

**Alberta Infrastructure
Response to Request for Written Answers at the
Standing Committee on Public Accounts, October 30, 2018**

2. Question from Barb Miller, MLA for Red Deer-South

David Dodge Report

“After one of the worst recessions in generations things are looking up in Alberta. Instead of shedding jobs, Alberta is creating them. The deficit is coming down much faster than forecasted. How is Alberta Infrastructure contributing to rebuilding our province’s economy?” (Page PA-742)

Deputy Minister Response:

“As the Auditor General mentioned, in 2016 we did have a \$35 billion capital plan: \$29.5 million was for projects; the remaining was for the SUCH sector, which is schools, [universities], colleges and hospitals.

...we have been investing in infrastructure projects to make sure that people continue to be employed through the recession. That was based on the advice of the David Dodge report, who had indicated that during recessions would be a time for governments to be able to borrow money at a much lower rate and keep the economy going. The recommendations coming out of that David Dodge report were followed. I believe that report is publicly available, and I’m happy to share that if you’d like a copy.”

Supplemental Response:

- The report that was prepared by David Dodge in October 2015 to guide the development of the 2015 Capital Plan to meet Alberta’s infrastructure needs is publicly available.
 - The report was published as part of the Government of Alberta 2015-18 Strategic Plan and can be accessed on-line through the following link:
<https://open.alberta.ca/dataset/bb4b0922-f7c6-4099-953e-8913472a47ef/resource/d15ed394-ea6b-45dc-8a8d-3e8e0cf5550b/download/goa-strategic-plan.pdf>

The report is in Appendix A which starts on page 20 of the document.

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3. Question from Brandy Payne, MLA for Calgary-Acadia

Infrastructure's contribution to the recovering economy in Calgary

"I have a couple of questions specifically about Calgary as I represent a riding there. Calgary was hit especially hard by the worst recession in generations and, given the historical nature of jobs in Calgary, particularly hard hit amongst communities across the province and many Calgarians have lost their jobs. It was a difficult time for families and for communities. As things are beginning to look up, many folks are finding new work, and things are starting to rebound. But it hasn't reached every household yet in the city though, you know, we continue to work towards that. I was wondering if you'd comment a bit about how Alberta Infrastructure is contributing to the recovering economy in Calgary?" ([Page PA-743](#))

Deputy Minister Response:

"...The other project that we have is the cogeneration project that's attached to that. It will supply heat and power to the University of Calgary as well as the Foothills hospital, so it'll actually reduce costs for them over the long term. We are also building several schools in Calgary. I could get you the list in terms of what those look like. I just don't have them handy."

Supplemental Response:

See Attachment 2 - Calgary School Projects (as of October 31, 2018).

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4. Question from Brandy Payne, MLA for Calgary-Acadia

Calgary Green Line LRT Project

“I was wondering if you could update the committee on the status of the green line project, expected timelines, things like that?” ([Page PA-745](#))

Deputy Minister Response:

“The project actually falls under the Department of Transportation, but I would be happy to have the deputy minister contact you to provide an update in terms of where they’re at with respect to the green line. We realize it’s very, very important to the city of Calgary.”

Supplemental Response:

Infrastructure has requested for the Deputy Minister of Transportation to provide a status update on the Green Line LRT project directly to the Standing Committee on Public Accounts.

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5. Question from Greg Clark, MLA for Calgary-Elbow

Capital Plan – Unfunded Capital Projects

“The October 2018 Auditor General’s report – sorry; the 2017 report referred to the Capital Plan 2017-18 from the budget we see every spring. In the Capital Plan 2017-20 we have a list of unfunded projects. That is the list that replaced the promised Infrastructure sunshine list, which this government ran on and originally promised back in 2015 and then quickly abandoned. I guess what I’m curious about is: on the list that is alphabetical, that unfunded capital projects list, is there a plan for each one of those projects to receive funding and move forward?”

...Would you mind just perhaps tabling the full list?” ([Page PA-746](#))

Deputy Minister Response:

“...Projects on the unfunded capital project list have been evaluated against the capital project criteria. As a result of that, some of the projects actually did receive funding, so they moved from the unfunded to the funded list.”

Supplemental Response:

- A total of 20 projects of the total 119 projects from the 2017 Unfunded Capital Projects list published in the Budget 2017 Fiscal Plan received funding in Budget 2018.
- The 20 projects that received funding are:

	Infrastructure Project Name	Department
1	Battle River Regional Division No. 31 (2285): Chester Ronning Replacement School – Camrose	Education
2	Black Gold Regional Division No. 18 (2245): École Secondaire Beaumont Composite High School Addition	Education
3	Calgary Ring Road – Southeast Stony Trail Median Lane Widening	Transportation
4	Calgary Roman Catholic Separate School District No. 1 (4010): Evanston Elementary School – Calgary	Education
5	Calgary Young Offender Centre – Security Upgrades	Justice and Solicitor General
6	East Central Alberta Catholic Separate Schools Regional Div. No. 16 (4330): St. Thomas Aquinas School Replacement – Provost	Education
7	Edmonton Ring Road – Southwest Henday Drive Expansion	Transportation
8	Edmonton School District No. 7 (3020): Heritage Valley Chappelle East K-9 – Edmonton	Education

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	Infrastructure Project Name	Department
9	Edmonton School District No. 7 (3020): Mature Neighborhood Project – Edmonton (Westlawn Cluster)	Education
10	Elk Island Catholic Separate Regional Division No. 41 (0046): École Pere Kenneth Kearns Catholic School – Sherwood Park	Education
11	Jubilee Auditoria Back-of-House Upgrades (Edmonton and Calgary)	Culture and Tourism
12	Lethbridge School District No. 51 (3040): Construction funding for South Lethbridge New Public School	Education
13	Medical Devices Reprocessing Upgrades Program	Health
14	Prairie Land Regional Division No. 25 (1115): Delia School Replacement – Delia	Education
15	St. Albert Public School District No. 5565 (7020): Replacement of Paul Kane (Phase 1 of St. Albert High School Accommodation Plan)	Education
16	St. Thomas Aquinas Roman Catholic Separate Regional Division No. 38 (0020): Father Lacombe Catholic School Modernization – Lacombe	Education
17	Telus World of Science (Edmonton)	Culture and Tourism
18	The Southern Francophone Education Region No. 4 (0284): École le Ruisseau – Brooks	Education
19	Vivo for Healthier Generations (Calgary)	Culture and Tourism
20	Winspear Centre (Edmonton)	Education

- The Unfunded Capital Projects List is published annually as an addendum to the Capital Plan.
- It reflects current and emerging capital priorities that are deemed important, but currently lack funding.
- Projects on the unfunded list that remain department priorities should be resubmitted to the Capital Plan in following years via the capital call process.
- The capital planning process relies on departments to bring forward their priority projects each year for capital funding consideration.

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6. Question from Greg Clark, MLA for Calgary-Elbow

Capital Plan – Unfunded Capital Projects

“Is [the unfunded list] any better than it was before? I mean, I look at this list, and it’s a list, but there doesn’t seem to be a lot of transparency as to how things get on that list or where things that aren’t on that list might be. That’s something I’ve heard from a lot of my constituents and Albertans that they don’t feel like this process is actually much better than what we had before.” ([Page PA-747](#))

**Brandy Cox, Assistant Deputy Minister of Corporate Strategies and Services
Response:**

“I would say that the criteria on which all projects are evaluated is publicly available, and ministries do use that to assess the priority of relative projects. There are finite dollars available, and not everything can be funded, so lots of considerations are taken into account as you put the Capital Plan together. I think that I would suggest that folks do need to look at that capital plan criteria to see how ministries are prioritizing projects.”

Greg Clark, MLA for Calgary-Elbow Response:

“I’ve seen the words. Is there a quantifiable number? Is there a weighting matrix? That’s how I did it back in the private sector. We would create “must have”, “nice to have”, et cetera, weight it, come up with a number at the end. Is there such a number, and if so, can you table it?”

...Is it qualitative or quantitative? Is there a number?

...If there is, if you could table that, I’d appreciate that, and not just Education but Health and everything else as well.”

Deputy Minister Response:

“I’ll have to check with them, and I can get back to you on that.”

Supplemental Response:

- There is no quantitative measure used to weigh projects against each other. Projects differ greatly, and government needs to weigh projects against each other based on the established criteria. In weighing the projects, qualitative factors considered include those criteria that are publicly available; examples include social and economic impacts.
- Within the information provided, and depending on the nature of the project, quantitative data, such as operating and facility costs, utilization, and project impact

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may be provided as part of the needs assessment and business case submitted in support of a project and used to support the evaluation against the criteria.

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7. Question from Richard Gotfried, MLA for Calgary-Fish Creek

Capital Plan Projects Criteria - Utilization

“...there used to be a utilization rate that was part of the criteria used for evaluation of projects. I don't see that on the current list that we've been provided here in terms of utilization. How can we allocate dollars when we either don't have expectations of a utilization rate of a facility or if we're not even tracking that on facilities that are already built?” ([Page PA-747](#))

Deputy Minister Response:

“I'm not sure what list you're looking at, but in the Capital Planning Manual we have not lost the criteria of utilization and capacity. I'm happy to provide the capital planning manual to you so you can see that it still is one of the criteria that we're looking at”.

Supplemental Response:

- The Capital Planning Policy and the new Capital Planning Manual were rolled out to departments in early August 2018 – see Attachment 1. After Budget 2019, we will work with the departments to reassess the manual and make adjustments as necessary.
- In addition, the criteria against which capital projects are evaluated is posted on the Infrastructure's website. The criteria include utilization capacity. The criteria can be accessed at: <http://www.infrastructure.alberta.ca/6.htm>

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8. Question from Richard Gotfried, MLA for Calgary-Fish Creek

Realty Services – Vacant Buildings

“Do you currently have any vacant buildings or partially vacant buildings that are not being used for service delivery at this time? ([Page PA-747](#))

Andy Ridge, Assistant Deputy Minister of Properties Response:

“We do maintain a list of properties, approximately 1,800 owned and leased facilities, and some of those are either underutilized that we’re looking to restack and optimize in other facilities or ones that are vacant that we have available for sale, which has to follow an appropriate process. So on any given day you might see 10 to 15 buildings or land available for sale through public tender. Last year, ’17-18, we had about 10 buildings that we can make available to you.

Supplemental Response:

The sale of surplus properties from April 1, 2017 to March 31, 2018 includes:

	Property Name	Location
1	Thorhild County	Thorhild County
2	Future St. Albert Park and Ride	St. Albert
3	TUC Parcel 6261	Calgary
4	Old Drumheller Courthouse	Drumheller
5	Ellerslie Research Station	Edmonton
6	Jubilee Auditorium Land	Calgary
7	Park Place Mall	Lethbridge
8	Draper Road Parcel	Wood Buffalo
9	Infrastructure – Purchase 66 th Street	Edmonton
10	High Prairie Health Complex – Storm Water Management Pond	High Prairie

Current properties for sale are available on Infrastructure’s website at:

<http://www.infrastructure.alberta.ca/517.htm>

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9. Question from Richard Gotfried, MLA for Calgary-Fish Creek

Realty Services – Expenditure of \$218 million in 2017-18

“I noticed on the annual report that I think it was realty services were about \$218 million if I’m not mistaken. Could you tell us what that \$218 million was expended on and for a sale of what value of assets?”

...If you can maybe provide a little bit of further detail on those realty services and maybe some detail on what that actually means”. ([Page PA-747](#))

Supplemental Response:

- The spending in 2017-18 primarily relates to payments on leases (approximately \$200 million) on behalf of Government of Alberta (GOA) departments to provide space to support GOA programs and services.
- It also includes spending on staffing and supplies and services to administer the related programs such as Leases and Land Acquisition and Services.
 - The Leases program is responsible for negotiating and documenting lease agreements, securing space on behalf of all GOA departments, and providing space to non-government organizations.
 - The Land Acquisition and Services program is responsible for negotiating the purchase of land for government initiatives and managing land use agreements, easements and rights of way.

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10. Question from Richard Gotfried, MLA for Calgary-Fish Creek

Physical Condition of Health Facilities

“On page 21 of the annual report it shows that the health facilities’ physical condition has remained high. Category 1 is over 83 per cent, I think 86 per cent. Could you tell me how the Royal Alexandra Hospital and the Misericordia Hospital rank within the category ranking?”

“I guess my other question would be: which facilities are rated as 3 in the province? I think Albertans need to know which ones are considered below substandard here. Do you have those listed, or can you provide us a list of those that are category 3?”
(Page PA-748)

Supplemental Response:

- There are 9 buildings on the Misericordia Community Hospital site and 13 buildings on the Royal Alexandra Hospital site. Each building has a separate rating for physical condition; however, the ones most relevant are the active treatment buildings (ATC) on each site. Both the Misericordia ATC and the Royal Alexandra Hospital ATC are in Category 1, and both have facility condition indices of 0.12.
- A full list of facilities is provided below:

Name	Category	Facility Condition Index
<i>Misericordia Hospital Site</i>		
Active Treatment Centre	1	0.122
Cabrini Centre	2	0.308
Mother Rosalie Health Services Centre	1	0.015
Laurier House	1	0.038
McConnell Place West Building	1	0.043
Villa Caritas	1	Not assessed - built in 2011
Services Building	3	0.970
Family Medicine Centre	2	0.227
West Annex	2	0.295
<i>Royal Alexandra Hospital Site</i>		
Diagnostic Treatment Centre	1	0.046
Children's Centre	1	0.125
Lois Hole Hospital for Women Robbins Pavilion	1	0.044
Women's Centre - Gynecology	1	0.000
Community Services Centre	2	0.168
Emergency Centre	1	0.083
Materiel Management Centre	1	0.143

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Name	Category	Facility Condition Index
Active Treatment Centre	1	0.124
Northern Alberta Renal Dialysis Program	1	0.024
Tunnels and Pedways	2	0.196
Orthopedic Surgery Centre	1	0.000
Short Stay Surgery	1	0.009
Anderson Hall	1	0.146

- Those facilities that are in Category 3 are not considered substandard. Facilities in Category 3 have a Facility Condition Index greater than 0.40, meaning that over the next five years the total maintenance cost is estimated to be higher than 40 per cent of the replacement value of the facility. Health facilities have to be maintained to a high level to be suitable to provide services to Albertans, which means Category 3 facilities would be more expensive to maintain over the next 5 years due to their age and/or complexity. Health reviews each building on this list annually for potential capital projects or divestments.
- A list of all facilities in Category 3 is provided below:

Name	Facility Condition Index
Foothills Medical Centre - Generator Building*	0.452
Central Services Building – Rosehaven Care Centre*	0.454
New Ward Building and Atrium – Rosehaven Care Centre	0.612
CapitalCare - Norwood-North Continuing Care	0.516
Misericordia - Services Building*	0.970
Bentley Care Centre	0.443
Bonnyville Health Centre	0.441
Bow Island Health Centre	0.433
AHE Building 1 - Historic Building	0.537
AHE Building 19 - Facilities Management	0.733
AHE Building 17 - Kitchen	0.618
AHE - Building 06 Laundry	0.509
AHE - Building 18 Power Plant*	0.995
Coaldale Health Unit	0.686
Millwoods Public Health Centre	0.425
Didsbury District Health Services Auxiliary Building 2	0.507
Didsbury District Health Services Nursing Home Building 3	0.472

* These facilities are power plants/energy centres. The replacement values for these types of facilities are under review.

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- Health Facility Condition Evaluations are publicly available and can be accessed on-line at: <http://www.infrastructure.alberta.ca/3783.htm>

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11. Question from Richard Gotfried, MLA for Calgary-Fish Creek

Capital Plan – Unfunded Capital Projects

“In terms of some of the infrastructure on page 6 of the annual report the minister states that “Infrastructure leads the development of government’s annual Capital Plan, working with all [available] ministries.” In the fiscal plan 2018-21 on page 67 you’ll find the list noted there. I’d like to understand what the criteria are to be met in order to be on the unfunded list. What are the criteria that put them there?” ([Page PA-748](#))

Supplemental Response:

- As part of the commitment to transparency and openness, the Government of Alberta presents a list of unfunded capital projects as an addendum to the Capital Plan. The list is published annually to reflect current and emerging priorities that are deemed important, but currently lack funding. Prior to publication, departments are given the opportunity to review their projects and make final changes if necessary.
- As part of the call, departments are tasked with reviewing the previous year’s Unfunded Capital Projects List and identifying projects to remain or be removed.
- The Unfunded Capital Projects List is comprised of three groups of projects:
 - Projects submitted through the Capital Plan cycle for which funding was unavailable.
 - All projects submitted for the Capital Plan that do not receive funding default to the Unfunded Capital Projects List, unless expressly removed at the request of the submitting department.
 - Projects identified as unfunded capital projects by the respective department.
 - The project does not need to have been submitted for the Capital Plan. Rather, the request to be placed on the Unfunded Capital Projects List is supported by a Minister Memo during the Capital Plan call. Projects eligible for inclusion are typically emerging projects not sufficiently planned to be submitted via a Capital Plan submission template, but for which the submitting department considers important enough to signal in the Unfunded Capital Projects List.
 - Projects from the previously published Unfunded Capital Projects List which the department still deems a priority.
 - Each department will be given the opportunity to reaffirm projects on the existing list and migrate them into the new Unfunded Capital Projects List. Existing unfunded projects can be expressly identified as continuing priorities in the Minister Memo response, or submitted as a capital plan project request during the Capital Plan call.
- For further information regarding the Unfunded Capital Projects list, please refer to Section 3.8 of the Capital Planning Manual (Attachment 1) rolled out to departments in early August 2018.

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12. Question from Jonathon Carson, MLA for Edmonton-Meadowlark

OAG Report – Evaluation of Capital Maintenance Programs

“In the October 2017 report the Auditor General identified the outstanding recommendation once again from 2016 for the departments of Education and Infrastructure to improve reporting systems and controls for publicly reporting on the status of school capital projects. I think this was touched on a little bit, but I’m just hoping to find out what your ministry is doing to address this recommendation.”

(Page PA-748)

Deputy Minister Response:

“Infrastructure, in consultation with Education, has submitted a detailed implementation plan to address the Auditor General’s recommendations. To date numerous steps, as we’ve outlined, have been taken to improve public reporting, including centralized project-delivery tracking and reporting into one ministry.

...The new reporting system has been in place since April 2018. We also actually do have a report on the Department of Education’s website that people can go into to check the status of different schools in term of where they’re at. We’re happy to provide that link to you.”

Supplemental Response:

The link to the School Projects website is as follows:

<https://projects.alberta.ca/>

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13. Question from Jonathon Carson, MLA for Edmonton-Meadowlark

OAG Report – Evaluation of Capital Maintenance Programs

“In October 2017 once again the AG’s report identified a new recommendation for Infrastructure to evaluate capital maintenance programs for buildings. I’m just hoping to find out what you’re doing to address this recommendation as well as what benefits Infrastructure expects to see from the implementation of these recommendations.”

[\(Page PA-749\)](#)

Supplemental Response:

- To address the Auditor General’s recommendation Infrastructure leads evaluations of the building capital maintenances programs for schools, health facilities, and post-secondary institutions, Infrastructure will be engaging an external consultant to assist in completing this work.
- It is anticipated that a contract will be in place in approximately three to four months, and that work would begin in 2019.
- Once the consultant has been selected a project timeline will be developed with the consultant, Advanced Education, Education, and Health.

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14. Question from Richard Gotfried, MLA for Calgary-Fish Creek

Castle Region – Project Information

“There’s a backcountry hut network that was expended in the Castle region which appears to have moved past the unfunded list and directly to capital expenditure this past summer.

Can you tell us or report to us in the future in writing how this infrastructure project was executed in terms of moving materials and workers into the affected areas, which are quite sensitive environmentally”? ([Page PA-749](#))

Supplemental Response:

- In April 2018, Alberta Environment and Parks announced the development of a backcountry hut-to-hut system in Castle Wildland Provincial Park as part of the capital investments in that park for the period 2017-2021. This particular component will be developed in partnership with the Alpine Club of Canada. The proposed backcountry hut system will be comprised of three, modern, sustainable huts in key locations, with total funding projected to be \$700,000 over the next two years. One of the huts will be designed, constructed, and located to be as fully accessible as possible, supporting backcountry users with limited mobility.
- Extensive site, network and project assessment, and evaluation have been underway following the April 2018 announcement, ensuring a diligent approach responsive to stakeholder concerns. This included the consideration of alternative sites, routes, and approaches to a hut-to-hut network in the Castle Parks. Priority sites have been confirmed and designed to mitigate the risk of adverse impact to the environment and address concerns highlighted by key stakeholder groups.
- The tender opportunity for the Construction of Three Backcountry Facilities in Castle Wildland Provincial Park (South Castle) had a bid deadline scheduled for November 9, 2018. Representatives from 16 vendors participated in a mandatory pre-bid site inspection on October 16, 2018, which highlighted the challenges and expectations of the department in their construction, including a thorough field inspection of each of the three proposed hut locations.
- Alberta Environment and Parks has emphasized the high standard required to develop these facilities, through the mandatory field component and structure of evaluation criteria, which allocates more than 60 per cent of the project scoring towards low-impact construction methodology, experience in similar sensitive sites, and innovative approaches which achieve Environment and Park’s objectives. Contractors are required to provide a construction approach and methodology prior to implementation that significantly minimizes the risk of adverse impact to the environment, adapts to ongoing site evaluation and assessments, and achieves the desired outcomes within the timelines identified.

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- The high-level of engagement in this contract should result in the submission of many strong proposals. As bids are received from well-qualified construction professionals, contractors will identify approaches which satisfy Environment and Park's high standards, including limitations to site access, activity timing restrictions for sensitive species, minimal footprint expansion and reclamation, and other project innovations.

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15. Question from Dr. Bob Turner, MLA for Edmonton-Whitemud

Glenora site – Royal Alberta Museum

“The site of the Royal Alberta Museum is an important heritage building in Edmonton, and the community cares about its future. What is the status of the Glenora site in Edmonton, which is the former site, and how is Alberta Infrastructure consulting with Albertans about plans for future use of that building?” (Page PA-749)

Supplemental Response:

- While the new Royal Alberta Museum is open to the public, work is continuing to move artifacts and collections from the Glenora building to the new museum.
- The Glenora building is not expected to be vacant until 2020.
- There are no plans yet for the future of the Glenora building.
- We know Albertans are interested in the Glenora building, and we continue to look at all options regarding its future use. The public can continue to provide comments about the facility online at <https://www.alberta.ca/glenora-building.aspx> .

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16. Question from Greg Clark, MLA for Calgary-Elbow

Capital Plan Scorecards

“I would like for you to table any scorecards or quantitative analyses that determine the capital plan priority list and the unfunded list, please”. ([Page PA-749](#))

“...In addition to any blank scorecards or templates, I’d like you to table any results or completed scorecards that inform the 2017 to 2020 Capital Plan, please”.
([Page PA-749](#))

Supplemental Response:

- The capital planning process relies on departments to bring forward their priority projects each year for capital funding consideration. Departments use the process and templates as set out in the Capital Planning Manual (Attachment 1).
- Approval and adoption of specific projects into the Capital Plan depends on many factors including government priorities; fiscal constraints; and social, economic, and environmental impacts to Albertans.
- Key groups are engaged to provide technical review and feedback on submissions including cost management, project delivery, land planning, strategic asset and accommodation planning, Alberta Climate Change Office, and Alberta Transportation.
- See the responses to Questions 5, 6, and 11 for unfunded list information that informed the 2017-20 Capital Plan.

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17. Question from Grant Hunter, MLA, Cardston-Taber-Warner

Calgary Cancer Centre

“The annual report also talks about the Calgary Cancer Centre being in progress. As we now know, Alberta Infrastructure chose the most expensive bid from the two bids. Why isn't there a long-term operations and maintenance contract for these facilities bundled with the design/build contract”? ([Page PA-749](#))

Supplemental Response:

The option of incorporating a long-term operations and maintenance contract into a facility of this type was considered in conjunction with the most appropriate delivery method for a project facility of this type. Market sounding by an independent consulting firm was done with respect to the appropriateness of each delivery method for this project in light of a variety of factors including current market conditions. Final bid selection was completed based on procurement evaluation criteria including, but not limited to, best fit for scale of project, value for money/life cycle cost, capital cost/cost control, scope control, design control, innovative design, and completion of construction.

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18. Question from Jonathon Carson, MLA for Edmonton-Meadowlark

Health Facility Projects

“Your ministry’s 2017-2018 annual report shows construction completed on four health facility projects. I’m hoping to find out how many health facility projects your ministry currently has under way as well as hoping that you can provide any highlights on some health facility projects that are under way across the province”. ([Page PA-749](#))

Supplemental Response:

Infrastructure is currently managing the delivery of 25 health facility projects. This includes seven in construction and 18 in planning or design. The project list is provided in the table below.

The 2018 Capital Plan allocates \$4.6 billion for health infrastructure projects.

Highlights:

- The \$110 million Willow Square Continuing Care Centre project in Fort McMurray is on budget and on schedule.
 - Construction is well underway with work proceeding on multiple levels. The centre is expected to be complete in fall 2019 and scheduled to open in spring 2020.
- In Edmonton, design activities are underway on the \$364 million Capital Care Norwood Redevelopment project, with construction expected to begin in summer 2019.
- Also, planning and design is underway on the \$595 million Edmonton Clinical Laboratory Hub facility. Construction of the facility is expected to begin in early 2019. The facility is anticipated to be fully operational in 2022.
- Calgary Cancer Centre - Construction activity of the \$1.4 billion Calgary Cancer Centre is expected to be complete in fall of 2022. The state-of-the-art centre is expected to open to the public in 2023.

Projects under construction	
Project	Location
Calgary Cancer Centre	Calgary
Stollery Children’s Hospital Critical Care Program	Edmonton
Fort McMurray Residential Facility-Based Care Centre	Fort McMurray
Northern Lights Regional Health Centre repairs	Fort McMurray

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Grande Prairie Regional Hospital	Grande Prairie
Lloydminster Continuing Care Centre redevelopment	Lloydminster
Medicine Hat Regional Hospital redevelopment	Medicine Hat
Projects in planning or design phase	
Complex Continuing Care Facility	Calgary
Foothills Medical Centre Power Plant Redevelopment	Calgary
Foothills Medical Centre Urgent Power Plant Capacity	Calgary
Peter Lougheed Centre Emergency Department Mental Health Intensive Care Unit and Laboratory Redevelopment	Calgary
Richmond Road Diagnostic and Treatment Centre	Calgary
Edmonton Clinical Laboratory Hub	Edmonton
Edmonton Hospital	Edmonton
Glenrose Energy Centre Expansion	Edmonton
Misericordia Community Hospital Modernization Program	Edmonton
Misericordia Community Hospital	Edmonton
Norwood Long Term Care Facility	Edmonton
Royal Alexandra Hospital - Child and Adolescent Mental Health	Edmonton
Royal Alexandra Hospital	Edmonton
University of Alberta Hospital Brain Centre Neuro ICU	Edmonton
Red Deer Secure Detoxification and Treatment Facility	Red Deer
Medical Device Reprocessing Upgrades program	Various sites
Provincial Pharmacy Central Drug Production and Distribution Centre	Various sites
Rural Health Facility Design, Rural Hospital, and Urgent Care	Various sites

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19. Question from Prasad Panda, MLA for Calgary-Foothills

Schools – Two Hills Mennonite

“Page 15 of the annual report is about school facilities. Students might be in, but the school is not done. Can you explain why the Two Hills Mennonite School is still not completed eight years since the start”? ([Page PA-749](#))

Supplemental Response:

Students were welcomed into the new Two Hills Mennonite School in September 2017. Following the start of classes in the new facility, the contractor began demolition of the old school. Once demolition was complete, work, including the construction of parking and drop-off areas on the new school site, began. This site work and landscaping was expected to be completed in summer 2018; however, the contractor encountered delays for reasons including weather and material availability. The site work and landscaping were also impacted as design changes were required to accommodate a new sewer system that had been installed near the school by the town.

The Two Hills Mennonite School project is expected to be fully complete by the end of 2018. Currently, the concrete sidewalks, asphalt parking lots, drop-offs, and grading have been completed. Landscaping is quite advanced and sod is being installed across the entire site (in lieu of seeding) to help ensure the faster availability of grass play areas for spring 2019.

**Alberta Infrastructure
Response to Request for Written Answers at the
Standing Committee on Public Accounts, October 30, 2018**

20. Question from Dr. Bob Turner, MLA for Edmonton-Whitemud

Schools Projects

“Building new schools is one of the most important investments we can make for the future of our children and the future of Alberta. How many school projects are under way currently in Alberta”? ([Page PA-749](#))

Supplemental Response:

The 2018 Capital Plan invests \$2.2 billion, over five years, on planning and building modern school facilities. This includes funding for 108 school projects throughout the province:

- 27* new or modernized schools have opened since January 2018;
- 48 are in planning, design, or tendered ;
- 13 in construction that are expected to open by the end of 2018; and
- 20 in construction that are expected to open by the end of 2019 and beyond.

*Data current as of September 30, 2018, and based on construction completion.

**Alberta Infrastructure
Response to Request for Written Answers at the
Standing Committee on Public Accounts, October 30, 2018**

21. Question from Greg Clark, MLA for Calgary-Elbow

IT Systems

“How many IT systems do you have”? ([Page PA-749](#))

Supplemental Response:

Infrastructure has 42 applications and modules that are used to support its program delivery. Some of the applications are stand-alone while some interface into other applications or systems such as the Integrated Management Information System (IMAGIS) which is the Government of Alberta’s financial system.