th Street East Upgrades (Town of Claresholm)
582	Town of Coaldale	Malloy Drain Phase 2B Implementation Plan (Town of Coaldale)
583	Town of Coalhurst	Main Constructed Wetland (Town of Coalhurst)
584	Town of Cochrane	FibreWest Network Implementation (Town of Cochrane)
585	Town of Coronation	Municipal Airport Runway Upgrade (Town of Coronation)
586	Town of Crossfield	Crossfield Regional Wastewater Feasibility Study (Town of Crossfield)
587	Town of Daysland	Rehabilitation of the Sanitary Sewer System (Town of Daysland)
588	Town of Devon	Community Centre and Library (Town of Devon)
589	Town of Devon	New Recreation Complex (Town of Devon)
590	Town of Drayton Valley	Net Zero Aquatic Facility Upgrades (Town of Drayton Valley)
591	Town of Drayton Valley	Sewage Lagoon (Cell No. 6) Replacement (Town of Drayton Valley)
592	Town of Drumheller	Nacmine Forcemain Replacement (Town of Drumheller)
593	Town of Drumheller	Replacement of Bridge 11 over the Rosebud River (Town of Drumheller)
594	Town of Drumheller	Drumheller's Replacement of Airport Runway Lighting (Town of Drumheller)
595	Town of Drumheller	Flood Mitigation and Climate Change Adaption System (Town of Drumheller)
596	Town of Eckville	Water Pump House and Reservoir Upgrades (Town of Eckville)
597	Town of Edson	Recreational Multi-Use Facility Project (Town of Edson and Yellowhead County)
598	Town of Elk Point	Lift Station (Town of Elk Point)
599	Town of Fort MacLeod	Revitalization of Outdoor Swimming Pool Complex (Town of Fort MacLeod)
600	Town of Granum/MD of Willow Creek	Stormwater Management Project (Town of Granum)
601	Town of Hanna	Community Centre Facility Updates (Town of Hanna)

602	Town of Hanna and Special Areas Board; ATCO	Hanna Solar Project (Town of Hanna)
603	Town of High Level	Arena Expansion Project (Town of High Level)
604	Town of High Level	Regional Wastewater Feasibility Study (Town of High Level)
605	Town of High Level	Legion to Community Library (Town of High Level)
606	Town of High River	Broadband Pilot Network Installation and Electronics (Town of High River)
607	Town of High River	High River Recreation Complex Building Improvements (Town of High River)
608	Town of High River	Centre Street Bridge Rehabilitation - BF-589 (Town of High River)
609	Town of High River	Regional Airport Apron Parking and Taxiway Enhancement (Town of High River)
610	Town of Irricana	Irricana Recreation Complex Renovation Project (Town of Irricana)
611	Town of Mayerthorpe	Exhibition Centre Energy and Carbon Reduction Project (Town of Mayerthorpe)
612	Town of Mayerthorpe	Raw Water Line Project (Town of Mayerthorpe)
613	Town of Milk River	Water Booster Station Rehabilitation (Town of Milk River)
614	Town of Millet	Millet Agriplex Centre Upgrades (Town of Millet)
615	Town of Morinville	Morinville Recreation Facility (Town of Morinville)
616	Town of Mundare	North Side Lift Station Replacement (Town of Mundare)
617	Town of Okotoks	Regional Water Pipeline (Town of Okotoks)
618	Town of Okotoks	Wastewater Treatment Plant Project (Town of Okotoks)
619	Town of Olds	Highway 2A Intersection and 68 Street Construction (Town of Olds)
620	Town of Peace River	Athabasca Hall Renovation Project (Town of Peace River)
621	Town of Peace River	Reservoir 365 Replacement and Demolition (Town of Peace River)
622	Town of Peace River	Shaftsbury Pathway Upgrade (Town of Peace River)
623	Town of Peace River	Water Supply Capacity Project (Town of Peace River)
624	Town of Peace River	Recreation Centre Upgrades (Town of Peace River)
625	Town of Penhold	Community Active Transportation Updates Project (Town of Penhold)
626	Town of Picture Butte	Aquatics Centre Upgrades (Town of Picture Butte)
627	Town of Pincher Creek	Sanitary Forcemain Replacement (Town of Pincher Creek)
628	Town of Ponoka	Ponoka Industrial Airport - Runway Lighting Replacement (Town of Ponoka)
629	Town of Ponoka, Town of Stettler	Multi-season Recreation and Wellness Facilities (Towns of Ponoka and Stettler)
630	Town of Provost	Industrial Road (Town of Provost)
631	Town of Provost	Road Upgrades (Town of Provost)
632	Town of Provost	Water Treatment Plant upgrades (Town of Provost)
633	Town of Raymond	Raymond Joint Use Recreation Centre (Town of Raymond)
634	Town of Raymond	Wastewater Treatment System Expansion (Town of Raymond)
635	Town of Redwater	Sanitary Sewer Upgrade (Town of Redwater)

636	Town of Redwater	Storm Sewer Phase 3 Upgrade (Town of Redwater)
637	Town of Redwater	New Sewage Lift Station (Town of Redwater)
638	Town of Rimbey	Climate Change Upgrades (Town of Rimbey)
639	Town of Rocky Mountain House	Wastewater Treatment Facility Upgrade (Town of Rocky Mountain House)
640	Town of Sexsmith	Regional Flood Mitigation Works (Town of Sexsmith)
641	Town of Smoky Lake	Road Plan (Town of Smoky Lake)
642	Town of St. Paul	Wastewater Treatment Plant Upgrades (Town of St. Paul)
643	Town of St. Paul	St. Paul Airport Lighting Project (Town of St. Paul)
644	Town of Stony Plain	Stony Plain Recreation Centre (Town of Stony Plain)
645	Town of Sylvan Lake	North Water Storage Reservoir and Pump House (Town of Sylvan Lake)
646	Town of Taber	Water Treatment Plant pH Adjustment CO2 Injection (Town of Taber)
647	Town of Taber	Wheelchair Accessible Playground (Town of Taber)
648	Town of Taber	East Taber Constructed Wetland Project (Town of Taber)
649	Town of Trochu	Lagoon Expansion (Town of Trochu)
650	Town of Turner Valley	Sunset Blvd Sanitary and Storm Replacement (Town of Turner Valley)
651	Town of Two Hills	Safety Improvements to Road/Water and Sewer Lines (Town of Two Hills)
652	Town of Valleyview	Broadband Internet Deployment (Town of Valleyview)
653	Town of Vegreville	SE 17 Development (Town of Vegreville)
654	Town of Vulcan	Vulcan Pool Project (Town of Vulcan)
655	Town of Wainwright	Lagoon Expansion Project (Town of Wainwright)
656	Town of Wainwright	Road Re-paving Project (Town of Wainwright)
657	Town of Wainwright	Sewer Trunk Replacement Project (Town of Wainwright)
658	Town of Wainwright	Water Replacement Project (Town of Wainwright)
659	Town of Westlock	Stormwater Management Facilities Upgrading (Town of Westlock)
660	Town of Whitecourt	Arts and Culture Centre Library New Facility (Town of Whitecourt)
661	Town of Whitecourt	Wastewater Treatment Plant Upgrades (Town of Whitecourt)
662	Tsuut'ina First Nation	Low Impact Design-Wastewater Management (Tsuut'ina First Nation)
663	Tsuut'ina First Nation	Water Reservoir -Taza Development (Tsuut'ina First Nation)
664	Tsuut'ina First Nation	Tsuut'ina Community, Culture and Recreation Enhancement Agri-plex Repairs (Tsuut'ina First Nation)
665	University of Alberta	University of Alberta South Campus Community Arenas (Edmonton)
666	University of Lethbridge	University of Lethbridge District Heating and Cooling Plant Replacement (City of Lethbridge)
667	University of Lethbridge	U of Lethbridge Student Residences - New Construction (City of Lethbridge)

668	University of Lethbridge	Iikaiskini Gathering Space - University of Lethbridge (City of Lethbridge)
669	Valley Zoo Development Society	Valley Zoo - Nature's Wild Backyard (Edmonton)
670	Varsity Community Association	Varsity Community Association (VCA) Building and Washroom Accessibility Upgrades (Calgary)
671	Varsity Community Association	VSA Solar Panel Installation (Calgary)
672	Vecova Centre for Disability Services and Research	Vecova Centre for Disability Services and Research New Facility Project (Calgary)
673	Vermilion River Regional Alliance (VRRRA)/Town of Vermilion	Broadband Solution for Vermilion River Region (Town of Vermilion)
674	Victoria Arts Society	Victoria School of the Arts Sculpture Garden and Performance Space (Edmonton)
675	Village of Alix	Lagoon Repair (Village of Alix)
676	Village of Breton	Breton Community Centre (Village of Breton)
677	Village of Consort	Aquatic Facility Upgrades (Village of Consort)
678	Village of Cremona	Cremona Skate Park (Village of Cremona)
679	Village of Foremost	Foremost Spray Park (Village of Foremost)
680	Village of Glendon	Glendon 55 and 56 Street Reconstruction - Surface Works Phase 4 (Village of Glendon)
681	Village of Glendon	Glendon 55, 56 Street and 51 Avenue Reconstruction - Underground Works Phase 3 (Village of Glendon)
682	Village of Myrnam	CTEC (Village of Myrnam)
683	Village of Paradise Valley	Waterworks System (Village of Paradise Valley)
684	Village of Rockyford	Treated Water Supply to Rosebud (Wheatland County)
685	Village of Rosemary	Rosemary Road Upgrading & Paving Project (Village of Rosemary)
686	Village of Rycroft	Paving Upgrade to the Village West Side (Village of Rycroft)
687	Village of Rycroft	Water and Sewer Services Upgrades (Village of Rycroft)
688	Village of Ryley	Lift Station Upgrades (Village of Ryley)
689	Village of Warburg	Warburg Arena Renovations (Village of Warburg)
690	Vilna & District Agricultural Society	Arena Roof Replacement (Village of Vilna)
691	Waldorf Education Society of Edmonton	Natural Playground/Community Garden (Edmonton)
692	Warburg Cultural Society	Warburg Cultural Centre Addition (Village of Warburg)
693	Warburg Hockey & Skating Arena Club	Warburg Arena Upgrade (Village of Warburg)
694	West Inter-Lake District Regional Water Services Commission	Regional Water Line Phase 4 to (Alexander First Nation and Summer Village of Sandy Beach)

	West Inter-Lake District Regional Water Services	
695	Commission	Regional Water Line (Wabamum to Seba Beach to Entwistle)
696	Westend Regional Sewage Services Commission	Wastewater Lagoon Upgrade (Town of Black Diamond)
697	Westlock Enhancement Society	Westlock Spray and Play Park (Town of Westlock)
698	Westlock Golf Club	Westlock Golf and Nordic Center Construction (Town of Westlock)
699	Wheatland County	Bridge File 09191 (Wheatland County)
700	Wheatland County	Rosebud Lagoon System (Wheatland County)
701	Yellowhead Tribal Development Foundation	Yellowhead Tribal College - G.R.O.W. Project (Edmonton)
702	YMCA of Northern Alberta	YMCA Facility Environmental Upgrades (Edmonton)
703	Young Men's Christian Association of Edmonton (YMCA of Northern Alberta)	Westwood YMCA Aquatics Centre HVAC and Roof Replacement (Regional Municipality of Wood Buffalo)
704	YWCA Calgary	YWCA Calgary Hub Facility Project (Calgary)

School Capital Projects Underway As of May 31, 2020

Location	Project	Project Type	Jurisdiction	Grades	Total Opening Capacity	Capacity at Full Build Out	Project Status	Construction Completion Date*
Government Delivery								
Beaumont	Addition to École Secondaire Beaumont Composition High School	Addition	The Black Gold School Division	10-12	1100	1100	Construction	Nov 2021
Beaumont	Beaumont new K-12	New	The Greater North Central Francophone Education Region	K-12	400	TBD	Planning	Jan 2024
Blackfalds	Blackfalds New 850 Core Capacity High School	New	The Wolf Creek School Division	9-12	850	TBD	Design	May 2024
Bonnyville	Bonnyville High School	Modernization	The Northern Lights School Division	9-12	550	550	Construction	Jan 2022
Brooks	École le Ruisseau	Replacement	The Southern Francophone Education Region	K-12	200	200	Tendered	Jul 2021
Calgary	Auburn Bay Elementary	New	The Calgary School Division	K-4	450	600	Tendered	Jul 2022
Calgary	Auburn Bay Middle	New	The Calgary School Division	5-9	900	900	Tendered	Jul 2022
Calgary	Dr. Freda Miller	New	The Calgary School Division	K-4	600	600	Construction	Jul 2020

School Capital Projects Underway As of May 31, 2020

Location	Project	Project Type	Jurisdiction	Grades	Total Opening Capacity	Capacity at Full Build Out	Project Status	Construction Completion Date*
Calgary	Mahogany Elementary School	New	The Calgary School Division	K-4	600	600	Design	TBD
Calgary	Montgomery School Replacement	Replacement	Foundations for the Future Charter Academy Charter School Society	10-12	1000	1000	Planning	TBD
Calgary	North Calgary High School	New	The Calgary School Division	10-12	1800	1800	Design	Jun 2023
Calgary	Northern Lights School	New	The Calgary School Division	K-4	600	600	Construction	Jul 2020
Calgary	Sibylla Kiddle School	New	The Calgary School Division	K-4	600	600	Construction	Jul 2020
Calgary	Skyview Ranch Elementary/Middle School Project	New	The Calgary School Division	K-9	900	900	Design	TBD
Camrose	Chester Ronning Replacement School	Replacement	The Battle River School Division	K-6	350	350	Tendered	Jun 2022

School Capital Projects Underway As of May 31, 2020

Location	Project	Project Type	Jurisdiction	Grades	Total Opening Capacity	Capacity at Full Build Out	Project Status	Construction Completion Date*
Carstairs	Carstairs Elementary School Addition	Addition	The Chinook's Edge School Division	K-4	550	TBD	Design	Sep 2022
Clearwater County	David Thompson Solution	Replacement	The Wild Rose School Division	K-12	550	TBD	Planning	Jun 2023
Cochrane	Cochrane Elementary/Junior High School	New	The Calgary Roman Catholic Separate School Division	K-9	825	825	Tendered	Jul 2022
Delia	Delia School Replacement	Replacement	The Prairie Land School Division	K-12	150	200	Design	TBD
Drayton Valley	Evergreen Elementary School	Replacement	The Wild Rose School Division	K-6	250	400	Construction	Aug 2020
Edmonton	École A la Decouverte New School	New	The Greater North Central Francophone Education Region	K-9	400	400	Design	Jun 2022
Edmonton	New Elementary/Junior High in Windermere/Keswick	New	The Edmonton Catholic Separate School Division	K-9	900	TBD	Tendered	Jul 2022

School Capital Projects Underway As of May 31, 2020

Location	Project	Project Type	Jurisdiction	Grades	Total Opening Capacity	Capacity at Full Build Out	Project Status	Construction Completion Date*
Edmonton	New Senior High School in Heritage Valley Town Centre	New	The Edmonton Catholic Separate School Division	10-12	1200	TBD	Design	May 2024
Edmonton	South East High School	New	The Edmonton School Division	10-12	2400	TBD	Design	May 2024
Edmonton	Windermere-Keswick K-9	New	The Edmonton School Division	K-9	900	TBD	Tendered	Jul 2022
Fort Chipewyan	Athabasca Delta School	Replacement	The Northland School Division	K-12	300	300	Planning	Sep 2024
Grande Prairie	Grande Prairie Composite High School Replacement	Replacement	The Grande Prairie School Division	9-12	1600	1600	Construction	Jan 2022
Grande Prairie	O'Brien Lake West	New	The Grande Prairie Roman Catholic Separate School Division	K-9	900	900	Design	Sep 2022

School Capital Projects Underway As of May 31, 2020

Location	Project	Project Type	Jurisdiction	Grades	Total Opening Capacity	Capacity at Full Build Out	Project Status	Construction Completion Date*
Grande Prairie	St. Patrick Catholic School Replacement	Replacement	The Grande Prairie Roman Catholic Separate School Division	7-9	400	400	Planning	Dec 2022
Iron Springs	Huntsville School	Replacement	The Palliser School Division	K-9	150	200	Construction	Jul 2020
Lacombe	Replacement of Father Lacombe Catholic School	Replacement	The St. Thomas Aquinas Roman Catholic Separate School Division	K-9	300	300	Design	Jan 2023
Langdon	Langdon New 7-12 School	New	The Rocky View School Division	7-12	925	1225	Design	May 2024
Leduc	Leduc New High School	New	The Black Gold School Division	10-12	1000	TBD	Design	May 2024

School Capital Projects Underway As of May 31, 2020

Location	Project	Project Type	Jurisdiction	Grades	Total Opening Capacity	Capacity at Full Build Out	Project Status	Construction Completion Date*
Legal	Legal New K-9 Francophone School	New	The Greater North Central Francophone Education Region	K-9	250	TBD	Tendered	Jul 2022
Medicine Hat	École Les Cypres	Replacement	The Southern Francophone Education Region	K-12	175	300	Construction	Sep 2020
Morinville	St. Kateri Tekakwitha Academy	New	The Greater St. Albert Roman Catholic Separate School Division	K-6	350	350	Construction	Jul 2020
Morrin	Morrin School Replacement	Replacement	The Prairie Land School Division	K-12	150	TBD	Planning	TBD
Peace River	École des Quatre-Vents Replacement	Replacement	The Northwest Francophone Education Region	K-12	200	TBD	Planning	Dec 2022
Provost	St. Thomas Aquinas School Replacement	Replacement	The East Central Alberta Catholic Separate School Division	K-12	300	300	Construction	Aug 2021

School Capital Projects Underway As of May 31, 2020

Location	Project	Project Type	Jurisdiction	Grades	Total Opening Capacity	Capacity at Full Build Out	Project Status	Construction Completion Date*
Riviere Qui Barre	Camilla School Replacement	Replacement	The Sturgeon School Division	K-9	600	600	Construction	Jan 2021
Smoky Lake	H.A. Kostash Replacement	Replacement	The Aspen View School Division	K-12	450	TBD	Planning	Dec 2022
Spruce Grove	Woodhaven Preservation Modernization	Modernization	The Parkland School Division	5-9	900	900	Construction	Apr 2021
St. Albert	Bellerose Composite High School - Addition and Modernization	Modernization	The St. Albert School Division	10-12	1800	TBD	Planning	Sep 2023
St. Albert	Paul Kane High School	Replacement	The St. Albert School Division	10-12	1500	1500	Tendered	Oct 2022
Stony Plain	Stony Plain Central Replacement School	Replacement	The Parkland School Division	K-9	900	900	Design	Aug 2022
Taber	D.A Ferguson/W.R. Myers	Modernization	The Horizon School Division	6-12	1117	1117	Construction	Sep 2020

School Capital Projects Underway As of May 31, 2020

Location	Project	Project Type	Jurisdiction	Grades	Total Opening Capacity	Capacity at Full Build Out	Project Status	Construction Completion Date*
Tilley	Tilley School	Replacement	The Grasslands School Division	K-9	200	200	Tendered	Apr 2022
Wabasca-Desmarais	Wabasca - Mistassiniy School Modernization	Modernization	The Northland School Division	5-8	400	400	Planning	Jan 2024
Whitecourt	Whitecourt Elementary School	New	The Living Waters Catholic Separate School Division	K-3	550	TBD	Planning	Dec 2022
School Jurisdiction Delivery								
Blackie	Modernization of Blackie School	Modernization	The Foothills School Division	K-8	214	200	Planning	TBD
Calgary	Chinook Learning Centre	Modernization	The Calgary School Division	10-12	0	0	Planning	NA
Calgary	Evanston Elementary School	New	The Calgary Roman Catholic Separate School Division	K-6	600	600	Construction	Sep 2021

School Capital Projects Underway As of May 31, 2020

Location	Project	Project Type	Jurisdiction	Grades	Total Opening Capacity	Capacity at Full Build Out	Project Status	Construction Completion Date*
Calgary	Forest Lawn High School	Modernization	The Calgary School Division	10-12	1925	1925	Construction	Jan 2021
Calgary	St Gianna School (Auburn Bay K-6)	New	The Calgary Roman Catholic Separate School Division	K-6	600	600	Construction	Sep 2020
Edmonton	Ben Calf - Robe	Replacement	The Edmonton Catholic Separate School Division	K-9	700	700	Design	TBD
Edmonton	Divine Mercy Catholic Elementary School	New	The Edmonton Catholic Separate School Division	K-6	600	600	Construction	Sep 2020
Edmonton	École Joseph Moreau	Replacement	The Greater North Central Francophone Education Region	7-9	500	500	Construction	Jul 2020
Edmonton	Expansion Senior High/ Holy Trinity (10-12)	Addition	The Edmonton Catholic Separate School Division	10-12	1200	1200	Construction	Jan 2021
Edmonton	Heritage Valley Chappelle East K-9 (Garth Worthington School)	New	The Edmonton School Division	K-9	900	900	Design	TBD

School Capital Projects Underway As of May 31, 2020

Location	Project	Project Type	Jurisdiction	Grades	Total Opening Capacity	Capacity at Full Build Out	Project Status	Construction Completion Date*
Edmonton	Heritage Valley High School (Dr. Anne Anderson School)	New	The Edmonton School Division	10-12	1800	2400	Contract Awarded	Aug 2021
Edmonton	Highlands School Modernization	Modernization	The Edmonton School Division	K-9	800	800	Design	TBD
Edmonton	Mature Neighbourhood Project(Westlawn Concept 2) Aleda Patterson School (Afton site K-3); Alex Janvier School (Westlawn site 4-9)	Replacement	The Edmonton School Division	K-9	1050	1100	Contract Awarded	Jul 2021
Edmonton	New High School Completion Centre - Lewis Farms - Design Only	New	The Edmonton Catholic Separate School Division	10-12	600	600	Design	NA
Edmonton	Ross Sheppard High School	Modernization	The Edmonton School Division	10-12	2461	2461	Construction	Jun 2020
Grande Prairie	Harry Balfour School Replacement	Replacement	The Peace Wapiti School Division	K-8	650	TBD	Planning	TBD

School Capital Projects Underway As of May 31, 2020

Location	Project	Project Type	Jurisdiction	Grades	Total Opening Capacity	Capacity at Full Build Out	Project Status	Construction Completion Date*
Lethbridge	South Lethbridge School	New	The Lethbridge School Division	K-5	600	600	Construction	Oct 2020
Mackenzie County	Blue Hills Community School - Addition and Modernization	Modernization	The Fort Vermilion School Division	K-12	200	TBD	Planning	TBD
Morinville	Morinville Community High School CTS Modernization	Modernization	The Greater St. Albert Roman Catholic Separate School Division	9-12	785	TBD	Planning	TBD
Okotoks	Replacement of École Good Shepherd School Gymnasium	Replacement	The Christ the Redeemer Catholic Separate School Division	K-6	845	845	Planning	TBD
Red Deer	Red Deer New Middle School (Design only)	New	The Red Deer Catholic Separate School Division	6-9	700	TBD	Planning	NA
Sherwood Park	École Père Kenneth Kearns Catholic School	Modernization	The Elk Island Catholic Separate School Division	K-6	400	400	Construction	Sep 2021

* Projects with a Construction Completion of NA are currently approved for planning/design only.

Guideline: Capitalizing Staff Salaries

(Last Reviewed and Updated: April 1, 2018)

Overview

The purpose of this guideline is to provide clarification regarding the capitalization of salaries, benefits and other employment costs for staff, as approved by Executive Team. This policy is effective April 1, 2016, and will be applied prospectively without restatement. It cannot be applied retroactively as the necessary financial data is not reasonably determinable.

This guideline is intended to supplement the Government of Alberta (GOA) [Capital Asset Policy](#). It should be noted the guideline is not all-inclusive and cannot address every situation so professional judgment must be exercised in its application. Finance should be consulted for support as required.

Definitions

To consistently apply and understand the guideline, a number of definitions have been established, based on accounting standard PS3150 Tangible Capital Assets and the GOA Capital Asset Policy.

Tangible Capital Assets – non-financial assets having physical substance that are held for use by government in the production or supply of goods and services, for rental to others, for administrative purposes or for the development, construction, maintenance or repair of other tangible capital assets. These have useful lives extending beyond a year, are intended to be used on a continuing basis, and are not intended for sale in the ordinary course of operations.

Capital Project – any projects that result in a tangible capital asset.

Capital Cost – the cost of a tangible capital asset includes the gross amount of consideration given up to acquire, construct, develop or better the asset, and includes all costs directly attributable to acquisition, construction, development or betterment of the asset, including installing it at the location in the condition necessary for its intended use. This could include costs such as design, engineering fees, legal fees, survey costs, site preparation costs, freight charges, and duties. The cost of a constructed asset would normally include direct construction or development costs (such as materials and labour) and overhead costs directly attributable to construction. The activities necessary to prepare an asset for use encompass more than physical construction. They include the technical and administrative work prior to and during construction. Interest costs are not part of the Capital Cost, except for P3 projects.

Directly Attributable – incurred specifically for a capital project(s). For Infrastructure, this includes project staff positions that spend at least 70% of their time on the delivery of capital projects. The 70% threshold is based on that used by other similar departments within GOA to strike a reasonable balance to capture the true cost of the capital asset. It does not include positions that only support the delivery of projects by providing management advisory or support services, or general administration.

Project Staff – staff in areas that are directly engaged in delivery and responsible for carrying out capital project activities. This includes Health Facilities, Government Facilities, and Learning Facilities.

Support Staff – staff in areas that assist in carrying out capital project activities. This includes some staff in Procurement and Cost Management, Technical Services, and Operations and Administration.

The Guideline

Public Sector Accounting Standards (PS3150) allow for staffing and other overhead costs to be legitimate costs of a capital project if the costs are directly attributable to the project. This includes salary and all forms of benefit in exchange for service rendered.

The main objectives of capitalizing costs for tangible capital assets are:

- To maintain appropriate accountability for government's assets;
- To measure and report the full cost of government operations and capital assets;
- To ensure efficient and effective use of assets, and
- To ensure accounting consistency across government.

Capitalization of costs should begin when the preliminary project stage is complete and government has authorized and made a commitment to fund the project (generally, Treasury Board approval) and it is probable the project will proceed. In this context, when you consider the stages of a project life-cycle, the following describes the typical treatment of certain types of activities:

- Pre-project Planning, Strategizing, Assessments, Feasibility Studies – EXPENSE
- Project Definition, Design of Chosen Path, and Start Up - CAPITALIZE
- Consultant Selection, Tendering and Award - CAPITALIZE
- Planning, Design and Construction - CAPITALIZE
- Commissioning and Warranty - CAPITALIZE
- Post-Completion, Evaluation and Close – EXPENSE or CAPITALIZE
- Audit, Quality Assurance and Reporting - EXPENSE
- Training, Organizational Change, Ongoing Support and Maintenance - EXPENSE

In general, most costs after a project is completed and put into use are expensed, unless they continue to add to the functionality or useful life of the asset. If a project is abandoned at any time, all related costs incurred to that point should be expensed, as well as any going forward.

Manpower costs for project staff determined to be 'directly attributable' (over 70%) to capital projects based on the activities described above should be capitalized and appropriately allocated to projects based on executive assessment of how resources are deployed. The cost associated with a more detailed approach to tracking and allocating this staff time outweighs any benefit, and would not be reasonable in the absence of a sophisticated time tracking system.

Manpower costs for support staff are capitalized based on an estimate of their actual time spent assisting with capital type activities in the delivery of capital projects.

Documentation with rationale should be retained to support the evaluation of staff as directly attributable to capital projects, including the general nature of the positions and a financial audit trail of their costs.

The capitalization of staff and the related allocation to projects should be regularly reviewed. The guideline should be regularly reviewed for appropriateness and consistency within government.